Otsuka-People Creating New Products For Better Health World wide

## REPORTS \& ACCOUNTS FOR THE YEAR ENDED JUNE 2015-2016

## Otsuka Pakistan Limited

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## COMPANY INFORMATION

| Board of Directors |  | Mr. Harry Bagjo <br> Mr. Hanif Sattar <br> Mr. Makoto Sekiyama <br> Mr. Mehtabuddin Feroz <br> Mr. Yasuo Bando <br> Mr. Mohammad Abdullah <br> Mr. Makio Osaka <br> Mr. Nazimuddin Feroz <br> Mr. Noor Muhammad | (Chairman) (Alternate: Mr. Tariq Mehtab Feroz) (Chief Executive) <br> (Alternate: Mr. Abid Hussain) <br> eroz <br> (Alternate: Mr. Sajid Ali Khan) <br> (Independent Director) |
| :---: | :---: | :---: | :---: |
| Company Secretary |  | Mr. Sajid Ali Khan |  |
| Audit Sub Committee of the Board |  | Mr. Noor Muhammad Mr. Makoto Sekiyama Mr. Mehtabuddin Feroz | (Chairman) <br> (Member) <br> (Member) |
|  <br> Remuneration Committee <br> Sub Committee of the Board | . | Mr. Makoto Sekiyama Mr. Mehtabuddin Feroz Mr. Hanif Sattar | (Chairman) <br> (Member) <br> (Member) |
| Auditors | : | A. F. Ferguson \& Co. | (Chartered Accountants) |
| Legal Advisors |  | Hassan \& Humayun Asso | ates |
| Bankers | : | The Bank of Tokyo-Mitsu Bank Alfalah Limited The Bank of Punjab Habib Bank Limited Allied Bank Limited MCB Bank Limited National Bank of Pakistan | shi, UFJ Ltd. |
| Registered Office | : | 30-B, Sindhi Muslim CoHousing Society, Karachi Tel.: $34528651-4$, Fax: E-mail: sakhan@otsuka inoor@otsuka.p <br> Website: www.otsuka.pk | erative, <br> 4400 <br> 549857 <br> k |
| Factory | : | Plot No. F/4-9, <br> Hub Industrial Trading Es Distt. Lasbella (Balochist <br> Tel.: (0853) 303517-8 <br> Fax: (0853) 303519 |  |
| Share Registrar | : | Central Depository Comp CDC House, 99 - B, Bloc S.M.C.H.S., Main Shahra Karachi-74400. <br> Tel: Customer Support S Fax: (92-21) 34326053 Email: info@cdcpak.com Website: www.cdcpakista | ```ny of Pakistan Limited 'B', -Faisal vices (Toll Free) 0800-CDCPL (23275) com``` |

## NOTICE OF MEETING

Notice is hereby given that the Twenty-eighth(28) Annual General Meeting of Otsuka Pakistan Limited will be held on Wednesday, October 26 , 2016 at 10:30 a.m. at Auditorium Hall, Institute of Chartered Accountant, Chartered Accountants Avenue, Clifton, Karachi to transact the following businesses:-

1. To receive and adopt the Audited Accounts for the year ended June 30, 2016, together with the Directors' and Auditors' reports thereon.
2. To appoint auditors and fix their remuneration
3. To transact any other business with the permission of the Chair.

## Karachi: September 22, 2016

# By order of the Board <br> Sajid Ali Khan <br> Company Secretary 

## Notes:-

1. The Share Transfer Books of the Company will remain closed from October 20, 2016 to October 26, 2016 (both days inclusive).
2. A member entitled to attend and vote at the Annual General Meeting may appoint a proxy to attend and vote on his / her behalf. A proxy need not be a member of the company.
3. Instrument of appointing proxy and the power of attorney or other authority under which it is signed or a notarially certified copy of the power or authority must be deposited at the Registered Office of the Company at least 48 hours before the time of the Meeting.
4. CDC Account Holders will have to follow the under-mentioned guidelines as laid down in Circular No. 1 dated January 26, 2000 issued by the Securities and Exchange Commission of Pakistan.
A. For Attending the Meeting
i) In case of individuals, the account holder or sub-account holder and/or the person whose securities are in group account and their registration details are uploaded as per the Regulations, shall authenticate his/her identity by showing his/her original Computerized National Identity Card (CNIC) or original passport at the time of attending the meeting.
ii) In case of corporate entity, the Board of Directors' resolution/power of attorney with specimen signature of the nominee shall be produced (unless it has been provided earlier) at the time of the meeting.
B. For Appointing Proxies:
i) In case of individuals, the account holder or sub-account holder and/or the person whose securities are in group account and their registration details are uploaded as per the Regulations, shall submit the proxy form as per the above requirement.
ii) The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
iii) Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the proxy form.
iv) The proxy shall produce his/her original CNIC or original passport at the time of the meeting.
v) In case of corporate entity, the Board of Directors' resolution/power of attorney with specimen signature shall be submitted (unless it has been provided earlier) along with proxy form to the Company.
5. In compliance with SECP notification No. 634(I)/2014 dated: July 10, 2014, the audited financial statements and reports of the Company for the year ended June 30, 2016 have been placed on the Company's website: www.otsuka.pk for the information and review of shareholders.
6. In compliance with the directives issued by the Securities and Exchange Commission of Pakistan and / or Federal Board of Revenue from time to time, shareholders who have not yet provided their dividend mandate information and / or CNIC and/or NTN (as the case may be) are requested to provide the same at the earliest as follows:

- The shareholders who hold Company' Shares in physical form are requested to submit the above information to the Share Registrar.
- Shareholders maintaining their shareholdings under Central Depository System (CDS) are advised to submit the above information directly to relevant Participant / CDC Investor Account Service.
Members are also requested to update their tax paying status (Filer / Non-Filer) to the Company' Share Registrar. The above information may please be provided as follows:

| Folio / <br> CDC ID / <br> AC No. | Name | National Tax No. | CNIC No. <br> (in case of <br> individual) | Income tax return <br> for the year 2015 <br> filed (Yes or No) |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |

This would enable us to process future dividend payments 'if any' in accordance with the tax payment status of the members pursuant to the provisions of Finance Act, 2016 effective July 1, 2016 whereby the rates of deduction of income tax under section 150 of the Income Tax Ordinance, 2001 from dividend payment have been revised as follows:

| 1. | Rate of tax deduction for filer of income tax returns | $12.5 \%$ |
| :---: | :--- | ---: |
| 2. | Rate of tax deduction for non-filers of income tax returns | $20 \%$ |

Distribution of Annual Report through Email:
We are pleased to inform shareholders that the SECP has under and pursuant to SRO No. 787 (I)/2014 dated: Sep. 8,2014 allowed companies to circulate their annual balance sheet and profit \& loss accounts, auditor's report and director's report etc. ("Annual Report") alongwith the notice of annual general meeting ("Notice") to its shareholders by email. Shareholders of the Company who wish to receive the Company's Annual Report and notices of annual general meeting by email are requested to provide the complete Electronic Communication Consent Form that will be sent together with the Annual Reports 2015-16 and also can be downloaded from Company's website i.e. www.otsuka pk

Shareholders are requested to promptly notify Company's Share Registrar M/s. Central Depository Company of Pakistan Limited, CDC House, $99-$ B, Block 'B', S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400. Tel: Customer Support Services (Toll Free) 0800-CDCPL (23275) Fax: (92-21) 34326053 Email: info@cdcpak.com Website: www.cdcpakistan.com; of any change in their addresses.

# Five Years at EGIance 

Shareholders' Equity
(Rupees in Million)


Profit / (Loss) Before Tax (Rupees in Million)


Sales
(Rupees in Million)


Earning / (Loss) Per Share (PKR Ten Per Share)


## DIRECTORS' REPORT

The Directors are pleased to present the Annual Report of Otsuka Pakistan Limited (the Company) for the year ended June 30, 2016.

## Business Review

During the year under review, many milestones have been achieved. The biggest problem was low selling prices and high production costs. Despite all the efforts by the Company, we failed to obtain any relief from Drug Regulatory Authority of Pakistan (DRAP) and after obtaining stay order from Honorable Sindh High Court, were forced to increase the prices of those products (scheduled drugs) for which the hardship cases were pending with DRAP.

Because of price increase and good sales mix, we managed to achieve sales of Rs 1,551 million which is $7 \%$ higher than the previous year. Gross profit as a percentage of sales increased from $11 \%$ last year to $17 \%$ this year. The selling and distribution expense were at the same level, however there was about $6 \%$ increase for administrative and general expense mainly due to inflation.

## Financial Results

Loss before taxation
Provision for taxation
Loss after taxation
Other comprehensive loss
Total comprehensive loss for the year
Accumulated losses brought forward
Accumulated losses carried forward
(PKR in Million)
(153.5)
41.3
(112.2)
$(0.2)$
$(112.4)$
(335.6)
(448.0)

## Appropriations

Keeping in view the loss situation and the cash flow conditions of the Company, the Directors have not proposed any dividend.

## Earnings / (loss) per share

The loss per share for the year ended June 30, 2016 works out to be Rs (10.20) per share [2015: loss per share of Rs (13.29)]

## Future outlook

There is over supply situation in the market and competitors are dumping their stock at throw away prices. However due to high quality, we believe that the medical professionals will continue to prescribe Otsuka Plabottle brand. The Board is of the view that with current selling price and realignment of production facility, the Company may offset past losses and can generate enough cash to repay its loans which were obtained for revamping and renovation. The government should resolve the issues being faced by pharmaceutical industry especially with regard to pricing and registration otherwise the manufacturing companies will close down their plants and government will have to import medicines from abroad resulting in huge outflow of foreign exchange and unemployment. The Board feels if the business environment is conducive there would be more business opportunities in ever growing Pakistan pharmaceutical market.

## Corporate Governance

As required under Corporate Governance, the Directors are pleased to confirm that:
a. the financial statements, prepared by the management of the Company, present its state of affairs fairly, the result of its operations, cash flows and changes in equity;
b. proper books of accounts of the Company have been maintained;
c. appropriate accounting policies have been consistently applied in the preparation of the financial statements and the accounting estimates are based on reasonable and prudent judgment;
d. International Financial Reporting Standards, as applicable in Pakistan, have been followed in the preparation of financial statements and there have been no departures therefrom during the year;
e. the system of internal control is sound in design and has been effectively implemented and monitored;
f. there are no significant doubts upon the Company's ability to continue as a going concern;
g. there has been no material departure from the best practices of corporate governance, as detailed in the listing regulations;
h. in accordance with the criteria specified in clause 5.19 .7 of the Code, one director has a certification under Directors' Training Program, four directors of the Company (including the Chief Executive Officer) are exempt from the requirement of Directors' training program and the remaining Directors will receive training within the prescribed time period by June 30, 2018. All the Directors on the Board are fully conversant with their duties and responsibilities as Directors of corporate bodies; and
i. there are no statutory payments on account of taxes, duties, levies and charges outstanding as on June 30, 2016 except for those already disclosed in the financial statements.

## Key Operating and Financial data

Key operating and financial data of last six years is annexed with this annual report.

## Value of investments of provident and gratuity funds

The following is the value of investments based on latest respective audited accounts:
Provident Fund Rs. 118,959,620/-
Gratuity Fund Rs. 59,622,335/-

## Board of Directors

There has been no change in the Board of Directors during the year.
Meetings of the Board, Audit Committee and Human Resource \& Remuneration Committee:
Meetings of the Board and sub-committees to the Board:

| Name of Director | Board Meetings |  | Audit Committee Meetings |  | Resource \& Remuneration |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Meetings held during the period | Attendance | Meetings held during the period | Attendance | Meetings held during the period | Attendance |
| Mr. Hanif Sattar (CEO) | 4 | 4 | 6 | N/A | 1 | 1 |
| Mr. Mehtabuddin Feroz | 4 | 4 | 6 | 6 | 1 | 1 |
| Mr. Mohammad Abdullah Feroz | 4 | 4 | 6 | N/A | 1 | N/A |
| Mr. Nazimuddin Feroz | 4 | 2 | 6 | N/A | 1 | N/A |
| Mr. Harry Bagjo | 4 | 1 | 6 | N/A | 1 | N/A |
| Mr. Makoto Sekiyama | 4 | 1 | 6 | 1 | 1 | 1 |
| Mr. Makio Osaka | 4 | - | 6 | N/A | 1 | N/A |
| Mr. Yasuo Bando | 4 | 1 | 6 | N/A | 1 | N/A |
| Mr. Noor Muhammad (Independent Director) | 4 | 4 | 6 | 5 | 1 | N/A |
| Mr. Abld Hussain (Alternate Director) (1) | 4 | 1 | 6 | 3 | 1 | N/A |
| Mr. Abid Hussain (Alternate Director) (2) | 4 | 2 | 6 | N/A | 1 | N/A |
| Mr. Tariq Mehtab Feroz (Alternate Director) (3) | 4 | 3 | 6 | N/A | 1 | N/A |
| Mr. Sajid Ali Khan (Alternate Director) (4) | 4 | 4 | 6 | N/A | 1 | N/A |

[^0]
## Pattern of Shareholding

The Pattern of shareholding of the Company as at June 30, 2016 is annexed with this annual report.

## Trading in shares

During the year, the following trading in shares were carried out by associated companies, directors, executives and their spouses and minor children:

- Associated company i.e. M/s. Otsuka Factory Inc., Japan bought 363,000 ordinary shares comprising approximately $3.3 \%$ of the issued, subscribed and paid up share capital of the Company from Mr. Sultan Ahmed Feroz one of the joint venture partners from local sponsors; and
- Ms. Shama Nazim Feroz wife of a Director on the Board acquired 6,320 ordinary shares of the Company.


## Holding Company

The Company is an indirect subsidiary of Messrs Otsuka Pharmaceutical Company Limited, which is incorporated in Japan.

## Subsequent events

No material changes or commitments affecting the financial position of the Company have taken place between the end of the financial year and the date of this report.

## Loans

The Company obtained loans from M/s. Otsuka Pharmaceutical Factory, Inc., Japan which represents a foreign currency denominated loan obtained in two tranches of JPY 75 million each drawn down on June 16, 2014 and December 22, 2014, three tranches of JPY 125 million each drawn down on February 26, 2015, April 27, 2015 and July 27, 2015 and one tranche of JPY 84.50 million drawn on December 16, 2015. Each facility is to be repaid within one year of the initial drawn down date.

The first tranche of JPY 75 million falling due on June 15, 2015 was rolled forward twice for a further period of one year from the date it had fallen due. The second tranche of JPY 75 million falling due on December 21, 2015 and the third and fourth tranches of JPY 125 million each falling due on February 26, 2016 and April 26, 2016 respectively have also been rolled forward for another year due to the cash flow conditions of the Company.

## Auditors

The present auditors, Messrs. A.F. Ferguson \& Co., Chartered Accountants, retire at the conclusion of the $28^{\text {th }}$ Annual General Meeting and being eligible, offer themselves for reappointment.

Based on the suggestion of the Audit Committee, the Board of Directors has recommended the appointment of Messrs. A.F. Ferguson \& Co. Chartered Accountants as the external auditors of the Company for the year ending June 30, 2017 to the shareholders.

## Acknowledgement

The Board wishes to place on record its appreciation for the untiring efforts of all its employees in taking the Company forward.

On behalf of the Board

Karachi
Dated: August 25, 2016

## AUDITORS' REPORT TO THE MEMBERS

We have audited the annexed balance sheet of Otsuka Pakistan Limited (the Company) as at June 30, 2016 and the related profit and loss account, statement of comprehensive income, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the Company's management to establish and maintain a system of internal control, and prepare and present the above said statements in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, after due verification, we report that:
(a) in our opinion, proper books of accounts have been kept by the Company as required by the Companies Ordinance, 1984;
(b) in our opinion:
(i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of accounts and are further in accordance with accounting policies consistently applied;
(ii) the expenditure incurred during the year was for the purpose of the Company's business; and
(iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the Company;
(c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, statement of comprehensive income, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2016 and of the loss, comprehensive loss, its cash flows and changes in equity for the year then ended; and
(d) no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980.


Engagement Partner: Noman Abbas Sheikh
Dated: September 9, 2016
Karachi.

[^1]
## Vision

Otsuka people creating new products for better health worldwide.

## Mission

To provide quality healthcare products while maintaining leadership position in chosen segments by working efficiently towards customer satisfaction, rapid growth and enhanced stakeholders value.

## Objectives

- To retain its position of market leader in IV Solutions and clinical nutrition through continuous education, new product launches and support to the medical profession and community at large.
- To offer world class quality products and support services to our customers at reasonable prices through resource optimization.
- To develop and retain efficient network of distributors and suppliers for enhancement of our present level of support services for customer satisfaction.
- To provide equal opportunity for growth and development to all its team members to build a highly motivated and committed team of professionals delivering world class quality products and services.
- To contribute in community services for betterment of society and environment.
- To generate adequate earnings for meeting current and future needs, leading to enhancement of shareholder's value.

Focus
Medical
Profession \&
Patients
Patients

Distributors
\&
Suppliers

Empolyees

Community

Shareholders

# Glimpses of $27^{\text {th }}$ Annual General Méting 



## Statement of Compliance with the Code of Corporate Governance

## Name of company: Otsuka Pakistan Limited <br> Year ended June 30, 2016

This statement is being presented to comply with the Code of Corporate Governance (the Code) contained in Regulation No. 5.19 of listing regulations of the Pakistan Stock Exchange Limited for the purpose of establishing a framework of good governance, whereby a listed company is managed in compliance with the best practices of corporate governance.

The Company has applied the principles contained in the Code in the following manner:

1. The Company encourages representation of independent non-executive directors and directors representing minority interests on its board of directors (the Board). As at June 30, 2016, the Board included the following appointed/elected members:

| Category | $\frac{\text { Names }}{\text { Non-Executive Directors: }}$ |
| :--- | :--- |
|  | Mr. Harry Bagjo <br> Mr. Makoto Sekiyama |
|  | Mr. Makio Osaka <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br> Mr. Yasuo Bando <br>  <br> Mr. Mehtabuddin Feroz Abdullah Feroz <br> Executive Director |
| Mr. Nazimuddin Feroz |  |
| Independent Director | Mr. Hanif Sattar |
| Mr. Noor Muhammad |  |

The independent director meets the criteria of independence under clause 5.19.1.(b) of the Code.
2. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company.
3. All the resident directors of the Company are registered as taxpayers and none of them has defaulted in payment of any loan to a banking company, a DFI or an NBFI or, being a Broker of a stock exchange, has been declared as a defaulter by that stock exchange.
4. No casual vacancy occurred on the Board during the year.
5. The Company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.
6. The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. A complete record of particulars of significant policies along with the dates on which these were approved or amended has been maintained.
7. All the powers of the Board have been duly exercised and decisions on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the CEO, other executive and nonexecutive directors, have been taken by the Board/shareholders.
8. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose and the Board met at least once in every quarter. Written notices of the Board meetings, along with agenda and working papers, were circulated at least seven days before the meetings. The minutes of the meetings were appropriately recorded and circulated.
9. The board is well aware of its duties and responsibilities under the Code. In accordance with the criteria specified in Regulation 5.19.7 of the Code, the Board encourages the Directors to attend Director's Training Program. During the year,none of the Directors attended any certification under Director's Training Program during the year.
10. The Chief Financial Officer (CFO), Company Secretary and Head of Internal Audit continued their services and no change in these positions were made during this financial year.
11. The Directors' report for this year has been prepared in compliance with the requirements of the Code and fully describes the salient matters required to be disclosed.
12. The financial statements of the Company were duly endorsed by CEO and CFO before approval of the Board.
13. The directors, CEO and executives do not hold any interest in the shares of the Company other than that disclosed in the pattern of shareholding.
14. The Company has complied with all the corporate and financial reporting requirements of the Code.
15. The Board has formed an Audit Committee. It comprises 3 members of whom allare non-executive Directors and the Chairman of the committee is an independent Director.
16. The meetings of the audit committee were held at least once every quarter prior to approval of interim and final results of the Company and as required by the Code. The terms of reference of the committee have been formed and advised to the committee for compliance.
17. The Board has formed an HR and Remuneration Committee. It comprises 3 members of whom 2 are non-executive directors and the chairman of the Committee is a non-executive director.
18. The Board has outsourced the internal audit function to KPMG Taseer Hadi and Co., Chartered Accountants who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company.
19. The statutory auditors of the of the Company have confirmed that they have been given a satisfactory rating under the quality review program of the ICAP, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC) guidelines on the code of ethics as adopted by the ICAP.
20. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the listing regulations and the auditors have confirmed that they have observed IFAC guidelines in this regard.
21. The 'closed period', prior to the announcement of interim/final results, and business decisions, which may materially affect the market price of Company's securities, was determined and intimated to directors, employees and stock exchange.
22. Material/price sensitive information has been disseminated among all market participants at once through stock exchange.
23. We confirm that all other material principles enshrined in the Code have been complied with.

## A•F•FERGUSON\&CO.

## REVIEW REPORT TO THE MEMBERS ON THE STATEMENT OF COMPLIANCE WITH THE CODE OF CORPORATE GOVERNANCE

We have reviewed the enclosed Statement of Compliance with the best practices contained in the Code of Corporate Governance (the Code) prepared by the Board of Directors of Otsuka Pakistan Limited (the Company) for the year ended June 30, 2016 to comply with the requirements of Listing Regulation no. 5.19 of the Pakistan Stock Exchange Limited where the Company is listed.

The responsibility for compliance with the Code is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Code and report if it does not and to highlight any non-compliance with the requirements of the Code. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Code.

As part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board's statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Code requires the Company to place before the Audit Committee, and upon recommendation of the Audit Committee place before the Board of Directors for their review and approval its related party transactions distinguishing between transactions carried out on terms equivalent to those that prevail in arm's length transactions and transactions which are not executed at arm's length price and recording proper justification for using such alternate pricing mechanism. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee. We have not carried out any procedures to determine whether the related party transactions were undertaken at arm's length price or not.

Based on our review nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the best practices contained in the Code as applicable to the Company for the year ended June 30, 2016.


[^2]
## Otsuka Pakistan Limited

## BALANCE SHEET

AS AT JUNE 30, 2016

| Note | 2016 | 2015 |
| :---: | :---: | :---: |
| 4 | 542,189 | 631,259 |
| 5 | 4,614 | 5,300 |
|  | 1,288 | 1,288 |
| 6 | 176,121 | 117,642 |
|  | 724,212 | 755,489 |
| 7 | 52,260 | 53,314 |
| 8 | 429,037 | 487,680 |
| 9 | 165,054 | 94,539 |
| 10 | 26,592 | 13,532 |
| 11 | 22,778 | 13,374 |
| 12 | 151,939 | 140,478 |
| 13 | 10,785 | 4,253 |
|  | 858,445 | 807,170 |
|  | 1,582,657 | 1,562,659 |

EQUITY AND LIABILITIES
EQUITY

Share capital
Revenue reserves
Total shareholders' equity

## LIABILITIES

## Non-current liabilities

Long-term finance - secured

## Current liabilities

Short-term loan from a related party - unsecured
Trade and other payables
Current maturity of long-term finance - secured
Short-term running finance - secured
Mark-up accrued

## Total equity and liabilities

14

| 110,000 |  |
| :---: | ---: |
| $(80,522)$ |  |
|  | 29,478 | | 110,000 |
| ---: |
|  | | 141,914 |
| ---: |

17
15

19


20

The annexed notes 1 to 44 form an integral part of these financial statements.


Hanif Sattar
Chief Executive Officer


Mehtabuddin Feroz
Director

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED JUNE 30, 2016

|  | Note | ---- Rupees in '000 ----- |  |
| :---: | :---: | :---: | :---: |
| Net sales | 21 | 1,550,709 | 1,452,196 |
| Cost of sales | 22 | $(1,282,074)$ | $(1,291,086)$ |
| Gross profit |  | 268,635 | 161,110 |
| Selling and distribution expenses | 23 | $(182,898)$ | $(184,106)$ |
| Administrative and general expenses | 24 | $(74,109)$ | $(70,167)$ |
|  |  | 11,628 | $(93,163)$ |
| Other income | 25 | 41,165 | 51,649 |
|  |  | 52,793 | $(41,514)$ |
| Other expenses | 26 | $(141,287)$ | $(34,962)$ |
| Operating loss |  | $(88,494)$ | $(76,476)$ |
| Finance cost | 27 | $(64,983)$ | $(103,463)$ |
| Loss for the year before taxation |  | $(153,477)$ | $(179,939)$ |
| Taxation - net | 28 | 41,300 | 33,774 |
| Loss for the year after taxation |  | $(112,177)$ | $(146,165)$ |
|  |  | ---------- Rup | ----------- |
| Loss per share | 29 | (10.20) | (13.29) |

Rupees
(10.20) (13.29)

The annexed notes 1 to 44 form an integral part of these financial statements.

Chief Executive Officer

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED JUNE 30, 2016

|  | $\begin{aligned} & 2016 \\ & ---- \text {-Rupee } \end{aligned}$ | $\begin{array}{r} 2015 \\ 00---- \end{array}$ |
| :---: | :---: | :---: |
| Loss for the year after taxation | $(112,177)$ | $(146,165)$ |
| Other comprehensive income: |  |  |
| Items that will not be reclassified to profit and loss |  |  |
| Remeasurements of defined benefit plans | (375) | $(3,031)$ |
| Deferred tax on remeasurements of defined benefit plans | 116 | 1,000 |
|  | (259) | $(2,031)$ |
| Total comprehensive loss for the year | $(112,436)$ | $(148,196)$ |

The annexed notes 1 to 44 form an integral part of these financial statements.

## CASH FLOW STATEMENT <br> FOR THE YEAR ENDED JUNE 30, 2016

Note
2016
2015
-----Rupees in '000-----

## CASH FLOWS FROM OPERATING ACTIVITIES

Cash (used in) / generated from operations
Interest paid
Taxes paid
Increase in long-term deposits
Decrease / (increase) in long-term loans
Net cash used in operating activities

## CASH FLOWS FROM INVESTING ACTIVITIES

Fixed capital expenditure incurred
Proceeds from disposal of property, plant and equipment
Net cash used in investing activities

## CASH FLOWS FROM FINANCING ACTIVITIES

Long-term finance paid
Short-term loan obtained from a related party
Net cash generated from financing activities
Net increase / (decrease) in cash and cash equivalents
Cash and cash equivalents at the beginning of the year
Cash and cash equivalents at the end of the year

The annexed notes 1 to 44 form an integral part of these financial statements.


Mehtabuddin Feroz
Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2016

| Issued, subscribed and paidup capital | Revenue reserves |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | General reserve | Accumulated losses | Sub-total | Total |
| 110,000 | 367,500 | $(187,390)$ | 180,110 | 290,110 |
| - | - | $(148,196)$ | $(148,196)$ | $(148,196)$ |
| 110,000 | 367,500 | $(335,586)$ | 31,914 | 141,914 |
| - | - | $(112,436)$ | $(112,436)$ | $(112,436)$ |
| 110,000 | 367,500 | (448,022) | (80,522) | 29,478 |

The annexed notes 1 to 44 form an integral part of these financial statements.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2016

## 1 THE COMPANY AND ITS OPERATIONS

1.1 The Company is incorporated in Pakistan as a public limited company and is listed on the Pakistan Stock Exchange Limited. The address of its registered office is $30-B$, S.M.C.H. Society, Karachi, Pakistan. It is engaged in the manufacturing, marketing and distribution of intravenous infusions and trading in pharmaceutical products, nutritional foods and medical equipment. The Company is an indirect subsidiary of Otsuka Pharmaceutical Company Limited, Japan.
1.2 As at June 30, 2016, the current liabilities of the Company exceeded its current assets by Rs 694.734 million (2015: Rs 505.242 million) mainly due to losses incurred in the prior years, and loans obtained by the Company from a group company / banks for financing the Balancing, Modernisation and Replacement (BMR) of its IV production line (which concluded during the year ended June 30, 2014) and for meeting its working capital requirements. During the year ended June 30, 2016, the Company has incurred a loss before taxation of Rs 153.477 million mainly due to low gross margin as a result of lack of viable pricing policy / strict control over prices of its pharmaceutical products, finance cost incurred on borrowings and exchange losses arising on foreign currency financing. The management believes that in the absence of a formal price adjustment the Company will continue to face difficulties in future.

The management of the Company has identified factors that might extenuate the financial performance of the Company in future. The management believes that there are no imminent business and cash flow risks and has prepared a formal five years business plan of the Company based on which it strongly believes that the Company will be able to meet all its current and future liabilities as these fall due. The business plan features a consistent but gradual increase in the gross profit margin of the Company post price increase on its products (as explained in note 21.1), strict control over expenses, reduction in finance cost as a result of repayment of certain loans in future years, attainment of greater sales volume through more robust sales promotion and change in product mix. The management believes that after the implementation of initiatives stated in the five years business plan the Company may have positive results in future year enabling it to set-off the losses incurred in the prior years.

## 2 BASIS OF PREPARATION AND MEASUREMENT

### 2.1 Statement of compliance

These financial statements have been prepared in accordance with the approved accounting standards as applicable in Pakistan. The approved accounting standards comprise of such International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Ordinance, 1984, the requirements of the Companies Ordinance, 1984 and the directives issued by the Securities and Exchange Commission of Pakistan (SECP). Wherever the requirements of the Companies Ordinance, 1984 or the directives issued by the SECP differ with the requirements of IFRSs, the requirements of the Companies Ordinance, 1984 or the said directives issued by the SECP prevail.

### 2.2 Accounting convention

These financial statements have been prepared under the historical cost convention except that obligations in respect of certain staff retirement benefits are carried at present value of defined benefit obligation less fair value of plan assets and stock-in-trade is carried at the lower of cost and net realisable value.
2.3 New and amended standards, interpretations and amendments to published approved accounting standards that are effective in the current year

The following amendments to existing standards have been published and are mandatory for the Company's accounting period beginning on or after July 1, 2015:

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been applied consistently to all years presented unless otherwise disclosed or specified.

### 3.1 Property, plant and equipment

## Operating fixed assets - owned

These are stated at cost less accumulated depreciation and accumulated impairment losses (if any).
Subsequent costs are included in the asset's carrying amounts or recognised as a separate asset, as appropriate, only when it is probable that future benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. Normal repairs and maintenance are charged to the profit and loss account as and when these are incurred.

Depreciation is charged to profit and loss account using the straight line method whereby the depreciable amount of an asset is written off over its estimated useful life, in accordance with the rates specified in note 4.1 to these financial statements and after taking into account residual values, if significant. The residual values of operating fixed assets, useful lives and depreciation methods are reviewed and adjusted, if appropriate, at each reporting date.

Depreciation on additions is charged from the month in which the assets become available for use, while no depreciation is charged in the month of disposal.

Gains or losses on disposal of property, plant and equipment are taken to the profit and loss account in the year in which disposal is made.

## Tangible assets - leased

Leases are classified as finance leases wherever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance lease are stated at the lower of their fair value or present value of minimum lease payments at inception less accumulated depreciation and accumulated impairment losses, if any.

Depreciation on assets held under finance lease, subsequent costs and gains / losses are recognised in a manner consistent with that for depreciable assets which are owned by the Company.

## Capital work-in-progress

Capital work-in-progress is stated at cost less accumulated impairment losses (if any). All expenditures connected to the specific assets incurred during installation and construction period are carried under capital work-in-progress. These are transferred to the relevant category of operating fixed assets as and when the assets are available for use.

### 3.2 Stores and spares

These are valued at weighted average cost except for items in transit which are valued at cost comprising invoice value and other charges incurred thereon.

Provision for stores and spares is determined based on management's best estimate regarding their future usability.

### 3.3 Stock-in-trade

Raw and packing materials (except for those in transit) and work in process are valued at cost determined using weighted average cost method. Finished goods are valued at the lower of cost determined using weighted average cost method and the net realisable value.

Net realisable value signifies the estimated selling price in the ordinary course of business less the estimated cost of completion and the costs necessary to be incurred to make the sale.

Items in transit are stated at cost comprising invoice value and other charges incurred. Cost in relation to work in process includes material cost and a portion of labour and other overheads incurred. Cost in relation to finished goods includes cost of direct materials, direct labour, an appropriate portion of production overheads and the related duties.

Provision for obsolete and slow moving inventory is determined based on management's best estimate regarding their future usability.

### 3.4 Impairment of non-financial assets

The carrying amounts of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment loss. If such an indication exists, recoverable amounts of the assets are estimated in order to determine the extent of impairment loss. The resulting impairment loss is recognised in the profit and loss account.

### 3.5 Financial instruments

### 3.5.1 Financial assets

The management determines the appropriate classification of the financial assets of the Company in accordance with the requirements of International Accounting Standard 39 (IAS 39) "Financial Instruments: Recognition and Measurement" at the time of initial recognition of financial assets and re-evaluates this classification on a regular basis. The classification depends upon the purpose for which financial assets are acquired.

Financial assets are, currently, categorised as loans and receivables. These are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Company's financial assets comprise of trade debts, loans and advances, deposits, bank balances and other receivables in the balance sheet.

Financial assets are recognised at the time the Company becomes a party to the contractual provisions of the instrument. Regular purchases and sales of financial assets are recognised on the trade date - the date on which the Company commits to purchase or sell the assets. Financial assets are initially recognised at fair value plus transaction costs and are, subsequently, carried at amortised cost. Financial assets are derecognised at the time the Company loses control of the contractual rights that comprise the financial assets with any gain or loss arising on derecognition being recognised in the profit and loss account.

The Company assesses at each reporting date whether there is an objective evidence that the financial assets or a group of financial assets are impaired. The carrying value of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the recoverable amount of such asset is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount.

### 3.5.2 Financial liabilities

Financial liabilities are recognised at the time the Company becomes a party to the contractual provisions of the instruments. These are initially recognised at fair value and subsequently stated at amortised cost. Financial liabilities are derecognised at the time when these are extinguished i.e. when the obligation specified in the contract is discharged, cancelled or expires. Any gain or loss on derecognition of financial liabilities is taken to the profit and loss account.

### 3.5.3 Offsetting of financial assets and liabilities

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### 3.6 Trade debts and other receivables

Trade debts and other receivables are initially recognised at original invoice value which signifies their fair value and then carried at amortised cost. Provision is made against debts considered doubtful of recovery based on management's review of outstanding amounts and previous repayment pattern. Balances considered bad and irrecoverable are written off as and when identified.

### 3.7 Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost / amortised cost. For the purpose of cash flow statement, cash and cash equivalents comprise bank balances which are netted-off against short-term running finance arrangements.

### 3.8 Trade and other payables

Short-term liabilities for trade and other amounts payable are recognised initially at fair value of the consideration to be paid in future for goods and services whether or not billed to the Company and are, subsequently, carried at amortised cost.

### 3.9 Provisions, contingent assets and contingent liabilities

Provisions are recognised when the Company has a present, legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Contingent assets are not recognised and are also not disclosed unless an inflow of economic benefits is probable. Contingent liabilities are not recognised and are disclosed unless the probability of an outflow of resources embodying economic benefits is remote.

### 3.10 Employee benefit schemes

The Company operates:
a) an approved funded gratuity scheme covering all its permanent eligible employees. Annual contributions are made to the scheme based on actuarial recommendations. The actuarial valuation is carried out using the Projected Unit Credit Method. Equal monthly contributions are made to the Fund by the Company and the employees in accordance with the rules of the Fund. Amounts arising as a result of 'Remeasurements', representing the actuarial gains and losses and the difference between the actual investment returns and the return implied by the net interest cost are recognised in the Balance Sheet immediately, with a charge or credit to other comprehensive income in the year in which these occur.
b) an approved contributory provident fund for all its permanent employees. Equal monthly contributions are made to the Fund by the Company and the employees in accordance with the rules of the Fund.

Employee retirement benefits are payable to eligible employees on completion of the prescribed qualifying period of service under these schemes.

### 3.11 Employees' compensated absences

The Company accounts for its liability in respect of accumulated absences of employees on unavailed balance of leaves in the period in which these leaves are earned.

### 3.12 Borrowings

Borrowings are recognised initially at fair value net of transaction costs incurred and are, subsequently, carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the profit and loss account over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional right or consent of the lender to defer settlement of the liability for at least 12 months after the reporting date.

### 3.13 Taxation

## Current

Provision for current taxation is based on the taxable income at the current rates of taxation after taking into account tax credits and rebates available, if any, and taxes paid under the final tax regime. The charge for current tax also includes adjustments, where necessary, relating to prior years which arise from assessments framed / finalised during the year.

## Deferred

Deferred tax is recognised using the balance sheet liability method on all temporary differences between the carrying amounts of assets and liabilities used for financial reporting purposes and the amounts used for taxation purposes. The Company also recognises deferred tax asset on unused tax losses and unused tax credits.

Deferred tax liabilities are recognised for all taxable temporary differences. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available to the Company against which the temporary difference can be utilised. Deferred tax asset is reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Deferred tax asset or liability is measured at the tax rate that is expected to apply to the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted by the end of the reporting date.

### 3.14 Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Revenue is measured at the fair value of consideration received or receivable and is recorded on the following basis:

- Sales are recorded on dispatch of goods to customers and in case of exports when the goods are shipped;
- Sales of stents are recorded on the basis of consumption;
- Income on scrap sales is recognised when such scrap is disposed of;
- Other income is recognised on an accrual basis and includes certain reversals, gains and other items. The particular recognition criteria of these items is disclosed in the individual policy statements associated with these items.


### 3.15 Borrowing costs

Borrowing costs are recognised as an expense in the year in which these are incurred except to the extent of borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets. Such borrowing costs, if any, are capitalised as part of the cost of the relevant assets.

### 3.16 Earnings / (loss) per share

The Company presents basic and diluted earnings / (loss) per share data for its ordinary shares. Basic earnings I (loss) per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted earnings / (loss) per share is determined by adjusting the profit or loss attributable to ordinary share holders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

### 3.17 Proposed dividends and transfers between reserves

Dividends, if any, declared and transfers between reserves made subsequent to the reporting date are considered as non-adjusting events and are recognised in the financial statements in the year in which such dividends are declared and transfers are made.

### 3.18 Foreign currency translation

Transactions denominated in foreign currencies are accounted for in Pakistan Rupees at the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates for monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account.

### 3.19 Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates. These financial statements are presented in Pakistan Rupee, which is the Company's functional and presentation currency.

## Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses that relates to transactions with any of the other components of the Company.

The Board of Directors and the Chief Executive Officer of the Company have been identified as the chief operating decision-makers, who are responsible for allocating resources and assessing the performance of the operating segments. Currently, the Company is functioning as a single operating segment.

### 3.21 Commitments

Commitments for capital expenditure contracted for but not incurred are disclosed in the financial statements at committed amounts. Commitments for letters of credit and letters of guarantee denominated in foreign currencies are expressed in rupee terms at committed amounts.

## Otsuka Pakistan Limited



4 PROPERTY, PLANT AND EQUIPMENT
Operating fixed assets
Capital work-in-progress

### 4.1 Operating fixed assets

The following is a statement of operating fixed assets:

| Particulars | Leasehol d land | Building on leasehold land | Plant and machinery | Furniture, fixtures and equipment | Vehicles | Fork lifter | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| As at July 1, 2015 |  |  |  |  |  |  |  |
| Cost | 3,953 | 334,567 | 867,971 | 44,693 | 32,105 | 11,767 | 1,295,056 |
| Accumulated depreciation | $(1,069)$ | $(122,457)$ | $(488,522)$ | $(39,191)$ | $(16,560)$ | $(9,950)$ | (677,749) |
| Net book value | 2,884 | 212,110 | 379,449 | 5,502 | 15,545 | 1,817 | 617,307 |
| Year ended June 30, 2016 |  |  |  |  |  |  |  |
| Opening net book value | 2,884 | 212,110 | 379,449 | 5,502 | 15,545 | 1,817 | 617,307 |
| Additions | - | 5,978 | 10,739 | 1,930 | 1,800 | - | 20,447 |
| Disposals / write-offs |  |  |  |  |  |  |  |
| Cost | - | (39) | $(23,407)$ | $(380)$ | $(5,467)$ | - | $(29,293)$ |
| Accumulated depreciation | - | 39 | 22,424 | 378 | 2,975 | - | 25,816 |
|  | - | - | (983) | (2) | $(2,492)$ | - | $(3,477)$ |
| Depreciation charge for the year | (40) | $(26,865)$ | $(66,414)$ | $(2,966)$ | $(3,876)$ | (551) | $(100,712)$ |
| Closing net book value | 2,844 | 191,223 | 322,791 | 4,464 | 10,977 | 1,266 | 533,565 |
| As at June 30, 2016 |  |  |  |  |  |  |  |
| Cost | 3,953 | 340,506 | 855,303 | 46,243 | 28,438 | 11,767 | 1,286,210 |
| Accumulated depreciation | $(1,109)$ | $(149,283)$ | (532,512) | $(41,779)$ | $(17,461)$ | $(10,501)$ | $(752,645)$ |
| Net book value | 2,844 | 191,223 | 322,791 | 4,464 | 10,977 | 1,266 | 533,565 |
| Depreciation rate (\% per annum) | 1.01\% | 5-10\% | 10-50\% | 10-30\% | 20\% | 20\% |  |


| Particulars | Leasehol d land | Building on leasehold land | Plant and machinery | Furniture, fixtures and equipment | Vehicles | Fork lifter | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | -- Rupees in | 0-- | - |  |
| As at July 1, 2014 |  |  |  |  |  |  |  |
| Cost | 3,953 | 332,220 | 851,955 | 42,684 | 36,454 | 10,814 | 1,278,080 |
| Accumulated depreciation | $(1,029)$ | $(95,584)$ | $(413,628)$ | $(36,197)$ | $(17,685)$ | (9,473) | $(573,596)$ |
| Net book value | 2,924 | 236,636 | 438,327 | 6,487 | 18,769 | 1,341 | 704,484 |
| Year ended June 30, 2015 |  |  |  |  |  |  |  |
| Opening net book value | 2,924 | 236,636 | 438,327 | 6,487 | 18,769 | 1,341 | 704,484 |
| Additions | . | 2,347 | 16,016 | 2,479 | 4,167 | 953 | 25,962 |
| Disposals / write-offs |  |  |  |  |  |  |  |
| Cost | - | - | - | (470) | (8,516) | - | $(8,986)$ |
| Accumulated depreciation | . | . | . | 428 | 5,761 | . | 6,189 |
|  | - | - | - | (42) | $(2,755)$ | $\cdot$ | $(2,797)$ |
| Depreciation charge for the year | (40) | $(26,873)$ | $(74,894)$ | (3,422) | $(4,636)$ | (477) | $(110,342)$ |
| Closing net book value | 2,884 | 212,110 | 379,449 | 5,502 | 15,545 | 1,817 | 617,307 |
| As at June 30, 2015 |  |  |  |  |  |  |  |
| Cost | 3,953 | 334,567 | 867,971 | 44,693 |  | 11,767 | 1,295,056 |
| Accumulated depreciation | $(1,069)$ | $(122,457)$ | $(488,522)$ | $(39,191)$ | $(16,560)$ | $(9,950)$ | (677,749) |
| Net book value | 2,884 | 212,110 | 379,449 | 5,502 | 15,545 | 1,817 | 617,307 |
| Depreciation rate (\% per annum) | 1.01\% | 5-10\% | 10-50\% | 10-30\% | 20\% | 20\% |  |

## Otsuka Pakistan Limited

| Note | 2016 | 2015 |
| :--- | ---: | ---: |
|  | ----Rupees in '000---- |  |
| 22 | 96,700 | 105,886 |
| 23 | 2,254 | 2,057 |
| 24 | 1,758 | 2,399 |
|  | 100,712 | 110,342 |
|  |  |  |

4.3 Cumulative borrowing costs capitalised in prior years as a part of the cost of building on leasehold land and plant and machinery amounted in aggregate to Rs 13.281 million and Rs 12.109 million respectively.

### 4.4 Disposals of operating fixed assets

The following assets were disposed of during the year:

| Description | Cost | Accumulated depreciation | Net book value | Sales proceeds | Mode of disposal | Particulars of buyers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | -------------- Rupees in '000 ------------- |  |  |  |  |  |
| Vehicles |  |  |  |  |  |  |
| Honda City | 1,356 | 1,085 | 271 | 1,030 | Negotiation | Mr.Shoaib Khan - Third party |
| Suzuki Swift | 1,358 | 217 | 1,141 | 1,101 | Negotiation | Mr. Iqbal - ex-employee |
| Honda Civic | 2,184 | 1,340 | 844 | 1,092 | Negotiation | Mr. Abid Hussain - ex-CEO |
| Plant and machinery |  |  |  |  |  |  |
| Glass lined Impeller | 2,068 | 1,086 | 982 | 88 | Negotiation | Zubair Enterprises |
| Items with net book value not exceeding Rs 50,000 each | 22,327 | 22,088 | 239 | 1,222 |  |  |
| Total-2016 | 29,293 | 25,816 | 3,477 | 4,533 |  |  |
| Total-2015 | 8,986 | 6,189 | 2,797 | 5,865 |  |  |


| 4.5 | Capital work-in-progress | 2016 | 2015 |
| :---: | :---: | :---: | :---: |
|  |  | -----Rupees in '000----- |  |
|  | Stores and spares held for capital expenditure | 8,624 | 9,137 |
|  | Others | - | 4,815 |
|  |  | 8,624 | 13,952 |

4.6 Certain operating fixed assets of the Company are kept secured with banks under pari-passu hypothecation, equitable mortgage charge, ranking charge, etc. for obtaining financing. The full details of the assets kept under security are given in notes 15.1 and 18.1 to these financial statements.

## LONG-TERM LOANS - CONSIDERED GOOD

| Note | $\begin{gathered} 2016 \\ --- \text { Rupee } \end{gathered}$ | $\begin{gathered} 2015 \\ 000--- \end{gathered}$ |
| :---: | :---: | :---: |
| $\begin{gathered} 5.1 \& 5.2 \\ 5.1 \end{gathered}$ | 844 | 914 |
|  | 8,803 | 9,498 |
|  | 9,647 | 10,412 |
| 10 | 372 | 312 |
| 10 | 4,661 | 4,800 |
|  | 5,033 | 5,112 |
|  | 4,614 | 5,300 |

5.1 These are interest-free loans given to the executives and employees as per the terms of the employment for the purchase of cars, motor cycles and other general purposes. The loans are repayable in 10 to 60 equal monthly instalments depending upon the type of loan. These are recovered through monthly deductions from salaries and are secured against the provident fund balances of the employees. As at June 30, 2016, none of these loans were past due or impaired.
5.2 Reconciliation of carrying amount of loans to executives is as follows:

Opening balance 920
Additions during the year 983
Repayments during the year
Closing balance

## 2016 <br> 2015 <br> -----Rupees in '000-----

The maximum aggregate amount of loans due from executives at the end of any month during the year was Rs 1.206 million (2015: Rs 1.003 million).

DEFERRED TAX ASSET - NET
Deferred tax debits arising on:
Employees' short-term compensated absences
Impairment of trade debts
Unused tax losses
Other provisions

## Deferred tax credit arising on:

Accelerated tax depreciation allowance
Note

2016
2015 -----Rupees in '000-----

6.1 The Company has an aggregate amount of Rs 650.773 million (2015: Rs 519.482 million) in respect of tax losses as at June 30, 2016. The management carries out periodic assessment to assess the benefit of these losses as the Company would be able to carry forward and set off these losses against the profits earned in future years. Based on this assessment the management has recognised a deferred tax debit balance on unused tax losses amounting to Rs 201.740 million (2015: Rs 156.859 million) including deferred tax assets on unabsorbed tax depreciation of Rs 95.750 million (2015: Rs 83.26 million). The deferred tax debit balance represents the management's best estimate of probable benefit expected to be realised in future years in the form of reduced tax liability as the Company would be able to set off the profit earned in these years against losses carried forward from prior years. The amount of this benefit has been determined based on a business plan of the Company for the next five years. The business plan involves certain key assumptions underlying the estimation of future taxable profits estimated in the plan. The determination of future taxable profit is most sensitive to certain key assumptions such as product pricing, future price increase of the Company's products, (note 21.1) cost to income ratio, exchange and inflation rates, cost of material, supply arrangements, product mix, plant operations and its related maximum capacity utilisation and KIBOR, sales forecast and certain cost rationalisation measures expected to be achieved during the next five years. Any significant change in the aforementioned key assumptions may have an effect on the realisibility of the deferred tax asset. The management believes that it is probable that the Company will be able to achieve the profits projected in the business plan and consequently the deferred tax asset will be fully realised in future years.

## STORES AND SPARES

## Stores

2016
--- Rupees in '000----

Spares - in hand
Spares - in transit

| 17,880 | 17,949 |
| :---: | :---: |
| 32,412 | 34,993 |
| 1,968 | 372 |
| 34,380 | 35,365 |
| 52,260 | 53,314 |

## Otsuka Pakistan Limited

| Notes | $\begin{aligned} & 2016 \\ & ---- \text { Rupee } \end{aligned}$ | $\begin{aligned} & 2015 \\ & 0-\cdots--. \end{aligned}$ |
| :---: | :---: | :---: |
|  | 127,510 | 87,580 |
|  | 46,399 | 77,373 |
| 22 | 173,909 | 164,953 |
| 22 | 11,554 | 4,600 |
| 8.1 | 271,545 | 350,118 |
|  | 280 | 9,758 |
| 22 | 271,825 | 359,876 |
|  | 457,288 | 529,429 |
| $\begin{aligned} & 8.2 \\ & 8.3 \end{aligned}$ | $(5,592)$ | $(19,975)$ |
|  | $(22,659)$ | $(21,774)$ |
|  | $(28,251)$ | $(41,749)$ |
|  | 429,037 | 487,680 |

8.1 These include items costing Rs 8.089 million (2015: Rs 87.717 million) that have been valued at their net realisable value amounting to Rs 5.961 million (2015: Rs 69.020 million).
8.2 Reconciliation of provision for slow moving and obsolete stock-in-trade is as follows:

|  | Note | $\begin{aligned} & 2016 \\ & ---- \text {-Rupee } \end{aligned}$ | $015$ |
| :---: | :---: | :---: | :---: |
| Opening balance |  | 19,975 | 26,691 |
| Charge for the year | 26 | 3,599 | 2,141 |
| Reversal during the year | 25 | $(17,982)$ | $(7,821)$ |
|  |  | $(14,383)$ | $(5,680)$ |
| Amounts written off |  | - | $(1,036)$ |
| Closing balance |  | 5,592 | 19,975 |

8.3 These denote stents held by various institutions for sale against which the Company has recorded a full provision. Reconciliation of provision is as follows:

| Reconcilation of provis | Note | $\begin{aligned} & 2016 \\ & ---- \text { Rupé } \end{aligned}$ | $\begin{aligned} & 2015 \\ & 0----- \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Opening balance |  | 21,774 | 12,669 |
| Charge for the year - net | 26 | 885 | 9,105 |
| Closing balance |  | 22,659 | 21,774 |

9 TRADE DEBTS - UNSECURED - NET
Considered good
Due from Hospital Supply Corporation - related party
Others
Considered doubtful
Others (past due and impaired)
Less: impairment of trade debts
9.1


### 9.1 Reconciliation of impairment of trade debts

Opening balance
Charge for the year
26
Reversals during the year
25

Closing balance

9.2 As at June 30, 2016 trade debts of Rs 39.460 million (2015: Rs 5.248 million) were past due but not impaired out of which Rs 27.875 million (2015: Rs 0.19 million) denote amounts which are overdue from related party for less than 30 days for which the Company expects future recovery. The remaining balances relate to a number of independent customers for whom there is no recent history of default. The age analyses of these trade debts are as follows:

From 1 day to 30 days
From 31 days to 60 days
From 61 days to 90 days


10 LOANS AND ADVANCES - CONSIDERED GOOD
Loans due from:

- executives
- employees

Advances to:

- employees
- suppliers

10.1 These are non-interest bearing advances given to employees to meet business expenses and are settled as and when expenses are incurred.
10.2 These are provided for routine business activities and are non-interest bearing.

11 TRADE DEPOSITS, SHORT-TERM PREPAYMENTS AND OTHER RECEIVABLES

| Note | $\begin{array}{lr} 2016 & 2015 \\ ----- \text { Rupees in '000--- } \end{array}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| 11.1 | 9,444 | 8,333 |
|  | 8,379 | 4,669 |
| 32.1 .2 | 1,390 | - |
|  | 3,259 | 66 |
|  | 306 | 306 |
|  | 22,778 | 13,374 |

11.1 These denote deposits placed with various counter parties and are non-interest bearing

12 TAXATION

Note $\quad$| 2016 | 2015 |
| :--- | :--- |
|  | ---- Rupees in $000----$ |

Taxation
12.1

| 151,939 |
| :--- |

12.1 The income tax assessments of the Company have been finalised by the Income Tax Department / deemed to be assessed under section 120 of the Income Tax Ordinance, 2001 upto tax year 2015. Contingencies in respect of taxation are detailed in notes 20.2, 20.3 and 20.4 to these financial statements.

|  | Note | 2016 | 15 |
| :---: | :---: | :---: | :---: |
| BANK BALANCES |  | -----Rupees in '000----- |  |
| Balances with banks in current accounts | 30 | 10,785 | 4,253 |

13.1 These denote balances in accounts maintained with conventional banks and are non-interest bearing.

14 SHARE CAPITAL

## Authorised share capital

|  |  |  | 2016 | 2015 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | ---- Rupee | 00 ----- |
| Number of shares |  |  |  |  |
| 20,000,000 | 20,000,000 | Ordinary shares of Rs 10 each | 200,000 | 200,000 |
| Issued, subscribed and paid-up capital |  |  |  |  |
| 20162015 |  |  |  |  |
| Number of shares |  |  |  |  |
| 10,000,000 | 10,000,000 | Ordinary shares of Rs 10 each fully paid in cash Ordinary shares of Rs 10 issued as fully paid bonus shares | 100,000 | 100,000 |
|  |  |  |  |  |
| 1,000,000 | 1,000,000 |  | 10,000 | 10,000 |
| 11,000,000 | 11,000,000 |  | 110,000 | 110,000 |

14.1 The movement of issued, subscribed and paid-up capital was as follows:

| 2016 | 2015 |
| :--- | ---: |
| Number of shares |  |


| $\frac{11,000,000}{-}$ | $11,000,000$ <br> $\frac{-}{11,00,000}$ | Opening balance <br> Shares issued during the year |
| :---: | :---: | :---: |
| $\underline{11,000,000}$ | Closing balance |  |

2016 ----- Rupees in '000 ----
14.2 The following shares were held by the Holding Company, associated companies and other related parties of the Company as at June 30:

## Name of the Company

Otsuka Pharmaceutical Company Limited, Japan
P. T. Otsuka Indonesia, Indonesia

Otsuka Pharmaceutical Factory, Inc.
Directors and their spouses and minor children
Executives

15
LONG-TERM FINANCE - SECURED
From banking company - in local currency

Long-term finance utilised under mark-up arrangements | 2016 |  |  | 2015 |  |
| ---: | ---: | ---: | ---: | ---: |
| Shares held | Percentage |  | Shares held | Percentage |
| $4,950,000$ | $45.00 \%$ |  | $4,950,000$ | $45.00 \%$ |
| $1,100,000$ | $10.00 \%$ |  | $1,100,000$ | $10.00 \%$ |
| $1,452,000$ | $13.20 \%$ |  | $\mathbf{1 , 0 8 9 , 0 0 0}$ | $9.90 \%$ |
| 748,520 | $6.80 \%$ |  | 742,200 | $6.75 \%$ |
| 110 | $0.00 \%$ |  | 110 | $0.00 \%$ |
|  |  |  |  |  |
|  | Note |  | 2016 |  |
|  |  |  | -----Rupees in '000---- |  |

Less: Current maturity
15.1

108,333 216,667
$\frac{(108,333)}{-} \frac{(108,334)}{108,333}$
15.1 This denotes long-term finance facility which was availed from Bank of Tokyo-Mitsubishi UFJ, Limited (Pakistan branch) to finance the balancing, modernisation and replacement (BMR) project undertaken by the Company during the year ended June 30, 2013. The facility was drawn down by the Company on January 30, 2013 and is due to mature on January 2, 2017. Mark-up and principal amounts are repayable in equal semi-annual instalments with the first four instalments being repaid on July 2, 2014, January 2, 2015, July 2, 2015 and January 4, 2016. Susequent to the year end, in July 2016, the company has also paid the amount of Rs. 54,176 million in July 2016. Mark-up is charged at the rate of 6 months KIBOR $+1.75 \%$ ( 2015 : KIBOR $+1.75 \%$ ) per annum on the outstanding balance of the facility. The facility is secured by first pari-passu hypothecation and / or first equitable mortgage charge on all of the Company's present and future fixed assets including but not limited to land, building, plant and machinery, equipment, etc.

SHORT-TERM LOAN FROM A RELATED PARTY - UNSECURED

## In foreign currency

Loan from Otsuka Pharmaceutical Factory, Inc.

## Note

2016
2015
-----Rupees in '000-----
16.1
16.1 This represents a foreign currency denominated loan obtained in two tranches of JPY 75 million each drawn down on June 16, 2014 and December 22, 2014, three tranches of JPY 125 million each drawn down on February 26, 2015, April 27, 2015 and July 27, 2015 and one tranche of JPY 84.50 million drawn on December 16, 2015. Each facility is to be repaid within one year of the initial drawn down date. Mark-up is charged at LIBOR $+0.40 \%(2015$ : LIBOR $+0.40 \%$ ) per annum and is payable semi-annually in arrears.

The first tranche of JPY 75 million falling due on June 15, 2015 has been rolled forward twice for a further period of one year from the date it had fallen due. The second tranche of JPY 75 million falling due on December 21, 2015 and the third and fourth tranches of JPY 125 million each falling due on February 26, 2016 and April 26, 2016 respectively have also been rolled forward for another year.

## 17 TRADE AND OTHER PAYABLES

| Note | $\begin{gathered} 2016 \\ -----R u p e e \end{gathered}$ | $\begin{gathered} 2015 \\ \text { n } 000---- \end{gathered}$ |
| :---: | :---: | :---: |
|  | 44,319 | 48,033 |
|  | 90,686 | 116,854 |
|  | 88,517 | 79,899 |
| 32.1.2 | - | 2,180 |
|  | 17,571 | 15,237 |
|  | 1,512 | 1,874 |
|  | 1,515 | 1,515 |
|  | 1,682 | 1,582 |
|  | 726 | 679 |
|  | 5,558 | 1,286 |
|  | 1,187 | 1,187 |
|  | 7,190 | 7,873 |
|  | 260,463 | 278,199 |

17.1 These include amounts payable to the related parties as at the end of the year aggregating to Rs 42.713 million (2015: Rs 64.445 million).
17.2 Other liabilities include an amount of Rs 2.804 million (2015: Rs 2.080 million) payable to Employees' Provident Fund.

## SHORT-TERM RUNNING FINANCE - SECURED

Note $2016 \quad 2015$
-----Rupees in '000-----

## From banking companies

Short-term running finance facilities utilised under mark-up arrangements - secured $18.1 \& 30$
$\underline{547,795} \xlongequal{565,323}$

### 18.1 Particulars of short-term running finance - secured

| Bank | Limit in Rs '000' | Mark up rate | Current security | Frequency of mark-up payment | Facility expiry date | $\begin{aligned} & 2016 \\ & \text {--.--Rup } \end{aligned}$ | $2015$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The Bank of Tokyo Mitsubishi UFJ, Limited | 525,000 | 3 months KIBOR + $1.00 \%$ p.a. | (a) Third supplemental joint pari passu letter of hypothecation for: <br> - current assets for Rs 500 million; - fixed assets (plant and machinery) for Rs 254 million; and <br> (b) Second supplemental joint memorandum confirming constructive deposit of title deeds over land and building for Rs 124 million. <br> (c) Fourth charge over plant and machinery (all present and future fixed assets) for Rs 250 million. | Quarterly | September $30,2016$ | 373,266 | 354,529 |
| Bank Alfalah Limited | 155,000 | 3 months KIBOR + 1.25\% p.a. | (a) Third supplemental joint pari passu letter of hypothecation for : <br> - current assets for Rs 147 million: <br> - fixed assets (plant and machinery) for Rs 121 million; and <br> (b) Second supplemental joint memorandum confirming constructive deposit of title deeds over land and building for Rs 51 million. | Quarterly | January $31,2017$ | 114,109 | 111,927 |
| The Bank of Punjab | 100,000 | 3 months KIBOR + 1.25\% p.a. | Third supplemental joint pari passu letter of hypothecation for Rs 133.334 million over current assets and a ranking charge over fixed assets for Rs 133 million. | Quarterly | $\begin{gathered} \text { December } \\ 31,2015 \end{gathered}$ | 60,420 | 98,867 |
|  | 780,000 |  |  |  |  | 547,795 | 565,323 |

18.2 Import letters of credit (sight / usance / acceptance) and letters of guarantee
18.2.1 The facilities relating to import letter of credit (sight / usance / acceptance) available from conventional banks as at June 30, 2016 amounted in aggregate to Rs 190 million (2015: Rs 208.728 million) the company has an option to utilize a part of the total facility Rs 35 million (2015: Rs10 million) is interchangeable for issuance of letter of guarantee only. The amount remaining unutilised at the year end was Rs 145.468 million (2015: Rs 158.104 million).
18.2.2 In addition, a facility for guarantee available from banks as at June 30,2016 amounted to Rs 80 million (2015: Rs 31.272 million) of which the Company has an option to utilise Rs 35 million (2015: Rs 10 million) for the issuance of letters of credit and Rs 30 million (2015: Rs 10 million) for obtaining current finance. The amount remaining unutilised at the year end was Rs 26.750 million (2015: Rs 0.169 million).

19 MARK-UP ACCRUED
2016
---- Rupees in $2000----$

Mark-up accrued on:

| - Short-term running finance - secured | 10,548 | 14,881 |
| :--- | ---: | ---: | ---: |
| - Long-term finance - secured | 4,388 | 12,138 |
| - Short-term loan from a related party - unsecured | 23 | 17 |
|  | 14,959 | 27,036 |

## 20 CONTINGENCIES AND COMMITMENTS

20.1 Commitments in respect of:

Capital expenditure contracted for but not incurred

20.2 The Federal Board of Revenue (FBR) has selected Tax Year 2014 of the Company for income tax audit under section 177 of the Income Tax Ordinance, 2001 through computer balloting held on September 14, 2015 under section 214C. In this connection, on October 20, 2015, a notice was served by the Deputy Commissioner Inland Revenue which required the Company to furnish details / explanations in respect of certain matters included in the income tax return filed by the Company with the FBR. The Company submitted the necessary explanations, after which another show cause notice u/s 122(9) was served on the Company on March 24, 2016 which required the Company to furnish further details/explanation. The Company has submitted the necessary explanations for which response is awaited.
20.3 On March 05, 2015, a notice of demand was served on the Company by the Additional Commissioner Inland Revenue (ACIR) for an amount of Rs 164.778 million (2015: Rs 164.778 million) under section 122 (5A) of the Income Tax Ordinance, 2001. The ACIR added back certain items such as exchange loss, claims against provisions and write-offs of inventory \& trade debts and disallowed finance cost in the income returned for tax year 2012. The Company filed an appeal with the Commissioner Inland Revenue (Appeals) [CIR(A)] who upheld the action of ACIR on certain items against which the Company filed an appeal before the Appellate Tribunal Inland Revenue to review the action of the $\operatorname{CIR}(A)$ which is pending adjudication. As at June 30, 2016, no provision has been made in respect of Rs 164.778 million in these financial statements as the management expects a favourable outcome in respect of the above matter.
20.4 On August 2009, a notice of demand was served on the Company by the Deputy Commissioner of Income Tax (DCIT) for an amount of Rs 5.721 million (2015: Rs 5.721 million) including additional tax amounting to Rs 0.457 million (2015: Rs 0.457 million) under sections 161, 162 and 205 of the Income Tax Ordinance, 2001. Out of the total demand, Company had already paid an amount of Rs 1.50 million (2015: Rs 1.50 million). The Company had filed an appeal against the order of the DCIT which is pending adjudication. As at June 30, 2016, no provision has been made in these financial statements in respect of the amount of Rs 5.721 million (2015: Rs 5.721 million) as the management is confident that the matter will be decided in favour of the Company.
20.5 Claim not acknowledged as debt

| Note | 2016 | 2015 |
| :--- | :--- | ---: |
|  | ----- Rupees in ${ }^{\prime} 000----$ |  |

.5 Claim not acknowed as
20.5.1

$$
43,963
$$

20.5.1 During the year ended June 30, 2015, the Collector of Customs withheld stocks of polyethylene, pharmaceutical grade granules at import stage with a view that those should have been classified as packaging material instead of raw materials and subject to levy of sales tax. The management contended that those materials were used for manufacturing of IV solutions and constituted an integral part of the finished products and were, therefore, exempt from sales tax under SRO 551 (1)/2008 dated June 11, 2008. During the year ended June 30, 2015 and 2016 the Company has imported materials of polyethylene (for IV solutions) which have been released by the Collector of Customs after submissions of bank guarantees.

The matter has been taken up by the Company in the High Court of Sindh and the management and its legal advisor believe that the decision will be in favour of the Company. Accordingly, no provision has been made in the financial statements of the Company during the year ended June 30, 2016 against claims amounting to Rs. 43.963 million (2015: Rs. 14.531 million).

Sales (net of returns of Rs 13.594 million; 2015: Rs 6.360 million)
Less: sales tax
Less: discounts

| Note | $\begin{aligned} & 2016 \\ & ---- \text { Rupee } \end{aligned}$ | $\begin{array}{r} 2015 \\ 000---- \end{array}$ |
| :---: | :---: | :---: |
| 21.1 | $\begin{array}{r} 1,733,867 \\ (18,189) \\ \hline \end{array}$ | $\begin{array}{r} 1,617,848 \\ (16,715) \\ \hline \end{array}$ |
|  | 1,715,678 | 1,601,133 |
|  | $(164,969)$ | $(148,937)$ |
|  | 1,550,709 | 1,452,196 |

21.1 During the year ended June 30, 2015, the Drug Regulatory Authority of Pakistan (DRAP) issued the Drug Pricing Policy 2015 (the Policy) vide a notification dated March 5, 2015. The policy called for a transparent mechanism to be devised by the Policy Board to review the Maximum Retail Prices (MRPs) of drugs which had become non-viable in the market. Under clause $10(4)$ of the Policy, hardship cases of scheduled molecules submitted on specified form and complete in all respect were required to be processed on priority and decided on a first come first served basis but not later than 9 months from the date of notification of the Policy. Earlier, the management of the Company had submitted hardship cases for its IV products for price increase and a committee (the Committee) was formed to evaluate the contention of the Company and to recommend price increase for the products.

Since the Committee did not give any decision on the price increase within the stipulated nine months, the management was left with no choice but to increase the prices of the IV products of the Company. During the year ended June 30, 2016, the Company has increased the prices of its thirteen products. In order to avoid any adverse action from DRAP, the Company has filed a Civil Suit in respect of the subject matter before the High Court of Sindh (SHC) against DRAP and the Federation of Pakistan. The SHC has issued a notice to the DRAP and the Federation of Pakistan that no coercive action may be taken against the Company. Presently, the SHC while hearing petition related to "hardship" cases filed by the Company has ordered to continue the interim injunction granted to the Company asserting that no coercive action be taken against it. The Court further said in its hearing that the DRAP would be at liberty to decide the pending hardship cases filed by the Company. On the other hand, the DRAP in the hearings informed the Court that the Company is required to furnish additional documentation in order to decide on the hardship cases. The documents in the prescribed forms have been submitted by the Company to the DRAP. The Court in its hearings has ordered the DRAP to process and decide the hardship cases and to place a compliance report/decision before the Court for its review once the requisite documents have been furnished by the Company. The hearing of the case is pending before the Court with the last hearing held in May 2016 in which the DRAP has submitted its report.

The management of the Company believes that there are strong grounds to support the Company's stance on the price increase matter and hardship cases will eventually be decided in favour of the Company.

## Otsuka Pakistan Limited

COST OF SALES

Raw and packing material consumed:
Opening stock
Purchases
Closinsstock

Stores and spares consumed
Salaries, wages and benefits
Rent, rates and taxes
Insurance
Fuel and power
Repairs and maintenance
Travelling and vehicle running expenses
Communication and stationery
Depreciation
General expenses

Opening stock of work-in-process
Closing stock of work-in-process
Cost of goods manufactured Opening stock of finished goods
Finished goods purchased during the year
Cost of samples shown under selling and distribution expenses
Closing stock of finished goods


| ADMINISTRATIVE AND GENERAL EXPENSES | Note | 2016 | 2015 |
| :---: | :---: | :---: | :---: |
|  |  | ----Rupe | --- |
| Salaries, wages and benefits | 24.1 | 50,997 | 47,665 |
| Rent, rates and taxes |  | 3,769 | 3,541 |
| Insurance |  | 782 | 956 |
| Fuel and power |  | 1,946 | 1,940 |
| Repair and maintenance |  | 332 | 226 |
| Travelling and vehicle running expenses |  | 3,419 | 4,218 |
| Communication and stationery |  | 983 | 1,418 |
| Subscription |  | 1,236 | 982 |
| Legal and professional charges |  | 4,599 | 2,682 |
| Depreciation | 4.2 | 1,758 | 2,399 |
| General expenses |  | 4,288 | 4,140 |
|  |  | 74,109 | 70,167 |

## 24 ADMINISTRATIVE AND GENERAL EXPENSES

-----Rupees in '000-----
24.1 Salaries, wages and benefits include Rs 2.483 million (2015: Rs 2.299 million) in respect of staff retirement benefits.

25
OTHER INCOME
Income from financial assets and financial liabilities
Reversal of impairment on trade debts
Note
$2016 \quad 2015$

Liabilities no longer required written back
Late payment charges from Hospital Supply Corporation - related party
9.1

Exchange gain
-----Rupees in '000-----
come from assets other than financial assets
Gain on disposal of fixed assets - net
Scrap sales
Reversal of provision for slow moving and obsolete stock-in-trade Others
25.1

| 2,620 |  | 3,351 |
| ---: | ---: | ---: |
| 4,429 |  | 4,309 |
| 903 |  | 450 |
| - |  | 16,647 |
|  |  | 24,757 |
| 1,952 | 3,068 |  |
| 14,022 |  |  |
| 17,982 | 15,705 |  |
| 153 | 7,821 |  |
| 33,213 |  | 27,206 |
| 41,165 |  | 51,957 |

25.1 These amount include reversals of forfeited deposits and other miscellaneous incomes and are non-interest bearing.

| 26 | OTHER EXPENSES | Note | 2016 | 2015 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | -----Rupees in '000---- |  |
|  | Exchange loss | 26.1 | 119,229 | - |
|  | Auditors' remuneration | 26.2 | 2,031 | 1,975 |
|  | Donations | 26.3 | 105 | 100 |
|  | Workers' Welfare Fund |  | 47 | - |
|  | Impairment of trade debts | 9.1 | 9,802 | 3,908 |
|  | Provision for slow moving and obsolete stock-in-trade |  | 3,599 | 2,141 |
|  | Provision for stents held with hospitals | 8.3 | 885 | 9,105 |
|  | Bank charges and commission |  | 968 | 791 |
|  | Loss due to unusable stocks "contract manufacturing" |  | - | 3,339 |
|  | Others |  | 4,621 | 13,603 |
|  |  |  | 141,287 | 34,962 |

26.1 This includes exchange loss amounting to Rs 113.039 million pertaining to mark-to market losses on foreign currency denominated liabilities.

## Otsuka Pakistan Limited

2016
2015
-----Rupees in '000-----

### 26.2 Auditors' remuneration

Statutory audit fee
Fee for the review of condensed interim financial information
Fee for tax advisory services 722
750
660
722
Fee for special certifications
Out-of-pocket expenses
26.3 Recipients of donations do not include any one in whom Chief Executive Officer, directors or their spouse had any interest.

| Note | 2016 |
| :--- | :--- | ---: |
|  | ---- Rupees in ${ }^{\prime} 000----$ |

27 FINANCE COST
Mark-up on finances from banks and other related parties

| - Short-term loan from a related party | 3,536 | 1,056 |
| :--- | ---: | ---: |
| - Long-term finance | 11,743 | 28,532 |
| - Short-term running finance | 49,704 | 73,875 |
| 1 | 64,983 | 103,463 |

28 TAXATION - NET
Current

- for the year
- for prior years

|  | 20,701 |  |
| :---: | :---: | :---: |
|  | $(3,638)$ |  |
|  | 17,028 |  |
|  | 17,063 | $(8,208)$ |
| 28.1 | $(58,363)$ | $(36,594)$ |
|  | $(41,300)$ | $(33,774)$ |

28.1 The numerical reconciliations between income tax expense and accounting profit for 2015 and 2016 have not been
presented as the current tax charge pertains to minimum tax at the rate of $1 \%$ of the turnover of the Company (computed under section 113 of the Income Tax Ordinance, 2001).

## 29 LOSS PER SHARE

29.1 Basic

Loss for the year after taxation


Weighted average number of ordinary shares outstanding during the year
28.1
-----Rupees in '000-----

Deferred

| LOSS PER SHARE |  |  |
| :--- | :--- | :--- |
| 29.1 Basic |  |  |
| Loss for the year after taxation |  |  |
|  |  |  |
| Weighted average number of ordinary shares <br> outstanding during the year | Note |  |
|  |  |  |
| Loss per share - basic |  |  |

### 29.2 Diluted

The impact of dilution on loss per share has not been presented as the Company did not have any convertible instruments in issue as at June 30, 2016 and 2015 which would have any effect on the loss per share if the option to convert was exercised.

## CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the cash flow statement comprise the following items included in the balance sheet:

|  | Note | 2016 | 2015 |
| :---: | :---: | :---: | :---: |
|  |  | ----Rupee | 000----- |
| - Bank balances | 13 | 10,785 | 4,253 |
| - Short-term running finance utilised under mark-up arrangements | 18 | $(547,795)$ | $(565,323)$ |
|  |  | $(537,010)$ | $(561,070)$ |

## 31 REMUNERATION OF THE CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

The aggregate amount charged in the financial statements for remuneration, including benefits, to the Chief Executive, Directors and Executives of the Company is as follows:

|  | Chief Executive Officer |  | Directors |  | Executives |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | 2016 | 2015 | 2016 | 2015 | 2016 | 2015 |
|  |  |  |  |  |  |  |
| Managerial remuneration | 5,700 | 6,897 | - | - | 38,915 | 36,211 |
| Bonus | - | 1,500 | - | - | 3,816 | 7,643 |
| House rent | 4,560 | 1,520 | - | - | 17,507 | 15,530 |
| Utilities | 1,140 | 380 | - | - | 3,890 | 3,451 |
| Medical expenses | - | 196 | - | - | 4,529 | 4,018 |
| Leave fare assistance / encashment | 578 | 1,237 | - | - | 4,722 | 4,749 |
| Meeting fee | - | - | 150 | 180 | - | - |
| Technical Advisory fee | - | - | 2,400 | 2,400 | 2,400 | 800 |
| Retirement benefits | 902 | 301 | - | - | 5,980 | 5,240 |
| Others | - | 530 | - | - | 766 | 514 |
|  | 12,880 | 12,561 | 2,550 | 2,580 | 82,570 | 78,156 |
| Number of person(s) | 1 | 2 | 4 | 4 | 35 | 33 |

31.1 The Chief Executive Officer, directors and certain executives are provided free use of the Company's maintained cars and are entitled to certain reimbursable business expenses as per the terms of employment.

EMPLOYEE BENEFIT SCHEMES

### 32.1 Defined benefit plan - staff retirement gratuity scheme

As mentioned in note $3.10(\mathrm{a})$, the Company operates an approved funded gratuity scheme for all its management and non-management staff. The latest actuarial valuation of the fund was last carried out at June 30, 2016. The Projected Unit Credit Method with the following significant assumptions was used for the valuation of the scheme:
a) Discount rate
7.75\%
b) Expected rate of return on plan assets
9.00\%
c) Expected rate of increase in salary - long-term
7.75\%
d) Expected rate of increase in salary - short-term
9.00\% $9.00 \%$

## Otsuka Pakistan Limited

### 32.1.2 Amount recognised in the balance sheet

Note | 2016 |
| :---: |

Present value of defined benefit obligation
Less: fair value of plan assets

|  | $\begin{gathered} 88,947 \\ (90,337) \end{gathered}$ | $\begin{gathered} 79,303 \\ (77,123) \end{gathered}$ |
| :---: | :---: | :---: |
| 11 \& 17 | $(1,390)$ | 2,180 |

The movement in net defined benefit liability during the year is as follows:

|  | ----- |  |  |
| :---: | :---: | :---: | :---: |
|  | Present value of defined benefit obligation | Fair value of plan assets | Net |
|  | ----------- Rupees in '000 ---------- |  |  |
| As at July 1, 2015 | 79,303 | $(77,123)$ | 2,180 |
| Current service cost | 6,592 | - | 6,592 |
| Interest expense / (income) | 6,886 | $(7,152)$ | (266) |
| Remeasurements: |  |  |  |
| - return on plan assets excluding amounts included in interest expense / (income) <br> - gains from the changes in demographic assumptions <br> - gains from the changes in financial assumptions <br> - experience adjustments | $\begin{array}{r}- \\ - \\ 507 \\ 1,242 \\ \hline 1,749\end{array}$ | $\begin{gathered} - \\ - \\ - \\ (1,374) \end{gathered}$ | - 507 $(132)$ |
|  | 1,749 | $(1,374)$ | 375 |
| Contributions | - | $(10,271)$ | $(10,271)$ |
| Benefits paid | $(5,583)$ | 5,583 | - |
| As at June 30, 2016 | 88,947 | $(90,337)$ | $(1,390)$ |
|  | ----------------2015 --------------- |  |  |
|  | Present value of defined benefit obligation | Fair value of plan assets | Net |
|  | -------- | upees in '000 |  |
| As at July 1, 2014 | 75,190 | $(69,647)$ | 5,543 |
| Current service cost | 6,276 | - | 6,276 |
| Interest expense / (income) | 8,896 | $(8,993)$ | (97) |
| Remeasurements: |  |  |  |
| - return on plan assets excluding amounts included in interest expense / (income) <br> - gains from the changes in demographic assumptions <br> - gains from the changes in financial assumptions <br> - experience adjustments | - <br> - <br> 5,726 <br> $(3,263)$ | - <br> - <br> $(9)$ <br> 577 | - - 5,717 $(2,686)$ |
|  | 2,463 | 568 | 3,031 |
| Contributions | - | $(12,573)$ | $(12,573)$ |
| Benefits paid | $(13,522)$ | 13,522 | - |
| As at June 30, 2015 | 79,303 | $(77,123)$ | 2,180 |

## Otisuka Pakistan Limited

## 2016

2015
-----Rupees in '000----

### 32.1.3 Amount recognised in the profit and loss account

Current service cost
Interest cost
Expected return on plan assets
Expense for the year
32.1.4 Composition of plan assets

Defence Saving Certificates
Pakistan Investment Bonds
Treasury Bills
Cash and cash equivalents

32.1.6 Actual return on plan assets during the year amounted to Rs 8.526 million (2015: Rs 8.425 million).
32.1.7 Based on the actuarial advice the Company intends to charge an amount of approximately Rs 6.737 million (2015: Rs 6.203 million) in respect of gratuity fund in the financial statements for the year ending June 30, 2017.
32.1.8 The gratuity scheme exposes the Company to the following risks:

## a) Mortality risk

This is the risk that the actual mortality experience is different. The effect depends on the beneficiaries' service / age distribution and the benefit. However, during actuarial valuation it is being ensured that the mortality risk is minimised by keeping the contribution at a higher side.
b) Investment risk

This is the risk of investments underperforming and not being sufficient to meet liabilities. However, the trustees' of the fund have a practice to invest the amounts in government securities that are secured.

## c) Salary increase risk

This is the risk that the final salary at the time of cessation of service is greater than expectation. Since the benefit is calculated on the basis of final salary, the benefit amount increases proportionately. In order to minimise the risk the actuary of the Company uses past pattern which provides basis to form a reliable estimate.

## d) Risk of insufficiency of assets

This is managed by making regular contribution to the Fund as advised by the actuary.

## Otsuka Pakistan Limited

## e) Withdrawal risks

This is the risk that withdrawals may be higher or lower than actuarial assumptions. The final effect could go either way depending on the beneficiaries' service / age distribution and the benefit. The Company ensures the availability of sufficient liquid funds in the gratuity fund and makes regular contributions to minimise the risk.
32.1.9 The sensitivities of the defined benefit obligation to changes in the principal actuarial assumptions are as under:

| Particulars | Change in assumption | Increase / (decrease) in present value of defined benefit obligation |  | Change in assumption | Increase / (decrease) in present value of defined benefit obligation |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (\%) | Rupees in '000 |  | (\%) | Rupees in '000 |
| Discount rate | +1\% | (7.50\%) | $(6,671)$ | +1\% | (6.84\%) | $(5,426)$ |
|  | -1\% | 8.54\% | 7,599 | -1\% | 7.33\% | 6,133 |
| Salary increase rate | +1\% | 8.45\% | 7,519 | +1\% | 7.66\% | 6,074 |
|  | -1\% | (7.56\%) | $(6,725)$ | -1\% | (6.90\%) | $(5,473)$ |
| Withdrawal rate | +10\% | (0.01\%) | 8 | +10\% | (0.00\%) | (2) |
|  | -10\% | 0.00\% | (6) | -10\% | (0.00\%) | 1 |

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the liability against gratuity recognised in the balance sheet.

The weighted average duration of the defined benefit obligation is approximately 8 years.
32.1.10 Expected maturity analysis of undiscounted obligation for the gratuity scheme is as follows:

32.1.11 The information provided in notes 32.1 . 1 to 32.1 .10 has been obtained from the details provided by the actuary of the Company.

### 32.2 Defined contribution plan - staff provident fund

An amount of Rs 9.432 million (2015: Rs 8.475 million) has been charged during the year in respect of the contributory Provident Fund scheme operated by the Company. The key particulars of the funds are as follows:

|  | Note | ----- Rupees in '000 ------ |  |
| :---: | :---: | :---: | :---: |
| Size of the provident fund - total assets * |  | 148,099 | 140,377 |
| Fair value / amortised cost of investments * | 32.2.1 | 127,731 | 120,260 |
|  | -------- Percentage -------- |  |  |
| Percentage of investments made * |  | 86.25\% | 85.67\% |

32.2.1 The cost of above investments amounted to Rs 64.017 million (2015: Rs 68.759 million).

The investments of the provident fund have been made in accordance with the provisions contained in Section 227 of the Companies Ordinance, 1984 and the rules formulated thereunder. Details of such investments are as follows:


* The aforementioned information is based on the un-audited financial statements of the Fund for the year ended June 30, 2016 and June 30, 2015.

TRANSACTIONS WITH RELATED PARTIES

Related parties include Otsuka Pharmaceutical Company Limited the holding company, associated companies / undertakings (namely Otsuka Pharmaceutical Factory Incorporation, Japan, Thai Otsuka Pharmaceutical Company Limited, Thailand, PT Otsuka Indonesia, Otsuka Pharmaceutical Company, Vietnam, Shanghai Microport Medical (Group) Company Limited, Otsuka Welfare Clinic, etc.), entities under common directorship [namely Hospital Supply Corporation and Efroze Chemicals Industries (Private) Limited], staff retirement funds and the key management personnel. Details of the transactions with the related parties and the balances with them as at year end are as follows:

|  |  | June 30, 2016 |
| :--- | :--- | ---: | :--- |


|  |  | June 30, 2015 |
| :--- | ---: | ---: | ---: |

Balances receivable from, payable to and information in respect of shares held by related parties as at June 30, 2016 and June 30, 2015 are disclosed in notes $9,10,14,16,17$ and 19 to these financial statements.

The Company enters into transactions with related parties for the sale of its products, purchase of raw materials, finished goods and spare parts for rendering of certain services. In addition, the Company has also entered in to financing arrangement with the group company. Sales to related parties represent sales made to Hospital Supply Corporation which is the sole distributor of the Company's products in the southern region. The Company allows discount to the distributor on trade price based on the agreed terms. Purchases from related parties primarily represent purchase of raw materials and finished goods from Otsuka group companies.

Contributions to and accruals in respect of staff retirement benefit plans are made in accordance with the actuarial recommendations and terms of contribution plans as disclosed in note 32 to these financial statements.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. The Company considers all members of their management team, including the Chief Executive Officer and working directors to be its key management personnel.

There are no transactions with key management personnel other than those that are under their terms of employment and / or entitlements. The balances receivable from / payable to related parties as disclosed in notes 5, 9 and 10, are interest free and are repayable on demand. Particulars of transactions with employee benefit schemes are disclosed in note 32 .

CASH (USED IN) / GENERATED FROM OPERATIONS
Loss for the year before taxation

| Note | -----Rupees in '000----- |  |
| :---: | :---: | :---: |
|  | $(153,477)$ | $(179,939)$ |
| 4.2 | 100,712 | 110,342 |
| 25 | $(4,429)$ | $(4,309)$ |
| 26 | 119,229 | $(16,647)$ |
| 26 | 47 | - |
| 25 | $(1,056)$ | $(3,068)$ |
| 8.2 | $(14,383)$ | $(6,716)$ |
| 8.3 | 885 | 9,105 |
| 9.1 | 7,182 | 557 |
| 27 | 64,983 | 103,463 |
| 34.1 | $(159,924)$ | 19,665 |
|  | $(40,231)$ | 32,453 |

### 34.1 Working capital changes

(Increase) / decrease in current assets

| Stores and spares | 1,054 | $(6,892)$ |
| :--- | ---: | ---: |
| Stock-in-trade | 72,141 | $(13,779)$ |
| Trade debts | $(77,697)$ | 24,992 |
| Loans and advances | $(13,060)$ | 9,244 |
|  | $(9,404)$ | 11,667 |
|  | $(26,966)$ | 25,232 |
| (Decrease) $/$ increase in current liabilities |  | $(132,958)$ |
| Trade and other payables | $\underline{(159,924)}$ | $(5,567)$ |
|  |  |  |

Number of employees at June 30

- Permanent employees

Management staff 224
Workers 182
Average number of employees during the year

- Permanent employees
$\begin{array}{lll}\text { Management staff } & 216 & 221 \\ \text { Workers } & 183 & 184\end{array}$

36
OPERATING SEGMENTS
These financial statements have been prepared on the basis of a single reportable segment.
36.1 Sales from Intravenous Solutions represent 80.58 percent while sales from others represent 19.42 percent (2015: 80.69 percent and 19.31 percent) respectively of the total revenue of the Company.
36.2 Sales percentage by geographic region is as follows:

|  | 2016 In percent ${ }^{2015}$ |  |
| :--- | :---: | :---: |
| Pakistan | 99.50 | 98.77 |
| Afghanistan | 0.50 | 1.23 |

36.3 All non-current assets of the Company as at June 30, 2016 are located in Pakistan.
36.4 Sales to Hospital Supply Corporation (a related party of the Company) which is the sole distributor in the southern region is around 46.38 percent (2015: 45.32 percent).

FINANCIAL INSTRUMENTS BY CATEGORY

| Particulars | As at June 30, 2016 |  |  |
| :---: | :---: | :---: | :---: |
|  | Loans and receivables | Held to maturity | Total |
|  |  |  |  |
| Financial assets |  |  |  |
| Long-term loans - considered good | 4,614 | - | 4,614 |
| Long-term deposits | 1,288 | - | 1,288 |
| Trade debts - unsecured | 165,054 | - | 165,054 |
| Loans and advances - considered good | 5,033 | - | 5,033 |
| Trade deposits and other receivables | 11,140 | - | 11,140 |
| Bank balances | 10,785 | - | 10,785 |
|  | 197,914 | - | 197,914 |
|  | As at June 30, 2016 |  |  |
|  | At fair value through profit or loss | At amortised cost | Total |
|  | ------------------- | Rupees in '000 | ----------- |
| Financial liabilities |  |  |  |
| Short-term loan from a related party - unsecured | - | 621,629 | 621,629 |
| Trade and other payables | - | 249,308 | 249,308 |
| Term finance - secured | - | 108,333 | 108,333 |
| Short-term running finance - secured | - | 547,795 | 547,795 |
| Mark-up accrued | - | 14,959 | 14,959 |
|  | - | 1,542,024 | 1,542,024 |

As at June 30, 2015

| Particulars | at June 30, 2015 |  |  |
| :---: | :---: | :---: | :---: |
|  | Loans and receivables | Held to maturity | Total |
|  |  |  |  |
| Financial assets |  |  |  |
| Long-term loans - considered good | 5,300 | - | 5,300 |
| Long-term deposits | 1,288 | - | 1,288 |
| Trade debts - unsecured | 94,539 | - | 94,539 |
| Loans and advances - considered good | 5,112 | - | 5,112 |
| Trade deposits and other receivables | 8,639 | - | 8,639 |
| Bank balances | 4,253 | - | 4,253 |
|  | $\underline{119,131}$ | - | 119,131 |
|  | As at June 30, 2015 |  |  |
|  | At fair value through profit or loss | At amortised cost | Total |
|  | ------- | Rupees in '000 | --------- |
| Financial liabilities |  |  |  |
| Short-term loan from a related party - unsecured | - | 333,520 | 333,520 |
| Trade and other payables | - | 270,242 | 270,242 |
| Term finance - secured | - | 216,667 | 216,667 |
| Short-term running finance - secured | - | 565,323 | 565,323 |
| Mark-up accrued | - | 27,036 | 27,036 |
|  | - | 1,412,788 | 1,412,788 |

## FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk.
The Company, currently, finances its operations through equity, borrowing and management of working capital with a view to maintain an appropriate mix between various sources of finance to minimise risk and provide maximum return to shareholders. The Company's risk management policies and objectives are as follows:

### 38.1 Market risk

Market risk is the risk that the fair value or the future cash flows of a financial instrument may fluctuate as a result of changes in market prices. Market risk comprises three types of risks: currency risk, yield/interest rate risk and other price risk.

### 38.1.1 Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign currency risk arises mainly where receivables and payables exist in foreign currencies. As at June 30, 2016, financial liabilities of Rs 712.315 million (2015: 450.374 million) are payable in foreign currencies which have exposed the Company to foreign currency risk as follows:

|  | Note | $\begin{array}{lr} 2016 & 2015 \\ ----R u p e e s ~ i n ~ & 000--- \end{array}$ |  |
| :---: | :---: | :---: | :---: |
| Short-term loan from a related party - unsecured |  |  |  |
| Yen | 16 | 621,629 | 333,520 |


| Bills payable |  |  |  |
| :---: | :---: | :---: | :---: |
| US Dollar |  | 80,433 | 101,360 |
| Euro |  | 6,639 | - |
| Yen |  | 3,614 | 15,494 |
|  | 17 | 90,686 | 116,854 |
| Mark up accrued |  |  |  |
| Yen | 19 | 23 | 17 |

As at June 30, 2016, if the Pakistani Rupee had weakened / strengthened by $5 \%$ and $10 \%$ against foreign currencies with all other variables held constant, profit before tax for the year would have been lower / higher by approximately Rs 35.616 million (2015: Rs 22.519 million), mainly as a result of foreign exchange losses / gains on translation of foreign currency denominated financial liabilities.

### 38.1.2 Yield / interest rate risk

Yield / interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

## Sensitivity analysis for variable rate instruments

Presently, the Company has KIBOR based rupee financing representing short-term running finance arrangements and long-term finance facility (which is due to mature in the forthcoming financial year) obtained from various banks that expose the Company to cash flow interest rate risk. In case of increase / decrease in KIBOR by 100 basis points on the last repricing date with all other variables held constant, the loss before tax for the year end june 30,2016 would have been higher / lower by Rs 2.785 million (2015: Rs 2.833 million).

The Company also has LIBOR based short-term loan from a related party that exposes the Company to cash flow interest rate risk. In case of increase / decrease in LIBOR by $0.1 \%$ on the last repricing date with all other variables held constant, the loss before tax for the year ended June 30, 2016 would have been higher / lower by Rs 1.719 million. The impact was, however, negligible on the loss for the year ended June 30, 2015.

The movement in the liabilities under short-term finances utilised under mark-up arrangements, long-term finance and short-term loan from a related party, KIBOR and LIBOR are expected to change over time. Therefore, the sensitivity analysis prepared as at June 30, 2016 is not necessarily indicative of the effect on the Company's profits / losses due to future movement in interest rates.

Yield / interest rate sensitivity position for on-balance sheet financial instruments is based on the earlier of the contractual repricing or maturity date and for the off-balance sheet instruments is based on the settlement date.

## Otsuka Pakistan Limited



* The interest rate profiles of financial liabilities exposed to yield / interest rate risk are given in notes 15,16 and 18 to these financial statements.


### 38.1.3 Price risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk) whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Currently, the Company does not hold any instruments which expose it to price risk.

### 38.2 Credit risk

Credit risk represents the risk of a loss if the counter party fails to discharge its obligation and cause the other party to incur a financial loss. The Company attempts to control credit risk by monitoring credit exposures, limiting transactions with specific counterparties and continually assessing the creditworthiness of its counterparties.

The Company's policy is to enter into financial contracts in accordance with the policies and guidelines approved by the management. Credit risk arises from balances with banks, trade debts, loans and advances, deposits and other receivables. The maximum exposure to credit risk is equal to the carrying amount of the total financial assets i.e. Rs 197.914 million of which trade debts amounting to Rs 165.054 million (2015: Rs 94.539 million) constitute a significant portion. Of these trade debts, Rs 107.567 million is receivable from a related party from which the Company does not expect a default. Loans and advances to employees are secured against there balances maintained under employee benefit schemes. The Company is also exposed to counterparty credit risk on balances with banks which is limited as the counterparties are banks rated as follows:

| BANK | --- As at June 30, 2016 --- |  | --- As at June 30, 2015 --- |  | Rating agency |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Short-term | Long-term | Short-term | Long-term |  |
| Allied Bank Limited | A1+ | AA+ | A1+ | AA+ | PACRA |
| Bank Alfalah Limited | A1+ | AA | A1+ | AA | PACRA |
| Habib Bank Limited | A-1+ | AAA | A-1+ | AAA | JCR - VIS |
| MCB Bank Limited | A1+ | AAA | A1+ | AAA | PACRA |
| National Bank of Pakistan | A1+ | AAA | A1 + | AAA | JCR - VIS |
| The Bank of Punjab | A1+ | AA- | A1+ | AA- | PACRA |
| The Bank of Tokyo Mitsubishi UFJ, Limited | A-1 | A+ | A-1 | A+ | Standard and Poor's |

## Concentration of credit risk

Concentration of credit risk exists when changes in economic or industry factors similarly affect groups of counterparties whose aggregate credit exposure is significant in relation to the Company's total credit exposure. The Company's total sales are concentrated into one of the distributors which has exposed it to significant risk due to concentration of credit. However, timely payment pattern exhibits that the risk is at the minimum level.

### 38.3 Liquidity risk

Liquidity risk is the risk that the Company may not be to settle its financial obligations in full as they fall due or can do so on terms that are materially disadvantageous.
Prudent liquidity risk management implies maintaining sufficient cash and bank balances and availability of funding through an adequate amount of committed credit facilities. The Company aims to maintain flexibility in funding by keeping committed credit lines open.

The maturity profile of the Company's financial liabilities based on contractual maturities is disclosed in note 38.1.2.
As more fully explained in note 1.2 to the financial statements the current liabilities of the Company exceeded its current assets by Rs 694.734 million which expose the Company to liquidity risk. However, the Company manages it by maintaining bank balances in current accounts, arranging financing through banking facilities and managing timing of payments to related parties. Based on this and on the five-years business plan (as detailed in note 1.2) the management strongly believes that the Company will be able to meet its all current and future liabilities as these fall due.

## FAIR VALUE MEASUREMENTS

Fair value is the amount for which an asset could be exchanged, or liability settled, between knowledgeable willing parties in an arm's length transaction. Consequently, differences can arise between the carrying value and the fair value estimates.

Underlying the definition of fair value is the presumption that the Company is a going concern without any intention or requirement to curtail materially the scale of its operations or to undertake a transaction on adverse terms.

As at June 30, 2016 the Company does not have any assets which are tradable in an open market. The estimated fair values of all assets and liabilities are considered not to be significantly different from carrying values as the items are either short-term in nature or are periodically repriced.

The repricing profile, effective interest rates and maturities are stated in note 38 to these financial statements. The different levels used in the fair value hierarchy are as follows:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- input other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (level 2 ); and
- inputs for the asset or liability that are not based on observable market data (unobservable inputs) (level 3).

As at June 30, 2016 and June 30, 2015, there were no items which were measured at fair values in the financial statements.

## CAPITAL RISK MANAGEMENT

40.1 The Company's prime objective when managing capital is to safeguard its ability to continue as a going concern in order to provide adequate returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debts.
40.2 Consistent with others in the industry, the Company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less bank balances. Total capital is calculated as equity as shown in the balance sheet plus net debt.

| Total borrowings | 1,277,757 | 1,115,510 |
| :---: | :---: | :---: |
| Less: bank balances | $(10,785)$ | $(4,253)$ |
| Net debt | 1,266,972 | 1,111,257 |
| Total equity | 29,478 | 141,914 |
| Total capital | 1,296,450 | 1,253,171 |
| Gearing ratio | 97.73\% | 88.68\% |

As at June 30, 2016, the Company's gearing ratio has increased primarily due to additional finances obtained from a related party / banks and financial institutions. The Company's net equity has also declined mainly due to losses incurred in the current and prior period. As part of the Company's future strategy, the management has prepared a business plan (sensitive to certain key assumptions as more fully discussed in the note 1.2 to the financial statements). The management believes that after successful implementation of business plan the Company's gearing ratio and net equity position may be improved in future period.

## PLANT CAPACITY AND PRODUCTION

| Particulars | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Capacity | Actual Production | Capacity | Actual Production |
|  | ------ milli | ottles -------- | ------ mill | Pottles --------- |
| I.V. solutions | 30.3 | 19.7 | 31.9 | 25.9 |
| Plastic ampoules | 11.6 | 8.7 | 8.4 | 8.4 |

The Company's under-utilised capacity of IV solutions was due to stoppage of production of IV solutions for maintenance of GF Machine and planned stoppage, from September 11, 2015 to November 08, 2015. However, sufficient stocks were available to meet the market demand.

## CORRESPONDING FIGURES

Corresponding figures have been re-arranged and reclassified, wherever necessary, to facilitate comparison and better presentation. No significant rearrangements or reclassifications have been made in these financial statements in the current year.

## DATE OF AUTHORISATION FOR ISSUE

These financial statements were authorised for issue on August 25, 2016 by the Board of Directors of the Company.

GENERAL
Figures have been rounded off to the nearest thousand Rupees unless otherwise stated.
Mentarer
Mehtabuddin Feroz
Director

## Otsuka Pakistan Limited

OTSUKA PAKISTAN LIMITED
Pattern of Shareholding
As of June 30, 2016

| \# Of Shareholders | Shareholdings' Slab |  |  | Total Shares Held |
| :---: | :---: | :---: | :---: | :---: |
| 541 | 1 | to | 100 | 4,916 |
| 348 | 101 | to | 500 | 89,634 |
| 106 | 501 | to | 1000 | 83,078 |
| 119 | 1001 | to | 5000 | 279,844 |
| 23 | 5001 | to | 10000 | 162,390 |
| 10 | 10001 | to | 15000 | 124,321 |
| 4 | 15001 | to | 20000 | 68,950 |
| 2 | 20001 | to | 25000 | 47,000 |
| 1 | 25001 | to | 30000 | 27,500 |
| 1 | 30001 | to | 35000 | 34,000 |
| 1 | 35001 | to | 40000 | 38,500 |
| 1 | 50001 | to | 55000 | 51,500 |
| 3 | 95001 | to | 100000 | 297,000 |
| 1 | 100001 | to | 105000 | 101,420 |
| 1 | 115001 | to | 120000 | 115,500 |
| 1 | 155001 | to | 160000 | 157,451 |
| 5 | 360001 | to | 365000 | 1,815,000 |
| 1 | 1095001 | to | 1100000 | 1,099,999 |
| 1 | 1450001 | to | 1455000 | 1,452,000 |
| 1 | 4945001 | to | 4950000 | 4,949,997 |
| 1171 |  |  |  | 11,000,000 |

## Otsuka Pakistan Limited

## OTSUKA PAKISTAN LIMITED <br> Pattern of Shareholding <br> As of June 30, 2016

| Categories of Shareholders | Shareholders | Shares Held | Percentage |
| :---: | :---: | :---: | :---: |
| Directors |  |  |  |
| MEHTABUDDIN FEROZ | 1 | 363,000 | 3.30 |
| NAZIMUDDIN FEROZ | 1 | 363,000 | 3.30 |
| MAKOTO SEKIYAMA | 1 | 1 | 0.00 |
| HARRY BAGJO | 1 | 1 | 0.00 |
| MAKIO OSAKA | 1 | 1 | 0.00 |
| YASUO BANDO | 1 | 1 | 0.00 |
| HANIF SATTAR | 1 | 110 | 0.00 |
| NOOR MUHAMMAD | 1 | 500 | 0.00 |
| ABID HUSSAIN | 1 | 500 | 0.00 |
| MOHAMMAD ABDULLAH FEROZ | 1 | 500 | 0.00 |
| Directors' spouse(s) and minor children |  |  |  |
| MRS. SHAMA NAZIM FEROZ | 1 | 20,910 | 0.19 |
| Associated Companies, undertakings and related parties |  |  |  |
| M/S OTSUKA PHARMACEUTICAL COMPANY LIMITED | 1 | 4,949,997 | 45.00 |
| M/S P.T. OTSUKA INDONESIA | 1 | 1,099,999 | 10.00 |
| M/S OTSUKA PHARMACEUTICAL FACTORY, INC. | 1 | 1,452,000 | 13.20 |
| Executive | 1 | 110 | 0.00 |
| Public Sector Companies and Corporations | 4 | 109,294 | 0.99 |
| Banks, development finance institutions, non-banking finance companies, insurance companies, takaful, modarabas and pension funds | 3 | 10,910 | 0.10 |
| Mutual Funds |  |  |  |
| CDC-TRUSTEE FIRST DAWOOD MUTUAL FUND | 1 | 157,457 | 1.43 |
| General Public |  |  |  |
| a. Local | 1133 | 2,048,048 | 18.62 |
| b. Foreign | 1 | 11,000 | 0.10 |
| Others | 15 | 412,667 | 3.75 |
| Totals | 1172 | 11,000,000 | 100.00 |
|  |  |  |  |
| Shareholders holding 5\% or more |  | Shares Held | Percentage |
| M/S OTSUKA PHARMACEUTICAL COMPANY LIMITED |  | 4,949,997 | 45.00 |
| M/S P.T. OTSUKA INDONESIA |  | 1,099,999 | 10.00 |
| M/S OTSUKA PHARMACEUTICAL FACTORY, INC. |  | 1,452,000 | 13.20 |

COMPARISON OF RESULTS LAST 6 YEARS

| Particulars | $\mathbf{2 0 1 0 - 2 0 1 1}$ | $\mathbf{2 0 1 1 - 2 0 1 2}$ | $2012-13$ |
| :--- | :---: | :---: | ---: |
| Share Capital | 100,000 | 100,000 | 100,000 |
| Unappropriated Profit / (Loss) | 56,322 | 107,574 | 10,407 |
| General Reserve | 267,500 | 297,500 | 377,500 |
| Capital Employed | 447,247 | 516,958 | 594,443 |
| Long Term Loans | $\cdot$ | - | 100,000 |
| Sales | $1,495,255$ | $1,594,772$ | $1,293,711$ |
| Profit /(Loss) Before Tax | 69,438 | 146,290 | $(3,100)$ |
| Taxation - net | 25,434 | 52,538 | $(133)$ |
| Profit /(Loss) After Taxation | 44,004 | 93,752 | $(2,967)$ |
| $\%$ of Sales | 2.94 | 5.88 | $(0.23)$ |
| $\%$ of Total Assets | 5.24 | 8.47 | $(0.24)$ |
| $\%$ of Capital Employed | 9.84 | 18.14 | $(0.50)$ |
| Dividend Amount | 15,000 | 12,500 | 10,000 |
| $\%$ of Dividend | 15.00 | 12.50 | 10.00 |
| Bonus Shares | $\cdot$ | - | $\cdot$ |
| $\%$ of Bonus Issue | $\cdot$ | - | $\cdot$ |
| Earnings / (Loss) Per Share | 4.40 | 9.38 | $(0.31)$ |
| Earnings / (Loss) Per Share (Restated) |  |  |  |
| Fixed Assets less Depreciation | 4.00 | 8.52 | $(0.26)$ |
| Total Assets | 275,423 | 257,458 | 246,343 |
| Average Number of Employees | 839,420 | $1,106,937$ | $1,226,776$ |

*Earnings / (Loss) per share for prior years has been restated consequent to a readjustment in the weighted average number of ordinary shares outstanding during prior years upon issue of bonus shares during year 2013-14.

## Otsuka Pakistan Limited

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## Otsuka Pakistan Limited

## حصص دارى كا پیییّرن



## حصص كى خريدو فروخت

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## مادّى اليظر واقعات



## ترضـ






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## Otsuka Pakistan Limited

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| N／A | 1 | N／A | 6 | 4 | 4 |  |
| N／A | 1 | N／A | 6 | 2 | 4 | جنابِّ |
| N／A | 1 | N／A | 6 | 1 | 4 |  |
| 1 | 1 | 1 | 6 | 1 | 4 |  |
| N／A | 1 | N／A | 6 | － | 4 | جنابطا كr， |
| N／A | 1 | N／A | 6 | 1 | 4 | جناب－ |
| N／A | 1 | 5 | 6 | 4 | 4 |  |
| N／A | 1 | 3 | 6 | 1 | 4 |  |
| N／A | 1 | N／A | 6 | 2 | 4 |  |
| N／A | 1 | N／A | 6 | 3 | 4 |  |
| N／A | 1 | N／A | 6 | 4 | 4 |  |




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فائده /نتصان فـى حصص


## Otsuka Pakistan Limited

## PROXY FORM <br> $28^{\text {th }}$ Annual General Meeting

## The Secretary

Otsuka Pakistan Limited,
30-B S.M.C.H. Society, Off Shahrah-e-Faisal, Karachi - 74400 .

Please quote Folio No.
$\square$
I/We
of.
Being a member
of Otsuka Pakistan Limited here by appoint.
of.
or failing him / her.
of.
as my/our proxy in my/our absence to attend and vote for me/us and on my/our behalf at the Twenty Eighth Annual General Meeting of the Compnay to be held on Wednesday, Otctober 26, 2016 and at any adjournent thereof.
As witness my hand this.
day of
2016
Signed by the said
in the presence of.

Signature on Revenue stamp of appropriate value

Witness
(Signature should agree with the SPECIMEN signature registered with the Company)

## Notes:

1. A member entitled to attend and vote at a General Meeting is entitled to appoint a proxy to attend and vote instead of him/her.
2. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his/her attorney duly authorized in writing. A proxy need not be a Member of the Company.
3. The instrument appointing a proxy, together with the Power of Attorney, if any under which it is signed or a notarially certified copy thereof, should be deposited at the Registered Office not less than 48 hours before the time of the meeting.
4. In case of Proxy for any individual beneficial owner of CDC, entitled to attend and vote at this meeting, it is necessary to deposit the attested copies of beneficial owner's national identity card, Account and Participant's ID numbers. The Proxy shall produce his original national identity card at the time of the meeting. Representative of corporate members should bring the usual documents for such purpose.

AFFIX CORRECT POSTAGE

The Company Secretary Otsuka Pakistan Limited
30-B, Sindhi Muslim Co-operative Housing Society, Karachi - 74400

## www.otsuka.pk.


[^0]:    (1) Alternate Director for Mr. Makoto Sekiyama
    (2) Alternate Director for Mr. Yasuo Bando
    (3) Alternate Director for Mr. Harry Bagjo
    (4) Alternate Director for Mr. Makio Osaka

[^1]:    A. F. FERGUSON \& CO., Chartered Accountants, a member firm of the PwC network

    State Life Building No. 1-C, I.I. Chundrigar Road, P.O. Box 4716, Karachi-740oo, Pakistan
    Tel: +92 (21) 32426682-6/32426711-5; Fax: +92 (21) 32415007/32427938/32424740; <www.pwc.com/pk>

[^2]:    A. F. FERGUSON \& CO., Chartered Accountants, a member firm of the Pw network

    State Life Building No. 1-C, I.I. Chundrigar Road, P.O. Box 4716, Karachi-740oo, Pakistan
    Tel: +92 (21) $32426682-6 / 32426711-5$; Fax: +92 (21) $32415007 / 32427938 / 32424740$; <www.pwc.com/pk>

