Otsuka-People Creating New Products For Better Health Worldwide

ANNUAL REPORT 2021-22

FOR THE YEAR ENDED JUNE 30, 2022



Otsuka Pakistan Limited

(A Company of Otsuka Group Japan)



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COMPANY INFORMATION

BOARD OF DIRECTORS : Mr. Mikio Bando (Chairman) (Alternate: Mr. Muhammad Taufiq Feroz)

Mr. Hanif Sattar (Director and Chief Executive Officer)

Mr. Koichi Okada Mr. Mehtabuddin Feroz

Mr. Suhari Mukti (Alternate: Mr. Sajid Ali Khan) Mr. Abid Hussain (Independent Director) Mrs. Navin Salim Merchant (Independent Director)

COMPANY SECRETARY : Mr. Muhammad Amin Bashir

AUDIT SUB COMMITTEE

OF THE BOARD

Mr. Abid Hussain (Chairman) Mr. Koichi Okada (Member) Mr. Mehtabuddin Feroz (Member)

HEAD OF INTERNAL AUDIT : Mr. Jawaid Noor (Secretary)

RISK MANAGEMENT

COMMITTEE

Senior Executive Committee Members

HUMAN RESOURCES : Mrs. Navin Salim Merchant (Chairperson)

REMUNERATION & NOMINATION SUB

Mr. Koichi Okada (Member)
Mr. Mehtabuddin Feroz (Member)
Mr. Hanif Sattar (Secretary)

COMMITTEE OF THE BOARD Mr. Hanif Sattar (Secretary)

AUDITORS (EXTERNAL) : Yousuf Adil Chartered Accountants

(An Independent Correspondent Firm to Deloitte Touche Tohmatsu Limited)

AUDITORS (INTERNAL) : Saud Tariq & Co. Chartered Accountants

LEGAL ADVISORS : Dr. Moneeba Hamid

BANKERS : Citibank N.A.,

Habib Metropolitan Bank Limited

Habib Bank Limited Bank Al-Habib Limited The Bank of Punjab Allied Bank Limited MCB Bank Limited

National Bank of Pakistan

REGISTERED OFFICE : 30-B, Sindhi Muslim Co-operative,

Housing Society, Karachi-74400 Tel.: 34528651 – 4, Fax: 34549857 E-mail: secretarialcompliance@otsuka.pk

Web site: www.otsuka.pk

FACTORY: Plot No. F/4-9,

Hub Industrial Trading Estate, Distt. Lasbella (Balochistan) Tel.: (0853) 303517-8 Fax: (0853) 303519

SHARE REGISTRAR : CDC Share Registrar Services Limited – (CDCSRSL)

CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi 74400.

Pakistan.

Tel: (92-21) 111-111-500, Fax: (92-21) 34326053

Email: info@cdcsrsl.com



Vision

Otsuka people creating new products for better health worldwide.

Mission

To provide quality healthcare products while maintaining leadership position in chosen segments by working efficiently towards customer satisfaction, rapid growth and enhanced stakeholders value.

Objectives	Focus
 To retain its position of market leader in IV Solutions and clinical nutrition through continuous education, new product launches and support to the medical profession and community at large. 	Medical Profession & Patients
 To offer world class quality products and support services to our customers at reasonable prices through resource optimization. 	Patients
 To develop and retain efficient network of distributors and suppliers for enhancement of our present level of support services for customer satisfaction. 	Distributors & Suppliers
 To provide equal opportunity for growth and development to all its team members to build a highly motivated and committed team of professionals delivering world class quality products and services. 	Empolyees
To contribute in community services for betterment of society and environment.	Community
 To generate adequate earnings for meeting current and future needs, leading to enhancement of shareholder's value. 	Shareholders



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Realizing
the hidden power
within.





NOTICE OF MEETING

Notice is hereby given that the Thirty fourth (34th) Annual General Meeting of Otsuka Pakistan Limited will be held on October 27, 2022 (Thursday) at 10:30 a.m. at the Auditorium of Pakistan American Cultural Center (PACC), 11 Fatima Jinnah Rd, Civil Lines, Karachi as well as through Electronic means / Online meeting facility to transact the following businesses:

ORDINARY BUSINESS:

- 1. To receive, consider and adopt the Audited Financial Statements of the Company for the year ended June 30, 2022, together with the Chairman Review, Directors' and Auditors' reports thereon.
- 2. To appoint statutory auditors and fix their remuneration for the year ending June 30, 2023.
- 3. To approve the final cash dividend of PKR 1.50 per ordinary share i.e. 15% as recommended by the Board of Directors for the year ended June 30, 2022.
- 4. To transact any other business with the permission of the Chair.

By order of the Board

Muhammad Amin Bashir Company Secretary

Karachi: September 22, 2022

ONLINE PARTICIPATION IN ANNUAL GENERAL MEETING

The shareholders of Otsuka Pakistan Limited are encouraged to participate in the 34th Annual General Meeting (AGM) through electronic means beside in person as offered by the Company and get themselves registered with Company' Share Registrar I.e. M/s. CDC Share Registrar Services Limited at least 48 hours before the meeting time of AGM

The shareholders will be able to login and participate in the 34th AGM proceedings through their smart phones or computer devices from their homes or any convenient location after completing all the formalities required for the verification and identification of the shareholders.

The login facility will be opened at 10:05 a.m. on October 27, 2022 enabling the participation to join the proceedings which will start at 10:30 a.m. sharp. The shareholders are requested to provide the information as per the below format at cdcsr@cdcsrsl.com OR WhatsApp at 0321-8200864. The details of the video link will be sent to the shareholders on the email address provided in the below

S No.	Folio Number / CDC Account #	Company	Name of the Shareholder	CNIC#	Cell #	E-mail Address
		Otsuka Pakistan Ltd				

Shareholders may send their comments and suggestions relating to the proposed agenda items of the 34th AGM of the Company at least two working days before the AGM, at cdcsr@cdcsrsl.com or secretarialcompliance@otsuka.pk or WhatsApp or SMS on Cell No. 0321-8200864. Shareholders are required to mention their full name, CNIC number and Folio/CDC account number for this purpose.

Shareholders will also be encouraged to participate in the 34th AGM to consolidate their attendance and participation through proxies.

Notes: -

A. BOOK CLOSURE & PROXIES APPOINTMENT

The Share Transfer Books of the Company will remain closed from October 21, 2022 to October 27, 2022 (both days inclusive) for entitlement of 15% Cash Dividend and for attending/voting at Annual General Meeting.

CDC Account Holders will have to follow the under-mentioned guidelines as laid down in Circular No. 1 dated January 26, 2000 issued by the Securities and Exchange Commission of Pakistan (SECP).



A member entitled to attend and vote at the Annual General Meeting may appoint a proxy to attend and vote on his / her behalf. A proxy need not be a member of the company.

Notarially Certified Instrument of appointing proxy duly signed and stamped along with the power of attorney or other authority under which proxy is assigned must be submitted at the Registered Office of the Company at least 48 hours before the time of the Meeting.

In case of individuals, the account holder or sub-account holder and/or the person whose securities are in group account and their registration details are uploaded as per the Regulations, shall submit the proxy form as per the above requirement.

The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.

Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the proxy form.

In case of corporate entity, the Board of Directors' resolution/power of attorney with specimen signature shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

Proxies attending meeting on behalf of members are also required to provide below information for the purpose of attending the meeting through video link. Video link details and login credentials will be shared with proxy after verification:

Company Name	Name of Proxy	CNIC Number	Folio / CDC No.	Cell Number	Email Address
Otsuka Pakistan Ltd					

B. FOR ATTENDING MEETING:

In case of individuals, the account holder or sub-account holder and/or the person whose securities are in group account and their registration details are uploaded as per the CDC Regulations, shall authenticate his/her identity by showing his/her original Computerized National Identity Card (CNIC) or original passport at the time of attending the meeting.

In case of corporate entity, the Board of Directors' resolution/power of attorney with specimen signature of the nominee shall be produced (unless it has been provided earlier) at the time of the meeting.

C. AVAILABILITY OF THE AUDITED FINANCIAL STATEMENTS ON COMPANY'S WEBSITE:

The audited accounts of the Company for the year ended June 30, 2022 are placed on the Company's website: www.otsuka.pk.

D. TRANSMISSION/CIRCULATION OF ANNUAL REPORTS:

In pursuance of SECP SRO 787(I)/2014 dated September 8, 2014, the shareholder who desire to receive annual reports in future through email instead of by post are advised to give their formal consent duly signed by the shareholder along with valid copy of CNIC, email address to the Company's Share Registrar at the below mentioned address.

E. CIRCULATION OF ANNUAL REPORTS THROUGH DIGITAL STORAGE:

In pursuant to SECP notification SRO 470(I)/2016 dated 31st May, 2016, the shareholders of the Company had accorded their consent for the transmission of Annual Reports through CD/DVD/USB instead of transmitting the hard copies. The shareholders who wish to receive the hard copies may request to the Company Secretary / Share Registrar and the Company shall provide the same within one week of such demand.

F. CNIC/NTN DETAILS ON ELECTRONIC DIVIDEND (MANDATORY REQUIREMENT):

According to the Securities and Exchange Commission of Pakistan's (SECP) SRO 831(1)/2012 dated July 05, 2012 read with SRO 19(1) 2014 dated January 10, 2014 and other relevant rules, the electronic dividend should also bear the CNIC number of the registered shareholder or the authorized person, except in the case of minor(s) and Corporate Shareholders.

As per Regulation No. 4 & 6 of the Companies (Distribution of Dividend) Regulations, 2017, the Company shall be constrained to withhold the payment of dividend to the shareholders, In case of non-availability of identification number (CNIC or National Tax Number) of the Shareholder or authorized person.

Accordingly, the shareholders, who have not yet submitted copy of their valid CNIC or NTN, are once again requested to immediately submit the same to the Company's Share Registrar at the below mentioned address. Corporate entities are requested to provide their National Tax Number (NTN) and Folio Number along with the authorized representative's CNIC copy.

G. ZAKAT DECLARATION (CZ-50):

Zakat will be deducted from the dividends at source under the Zakat & Usher Laws and will be deposited within the prescribed period within the relevant authority. Any shareholder who wants to claim exemption should submit valid Zakat. Declarations under Zakat and Usher Ordinance, 1980 & Rule 4 of Zakat (Deduction & Refund) Rules, 1981 on prescribed Form CZ-50 to the Share Registrar of the Company by quoting the Company Name and their respective Folio Number/CDC Account Numbers.



H. WITHHOLDING TAX ON DIVIDENDS:

Pursuant to the provision of the Finance Act, 2022 effective July 1, 2022, the rates of withholding income tax on the amount of dividend payment under Income Tax Ordinance, 2001 have been revised as under:

Persons who are filer and whose names are also appearing on ATL – 15% Persons who are not filer or whose names are not appearing on ATL - 30%

Shareholders who are filers are advised to make sure that their names are entered into latest Active Tax Payers List (ATL) provided on the website of FBR before the date of approval of Cash dividend, in any other case tax on their cash dividend will be deducted at the rate of 30% instead of 15%.

As per the clarification issued by FBR, withholding tax will be determined separately on "Persons names are appearing on ATL or not appearing on ATL" status of the principal shareholder as well as joint-holder(s) based on their shareholding proportions.

If the share is not ascertainable then each account holder will be assumed to hold equal proportion of shares and the deduction will be made accordingly. Therefore, all shareholders who hold shares jointly are required to provide shareholding proportions of principal shareholder and joint-holder(s) in respect of shares held by them to the Registrar and Share Transfer Agent in writing as follows:

	Folio/CDC		Principal Share	eholder	Joint Share	eholder(s)
Name	Account No.	Shareholding	Name and CNIC No.	Shareholding Proportion	Name and CNIC No.	Shareholding Proportion
	140.			Proportion	NO.	Proportion

I. PAYMENT OF CASH DIVIDEND ELECTRONICALLY (MANDATORY REQUIREMENT):

In accordance with the provisions of Section 242 of the Companies Act, 2017 and Companies (Distribution of Dividend) Regulations, 2017. It is mandatory for a listed company to pay cash dividend to its shareholder ONLY through electronic mode directly into the bank account designated by the entitled shareholder. Shareholders are requested to provide the valid copy of CNIC/NTN along with their bank mandate specifying Title of Bank Account, Account Number, International Bank Account Number (IBAN), Bank's Name, Branch's Name, code and Address, Name of the Shareholder(s), Folio No. / CDS Account No., Mobile / Landline No. to the Share Registrar of the Company at the below mentioned address

In this respect, the Company had already sent letters on July 06, 2021 to the shareholders for submission of their bank account details for payment of Cash dividend to the shareholders whose bank account details are not updated. In case of non-provision of above-information the Company will have to withhold the cash dividend according to section 243(3) of the Companies Act, 2017.

J. CONVERSION OF PHYSICAL SHARES (WITH BOOKENTRY) INTO CDC ACCOUNT:

The SECP, through its letter No. CSD/ED/Misc./2016-639-640 dated March 26, 2021, has advised all listed companies to adhere to the provisions of Section 72 of the Companies Act, 2017 (the "Act"), which requires all companies to replace shares issued in physical form to book-entry form within four years of the promulgation of the Act. Accordingly, all shareholders of the Company having physical folios/share certificates are requested to convert their shares from physical form into book-entry form at the earliest. Shareholders may contact a PSX Member, CDC Participant, or CDC Investor Account Service Provider for assistance in opening a CDS Account and subsequent conversion of the physical shares into book-entry form. Maintaining shares in book-entry form has many advantages like safe custody of shares with the CDC, avoidance of formalities required for the issuance of duplicate shares, and readily available for sale and purchase in an open market at better rates. The Company had already sent letters on July 06, 2021 to the shareholders carrying physical shareholders for conversion of physical shares into book-entry form.

K. UNPAID / UNCLAIMED DIVIDEND AND UNDELIVERD SHARE CERTIFICATE:

The Company has previously discharged its responsibility under Section 244 of the Companies Act, 2017 whereby the Company approached the shareholders to claim their unclaimed dividend(s) and undelivered share certificate(s) in accordance with the law.

Shareholders, whose dividends still remain unclaimed and/or undelivered share certificates are available with the Company are hereby once again requested to approach the Share Registrar or the Company to claim their outstanding dividend amounts and/or undelivered share certificates as the same will be deposited with Securities and Exchange Commission of Pakistan as per the provision of Section 244(2) of Companies Act, 2017, as prescribed.



L. VIDEO-LINK FACILITY TO MEMBERS:

In accordance with Section 132 and 134 of the Companies Act, 2017 if the Company receives consent from members holding in aggregate 10% or more shareholding residing in a geographical location other than the city of the meeting to participate in the meeting through video conference. The Company will arrange video conference facility in that location (city) subject to availability of such facility in that city. To avail this facility a request is to be submitted at least 7 days prior to the date of Annual General Meeting to the Company Secretary. The Company will intimate to members regarding the venue of video conference facility at least 5 days before the date of the Annual General Meeting along with complete information necessary to enable them to access such facility.

M. E-VOTING & POSTAL BALLOT FACILITY

The shareholders will be allowed to exercise their right to vote through e-voting and postal ballot subject to the requirements of the Companies Act, 2017 and Companies (Postal Ballot) Regulations, 2018. Proxy, e-mandate and consent for video conferencing facility forms can be downloaded from our website: www.otsuka.pk

Shareholders having physical shares are requested to promptly notify any change in their addresses 'if any' in writing to Company's Share Registrar M/s. CDC Share Registrar Services Limited, CDC House, 99 – B, Block 'B', S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400. Whereas, shareholders having their shares in CDC accounts are requested to contact their respective CDC participant/Investor Account Service.

For any query/problem/information, the investors may contact to the Share Registrar on the above-said contact details &/or the Company Secretary at the following contact details:

Mr. Muhammad Amin Bashir, Company Secretary, Otsuka Pakistan Limited, 30-B, S.M.C.H.S., Karachi-74400, Tel: 34528652 – 4 Lines, Email: secretarialcompliance@otsuka.pk.



I. نقد منافع منسمه كى الكيرو تكلى ادائيكى (لازمى):

کمپنیزا کیٹ مجر یہ 2017ء کی دفعہ 242اور کمپنیز (ڈسٹر ی ہیو ثن آف ڈاپویڈیڈٹر)ریگولیشنز ،مجریہ 2017ء کے تحت لیڈ سمپنی کے لئے ضروری ہے کہ قابل ادائیگی نفذ منافع منقسمہ اہل شیئر ہولڈرز کوصرف الکیٹرو نک طریقے سے براہ راست ان کے بنگ اکاؤنٹس میں ادا کی جائے۔

شیئر ہُولڈرز نے درخواست کی جاتی ہے کہ وہ اپنے بینک مینڈیٹ کے ساتھ NTN/CNIC کی درست کا پی جس میں ٹائٹل آف بینک اکاؤنٹ نمبر ،انٹر نیشنل بینک اکاؤنٹ نمبر ،سیزی کے ساتھ NTN/CNIC کی درست کا پی جس میں ٹائٹل آف بینک اکاؤنٹ نمبر ، مینی کے شیئر رجٹرار کومندرجہ ذیل پتے پر فراہم کردیں۔ بینک کانام، برانچ کانام، کوڈاور پیۃ، شیئر ہولڈر کانام، فولیونمبر، می ڈی ایس اکاؤنٹ نمبر ،موبائل/لینڈلائن نمبر کمپنی کے شیئر رجٹرار کومندرجہ ذیل پتے پر فراہم کردیں۔

۔ اس سلسلے میں، سمپنی مور خد 06 جو لائی 2021 کوان خصص یافتگان جن کی بینک ا کاؤنٹ کی تفصیلات اور نظام کے لیے پہلے ہی خط ارسال کر چکی ہے۔ مذکورہ بالامعلومات کی عدم فراہمی کی صورت میں سمپنی کمپینزا یکٹ مجریہ 2017 کے سیشن(3) 243کے مطابق نقد منافع منظیمہ کیادا ٹیگل روک دے گی۔

J. سی ڈی سی ا کاؤنٹ میں فزیکل شیئر کی تبدیلی (بک انٹری کے ساتھ):

الیں ای بی پی نے اپنے لیٹر نمبر 640-639-2016/Misc/2016 ہتار تُن کو مار چ 2021ء کے ذریعے تمام کسٹر کمپنیوں کو مشورہ دیا ہے کہ وہ کمپنیزا کیک ، مجریہ 2017 ("ایکٹ") کی و فعہ 72 کل و فعہ 72 کی مشورہ دیا ہے کہ ہو کہ بینیزا کیک کے آغاز کے چار سال کے اندر فزیکل شکل میں جاری کر دہ شیئرز کو بک انٹری فارم میں تبدیل کرنے کی ضرورت ہو گی۔ اس کے مطابق میں تبدیل فریکل فولیوز / شیئر سڑیقکیٹ ہیں ان سے در خواست کی جاتی ہے کہ وہ جلد سے جلدا ہے خصص کو فزیکل فارم سے بک انٹری فارم میں تبدیل کریں۔ خصص یافتگان پی ایس ایک ممبر، تا ڈی می شراکت دار، یاسی ڈی سیئر اکا کوئٹ سروں کر دواکٹر سے تا ڈی الیس اکا کوئٹ کھولنے اور بعد شیئرز کو بک انٹری فارم میں تبدیل کرنے کے لیے رابطہ کر سکتے ہیں۔ بب انٹری فارم میں حصص کو محفوظ تحویل، ڈپلیکٹ شیئرز کے اجراء کے لیے در کارر سمی شراکط سے بچاؤ، اور بہتر قیمتوں پراو پن مارکٹ میں خطوط ارسال کئے مارکٹ میں تبدیل کرنے کیلئے پہلے ہی خطوط ارسال کئے مارکٹ میں تبدیل کرنے کہلئے پہلے ہی خطوط ارسال کئے جاتے ہیں۔ حصص کا حکے ہیں۔

K. _ غیر اداشده / غیر دعوی شده منافع منقسمه اور عدم فراهم شیئر سرٹیفکیٹ:

کمپنیزا کیٹ مجریہ 2017ء کی دفعہ 244 کے تحت' پی ذامہ دار کی پہلے ہی پوری کر چکی ہے جس کے تحت سمپنی نے حصص یافتگان سے قانون کے مطابق ان کے غیر دعوی شدہ منافع منقسمہ اور غیر تقلیم شدہ شیئر سرٹیفلیٹ کادعو کل کرنے کے لئے پہلے ہی خطوط ارسال کئے جاچکے ہیں۔

تھھ یافتگان جن کے سمپنی کے پاس موجود منافع منقسمہ تاحال غیر د عویداراوریا غیر تقسیم شدہ شیئر سڑیفلیٹ ہیں ،ان سے ایک بار پھر درخواست کی جاتی ہے کہ وہ اپنی واجب الادامنافع منقسمہ کی رقم اور یاغیر موصولہ شیئر سڑیفلیٹ کے دعویٰ کے سلسلے میں شیئر رجٹر اریا سمپنی سے رجوع کریں تا کہ کمپنیزا کیٹ مجریہ 2017 کی دفعہ (244) کی مقررہ شرائط کے مطابق وفاقی حکومت میں کریڈٹ کیلئے سیکور ٹیزائیڈا کیسچنج کمیشن آف یا کستان کے پاس جمع کرائیں۔

L. مِمبران كيليِّ ويْديولنك كى سهولت:

کپنیزا کیٹ مجربیہ 2017ء کی دفعہ 132اور 134 کے مطابق اگر سکپنی ایک شہر میں رہائش پذیر مجموعی طور پر کم از کم 10 فیصد شیئر ہولڈ نگ رکھنے والے ممبر ان سے رضامندی کی وصولی کی صورت میں ' کمپنیاں شہر میں ویڈیو لنگ کی سہولت کا بندوبست کرے گی جواس شہر میں الی سہولت کی سہولت کا بندوبست کرے گی جواس شہر میں الی سہولت کی دستیائی سے مشروط ہے۔اس سہولت سے فاکدہ اٹھانے کے لیے سمپنی میکریٹری کو سالانہ جزل میٹنگ کی تاریخ سے کم از کم 7دن قبل درج ذیل رضامندی فراہم کر کے در خواست جمع کرائی سہولت کی دستیائی ہے مشرون کو سالانہ اجلاس عام کی تاریخ سے 5روز قبل ویڈیو کا نفرنس سہولت کے مقام کے بارے میں آگاہ کر دے گی۔ بمعہ تمام ضروری معلومات جس کے ذریعے اس سہولت تک رسائی حاصل کی جا سے۔

M. ای دو ننگ اور بوشل بیک کی سہولت:

شیئر ہولڈرز کوممپنیزا کیٹ2017ورکمپنیز (پوشل ہیلٹ)ریگولیشنز ،2018 کے نقاضوں ہے مشروطای ووٹنگ اور پوشل ہیلٹ کے ذریعے اپناحق رائے دہی استعال کرنے کی پوری اجازت ہو گی۔ ویڈیو کانفرننگ سہولت کیلئے براکسی،ای مینڈیٹ اورر ضامندی فارم ہماری ویب سائٹ <u>www.otsuka.pk</u> شاؤن لوڈ کیاجا سکتا ہے۔

حقص یافتگان سے استدعاہے کہ پیتہ میں کسی فتم کی تبدیلی کی صورت میں سمپنی کے شیئر رجٹرار کو تحرین طلع کریں۔ **میسرز ٹ ڈی می شیئرر جٹرار سروسز لمیٹڈ** 'میڈی می ہاؤس 99۔ بی، بلا ک۔ بی 'ایس ایم می انٹج ایس 'مین شاہراہ فیصل کراچی -74400، جبکہ می ڈی میں اکاؤنٹس میں اپنے حصص رکھنے والے شیئر ہولڈر زسے در خواست کی جاتی ہے کہ وہ اپنے متعلقہ می ڈی می شراکت دار / سرماییہ کارا کاؤنٹ سروس سے رابطہ کریں۔

مزید کسی سوال ً/مسکلہ / معلومات کیلیج، سر مابیہ کار مذکورہ بالا تفصیلات پر شیئر رجٹر ارسے یا نمپنی سیکریٹری سے مندرجہ ذیل تفصیلات پر سے رابطہ کر سکتے ہیں:

. جناب محمدامين بشير، سميني سيكريشرى، او شو كا پا كستان لمينثر، 30- بى، ايس ايم سى انچ ايس، كرا چى -74400،

فيليفون: 4 - 34528652 (ايكسنشن نمبر 356) اي ميل: secretarialcompliance@otsuka.pk



B. برائے اجلاس میں شر کت:

انفرادی صورت میں اکاؤنٹ ہولڈریاسب اکاؤنٹ ہولڈریا اس فرد کی سیکیورٹیز گروپ اکاؤنٹ میں ہوں اور اس کی رجٹریشن تفصیلات می ڈی سی کے ضوابط کے مطابق اپ لوڈ ہوں۔اجلاس میں شر کت کے موقع پراپی شاخت کی تصدیق کیلئےاصل کمپیوٹر ائزڈ قومی شاختی کارڈ(CNIC) یااصل پاسپورٹ پیش کرناہو گا۔

کار وباری ادارے کی صورت میں بور ڈآف ڈائر کیٹرز کی قرار داد ایاورآف اٹارنی معہ نامز د فرد کے دستخط (اگریہلے فراہم نہ کئے گئے ہوں)اجلاس کے موقع پر پیش کرناہوں گے۔

C. همپنی کی دیب سائٹ پر آڈٹ شدہ مالی گوشوار وں کی دستیابی:

30 جون 2022ء کوختم ہوئے سال کے لئے کمپنی کے آڈٹ شدہ اکاؤنٹس کو کمپنی کی دیب سائٹ <u>www.otsuka.pk</u>پر آویزاں کر دیا گیا ہے۔

D. سالانه ربورش کی ترسیل / سر کولیشن:

الیں ای سی پی کے ایس آراونمبر 787(1)/2014ء مور خد 8 متمبر 2014ء کے مطابق، جو شیئر ہولڈر مستقبل میں سالانہ رپورٹیں ڈا ک کے بجائے بذریعہ ای میل وصول کرنا چاہتے ہیں، انہیں مشورہ دیا جاتا ہے کہ وہ اپنی باضابطہ رضامندی جس پرشیئر ہولڈر کے دستخط ہوں بمع CNIC درست کا پی،اای میل ایڈریس کمپنی کے شیئر رجٹر ارکو درج ذیل ہے پر فراہم کریں۔

E. ویجیٹل سٹور ہے فرایعے سالانہ ربورٹس کی ترسیل:

ایس ای سی پی کے SRO نوٹینیٹن 470(I)/2016 مور خد 31 مئی 2016ء کے مطابق سمپنی کے شیئر ہولڈرز نے ہارڈ کا پیاں کی بجائے سالانہ رپورٹس کوبذریعہ 470(I)/2016 مور خد 31 مئی 2016ء کے مطابق سمپنی سکر یٹر کی شیئر رجٹر ارسے درخواست کر سکتے ہیں اور سمپنی اس مطالبے سے ایک ہفتہ کے دوران اسے فراہم کرے گئے۔ گی۔

F. شناختی کار ڈ/این ٹی این تفصیلات کی فراہمی الیکٹرا تک ڈیویڈیڈ کیلئے (لازمی):

سکیو رٹیز انیڈا کیس چینج کمیشن آف پا کستان (SECP) بحوالہ سر کلر3012/(3)81 ہتار تخ 5 جولائی 2012 اور سر کلر2014(1)91 ہتار تخ 10 جنور کی2014 کے مطابق 'الیکٹرا نک ڈیویٹر نڈ فار م میں ڈیویٹر نڈ کاؤنٹر زمیں مجاز فردیار جنر ڈممبر کا کمپیوٹرائز ڈیومی شاختی کارڈنمبر ہو ناجاہیے۔ماسوائے نابالغان یا کاروباری حصص یافتگان۔

کمپنیز (ڈیویڈ نڈک کی تقتیم) ریگولیشنز ، 2017 کے ریگولیشن نمبر 4 اور 6 کے مطابق ، حصص یافتگان یا مجاز فرد کے شاختی کارڈ نمبر (CNIC یا بیشنل ٹیکس نمبر) کی عدم دستیابی کی صورت میں سمپنی حصص یافتگان کو منافع مقتمہ کی ادائیگی روئے پر مجبور ہو گی۔اس کے مطابق ، شیئر ہولڈر ز ، جنہوں نے تا حال اپنے درست CNIC کی کا پی جمع نہیں کرائی ہے ،ان سے ایک ہار مجر درخواست کی جاتی ہے کہ وہ اپنے بیشنل ٹیکس نمبر (این ٹی این)اور فولیو نمبر کے ساتھ مجاز نمائندے کی شاختی کارڈ کا پی فراہم کردیں۔

G. زكوة كااعلاميه (CZ-50):

ڈویڈنڈزے نو کو آکو آور عشر قوانین کے تحت منہا کیا جائے گااور مقررہ مدت کے اندر متعلقہ اتھار ٹی میں جمع کر ایاجائے گا۔ کوئی بھی شیئر ہولڈر جواشٹی کادعویٰ کرناچاہتا ہے اے زکو ۃاور عشر آرڈیننس1980اور زکو ۃ (کئوتی اور رقم کی واپسی) قوانین 1981 کے قاعدہ 4 کے تحت مقررہ فار م50-CZ پر سمپنی کانام اوران کے متعلقہ فولیونمبر / سی ڈی سی اکاؤنٹ نمبر زدرج کر کے سمپنی کے شیئر رجٹر ار کوفعال زکو ۃ کااعلامیہ جمع کرانامو گا۔

H. منافع منقسمه برود بولد مل تیكس:

فنانس کیٹ مجر پید2022 'یافذاتعمل کیم جولائی2022 کے اطلاق کیلئے ڈیویڈ نڈادائیگی کی رقم پرود ہولڈ نگ ائکم ٹیکس برطابق ائکم ٹیکس آرڈیننس 2001 کی نظر ٹانی شدہ شرح حسب ذیل ہے۔

(الف)برائے انکم ٹیکسِ فاکر زاور جن افراد کے نام ATL میں موجود ہیں 💎 15 فیصد

(ب) برائے نان انجم ٹیکس فائکر زاور جن افراد کے نام ATL میں موجود نہیں 🛮 30 فیصد

فانگر زشیئر ہولڈرز کوبدایت دی جاتی ہے کہ وہ ایف بی آر کی ویب سائٹ پر فراہم کر دہ تازہ ترین ایٹیو ٹیکس پیئر کسٹ (ATL) میں اپنے ناموں کا اندراج نفتر منافع منظیمہ کی منظوری کی تاریخ سے قبل نظیفی بنا ئمیں۔ بصورت دیگیروہ نان فائکر زنصور کئے جائمیں گے اوران کے نفتر منافع منظیمہ کی رقم سے 15 فیصد کے بچاے30 فیصد کی شرح سے ٹیکس منہا کیا جائیگا۔

ایف بی آر (FBR) کی جاری شدہ وضاحت کے تحت ود ہولڈ تگ نمیس کا پر نسپل شیئر ہولڈر کی حیثیت ''فائکر انان فائکر ''کے طور پر الگ الگ تغین کے ساتھ ساتھ جوائے ہولڈرز کے شیئر ہولڈ تگ تناسب کی بنیاد پر مخصر ہو گا۔اگر شیئرا تنایقینی نہیں ہے تو ہرا اکاؤنٹ ہولڈر کے پاس موجو د شیئر کا تناسب مساوی سمجھا جائےگااور قانون کے مطابق ای اعتبار سے نمیس منہا کر دیاجائےگا۔

لہذاتمام شیئر ہولڈرز جُن کے پاس مشتر کہ شیئر موجو دہیں اُن کیلئے پر نہل شیئر ہولڈرز کا شیئر ہولڈ نگ تناسب اور مشتر کہ ہولڈرز کے پاس موجود شیئرز کی تفصیلات رجٹر اُراور شیئر ٹرانسفر نمائندہ کو تحریری طور پر حسب ذیل نمونے کی صورت میں فراہم کرنی ہے۔

	جوائنٹ شیئر ہولڈر		پرنسپل شیئر ہولڈر			
شیئر ہولڈ نگ تناسب	نام اور	شيئر ہولڈ نگ تناسب	نام اور	كل شيئر ز	فوليو نمبر اسي ڈي ايس/	حميني
	CNIC نمبر		CNIC نمبر		ا كاؤنث نمبر	



اوٹسوکا پاکستان لمیٹڈ

اطلاع برائے اجلاس

مطلع کیا جاتا ہے کہ اوٹسو کا پاکتان لمیٹٹر (سمپنی) کا چوفتیواں (34 وال) سالانہ اجلاس عام مور خہ 127 کتوبر 2022ء (جمعرات) کو بوقت صبح 10:30 بیجے پاکتان امر کین کلچرل سینٹر (PACC) کے آڈیٹور بیم،11 فاطمہ جناح روڈ،سوللا ئنز، کراچی میں فزیکل کے ساتھ ساتھ الیکٹرا نک ذرائع / آن لائن اجلاس کی سہولت کے ذریعے مندرجہ ذیل امور کی انجام دہی کیلئے منعقد کیا جائیگا۔

عمو می امور

- 1- 30 جون 2022ء کوختم ہوئے گزشتہ سال کیلئے سالانہ آڈٹ شدہ اکاؤنٹس معہ چیئر مین رپورٹس، ڈائر کیٹر اور آزاد آڈیٹر زکی رپورٹس کی وصولی 'غور وخوض اور منظوری۔
 - 2- 30 جون 2023ء کوختم ہونے والے آئندہ سال کیلئےآ ڈیٹر کی تقرری اوران کے مشاہرہ کا تعین۔
- 🤃 حتمی نفتر منافع منقسمہ بحساب1.50روپے یعنی (15 فیصد) کی منظور می جیسا کہ 30 جون 2022ء کو ختم ہوئے گزشتہ سال کیلئے بور ڈ آف ڈائر کیکٹرز کی جانب سے تجویز کیا گیاہے۔
 - 4- چیئر مین کی اجازت سے دیگر امور کی انجام دہی۔

بحکم بور ڈ

محمدامين بشير

سمینی سیریٹری

كراچى: 22 ستمبر 2022ء

سالانه اجلاس عام میں آن لائن شرکت

اوٹسو کاپا کتان کمیٹڈ کے حصص یافتگان کی حوصلہ افزائی کی جاتی ہے کہ وہ34ویں سالانہ اجلاس عام (AGM) میں سمپنی کی جانب سے فراہم کر دہ سہولیات کے مطابق الکیٹرا تک انداز سے شرکت کریں اور سمپنی کے شیئر رجٹر اربیخ میسرز سی ڈی می شیئر رجٹر اربسرومز کمیٹڈ کے پاس cdesr@cdesrsl.com پر سالانہ اجلاس عام کے اجلاس کے وقت سے کم از کم 48 گھٹے قبل اپنااندراج کروائیں۔

حصص یافتگان کی تصدیق اور شاخت کیلئے تمام مطلوبہ رسمی مراحل مکمل کرنے کے بعد حصص یافتگان اپنے گھروں سے یا کسی مناسب مقام سے اپنے سارٹ فونزیا کمپیوٹر کے ذراعیہ 34ویں سالانہ اجلاس عام کی کارروائی میں لا گان اور حصہ لینے کے قابل ہوں گے۔

لا گُ ان کی سہولت 27 کتوبر 2022ء کو صبح 10:05 بجے کھولی جائے گی جس سے شریک کنندہ کو کارروائی میں شامل ہونے کے قابل بنایا جائے گا جو صبح 10:30 بجے شروع ہو گی۔شیئر ہولڈرز سے ورخواست کی جاتی ہے کہ وہ ذیل میں و یے گئے فار میٹ کے مطابق cdesrsl.comھا 20086-2000 پرواٹس ایپ پر معلومات فراہم کریں۔

ویڈیو انک کی تفصیلات خصص یافتگان کو حسب ذیل ٹیبل میں فراہم کر دہای میل ایڈریس پرار سال کی جائیں گی۔

ىمىل ايدريس	موبائيل نمبر	CNICنبر	حصص یافتگان کانام	سمپنی	فوليو/سي ڈی ایس/ا کاؤنٹ نمبر	سيريل نمبر
				او ٹسو کا پا کستان کمیٹڈ		

حصص یافتگان سمپنی کے34 ویں سالانہ اجلاس عام کے مجوزہ ایجنڈا آئٹم ہے متعلق اپنے سوالات، تبھر ہے اور تنجاویز سالانہ اجلاس عام ہے کم از سم دو کاروباری دن قبل، color @cdesrsl.com/ secretarialcompliance @otsuka.pk پرای میل ،الیں ایم الیں الیں خبر درج کرناہو گا۔ وصلی افزائی کی جاتی ہے کہ وہ34 ویں سالانہ اجلاس عام (AGM) میں اپنی اور بذریعہ پراکسی شرکت کو یقینی بنائمیں ۔ • 1

A. کتاب کی بندش اور پرانسی:

سمپنی کی منتقلی تھے کتا ہے۔ 121 کتوبر2022ء تا127 کتوبر2022ء (بشمول دونوں ایام)15 فیصد کیش ڈیویڈ نڈکے حقدار ہونے اور سالانہ اجلاس عام میں شر کت /ووننگ کے لیے بندر میں گی۔ سی ڈی می اکاؤنٹس ہولڈرز کوسکیور ٹیزائیڈا ٹیکس چینج تھمیشنآ ف پا کستان (SECP) کے سر کلر نمبر ابتار تُ62 جنور کی2000میں درج کر دہدایات پر عمل کرناہو گا۔

سالا نہ اجلاس میں شر کت اور رائے دہی کااہل ممبراپٹی جانب ہے شر کت اور رائے دہی کیلئے اپناپرا کسی مقرر کر سکتا ہے۔ پرا کسی کا سمپنی کا ممبر ہو ناضروری نہیں۔

پرو کسی کی تقرری کا دستاویزاور پاورآف اٹارنی اور دیگر اتھارٹی معہ پاورآف اٹارنی کی دستخط شدہ اور نوٹری سے تصدیق شدہ کا بی اجلاس ہذاکے انعقاد سے کم از کم اڑتالیس (48) گھٹے قبل سمپنی کے رجٹر ڈآفس میں داخل کرانی ہوگی۔

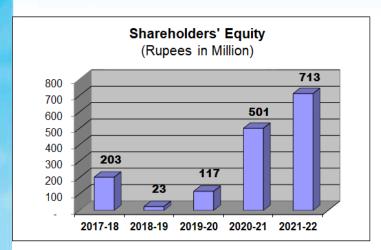
انفرادی صورت میں اکاؤنٹ ہولڈریاسب/ا کاؤنٹ ہولڈراور/یاس فرد کوجس کی سیکورٹیز گروپا کاؤنٹ میں ہوںاوراس کی رجٹریشن تفصیلات ریگولیشنز کے مطابق اَپ لوڈ ہوں۔ پرو کسی فار م مندرجہ بالاشر انکا کے تحت جمع کرانے ہوں گے۔ پرا کسی فارم پر دوافراد کی گواہی ہونی چاہئے جن کے نام' پیتاورشیاختی کار ڈنبر فار میں درج ہوں۔

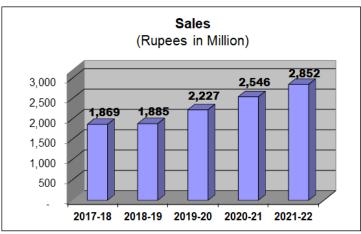
مینفیشل اونر کی شاختی کارڈیایاسپورٹ کی نوٹری پبلک سے تصد آیق شدہ کا پیاں پر و کسی فارم نے ہمراہ منسلک ہونی چاہئیں۔

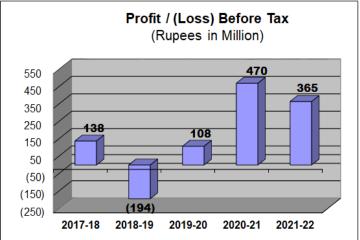
کار وباری ادارے کی صورت میں بورڈآ ف ڈائر کیٹرز کی قرار داد پاورآ ف اٹارنی معہ نامز دفر د کے دستخط کانمونہ (اگر پہلے فراہم نہ کیا گیاہو) پرو کسی فار م کے ہمراہ منسلک کرنے ہوں گے۔ ممبر ان کی جانب سے اجلاس میں شر کت کرنے والے پرا کسی ہولڈر کوویڈیولنک کے ذریعے اجلاس میں شرکت کے مقصد کیلئے حسب ذیل معلومات فراہم کرنا بھی ضروری ہے۔ویڈیولنک کی تفصیلات اور لا گان اساد تصدیق کے بعدیرا کسی ہولڈر کے ساتھ شیئر کی جائمیں گی۔

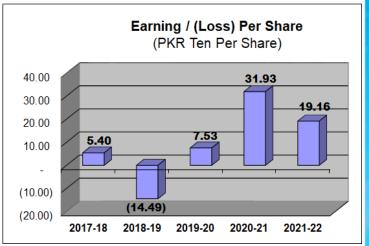
ای میل ایڈریس	موبائيل نمبر	فوليو / سي ڈي ايس / ا کاؤنٹ نمبر	CNICنمبر	حصص یافتگان کا نام

Five Years at a Glance















INTRODUCTION

It gives me great pleasure to present a review report under the requirement of Section 192 of the Companies Act, 2017. I welcome you at the 34th Annual General Meeting (AGM) of your Company and present my review on the performance of your Company for the year ended June 30th 2022.

GENERAL OVERVIEW & COVID19

During the year, the Country recovered from COVID19 pandemic through extensive immunisation campaign from the government leading to relaxation of lockdown rules. With the resumption of world economies, there was an overall surge in demand of commodities across the globe, which resulted in supply chain disruptions.

BUSINESS AND ECONOMIC ENVIRONMENT

The financial year of 2021-22 was a year of volatility, uncertainty, complexity and ambiguity, where the turbulent political conditions of the country and global hyper inflation disturbed the general business environment in the Country. However, Otsuka Pakistan Limited remained committed in terms of business continuity and took pro-active measures to cope with these evolving business dynamics.

During the year, the government has imposed the advance tax on sales made by pharmaceutical manufacturer/importer to distributors/ whole sellers / retailers. Further from Jan 15, 2022, the government had withdrawn the sales tax exemption from pharmaceutical imports which will be refunded through a cumbersome process. The abovementioned taxation measures resulted in sales drop and our cash flows were adversely impacted due to non-receipt of any refunds.

Despite the abovementioned challenges, the Company has delivered a reasonable business performance. However, the Company profit margins have reduced due to the depreciation of Pakistan Rupee, increase global oil prices and imported raw material prices.

FINANCIAL RESULTS OF THE COMPANY

Your Company sales had posted a decent growth rate of 12% due to better product sales mix particularly increase in sales of Clinical Nutrition (CN) products. The Company had achieved the gross profit margin of 32% similar to the last year. Due to the un-stable exchange rates, the Company has made the net exchange loss of Rs. 75 million against during the year against the net exchange gain of Rs. 57 million during last year. The operating profit of the Company has reduced by 24% to Rs. 371 million while the earnings per share is drastically reduced from Rs. 31.93 to Rs. 19.16 per share particularly due to the retrospective implementation of Super Tax on the pharmaceutical sector.

BOARD OF DIRECTORS

The board of directors will be going to complete their first year on October 30, 2022, after being elected in the 33rd Annual General Meeting. The board comprises of professionals with diverse background, sound business acumen and profound understanding of pharmaceutical industry. The Board and its associated Committees performed their duties effectively and ensured all the statutory and regulatory requirements applicable upon the Company.

The overall performance of the Board and each of its members was satisfactory based on an evaluation of all the integral-components, which had a direct bearing on the Board's role in achievement of the Company's objectives. I appreciate the valuable contributions made by the directors of the Company.

OTSUKA 100 YEAR'S CELEBRATION

During the year, Otsuka group has completed its Hundred years of creating new products for better health worldwide. In this respect, the group has started "DISCOVER NEW HEALTH" program in order to cater the future needs of the world till 2050.

ENVIRONMENTAL, HEALTH AND SOCIAL RESPONSIBILITY

The Company prioritises the health, safety and wellbeing of its employees and people connected to it. Robust safety measures were put in place to ensure the health and wellbeing of all staff during COVID-19. The Company remain focused on its social, environmental and ethical priorities and aspires to achieve them in the best interest of all the stakeholders

FUTURE OUTLOOK

The Government has already increased the cost of products through imposition of 1% full and final sales tax on the imported pharmaceutical items and on the finished products sales in Finance Act 2022-23. Further, the country had already witnessed a massive depreciation of Pak Rupee subsequent to the year ended June 30, 2022, therefore we expect the political turmoil and global inflation to be continued for next 2 to 3 quarters. Moreover, it is anticipated that the government will continue its monetary and fiscal contraction policies to curb the inflation and depreciation of Pak Rupee which may hamper the future growth of Company.

The Company had planned to renovate the factory in a structured way for the improvement of product quality. In the first phase an investment of Rs. 200 million for the renovation project is under progress.

The Company is incessantly adapting its business plan to cater the evolving realities and is hopeful to get some sort of relief from the government in the form of price increase and removal of 1% sales tax. Moreover, the Company is optimistic to increase its business of medical devices with launching of German based stent **EUCALIMUS**.

On behalf of the Board of Directors of your Company. I would like to take this opportunity to acknowledge the devoted and sincere efforts of our employees, business partners and are thankful to our shareholders for their utmost trust which inspire us to remain steadfast in our journey.

Mikio BANDO Chairman



چيئر مين كانتصره

تعارف:

میں آپ کی سمپنی کی 34 ویں سالانہ جزل میٹنگ (AGM) میں آپ کوخوش آمدید کہتا ہوں اور 30 جون 2022 کو ختم ہونے والے سال کے لئے آپ کی سمپنی کی کار کردگی پر اپناجائزہ پیش کرتا ہوں۔ مجھ کمپنیزا یک 2017 کے سیکٹن 1922 کی ضرورت کے تحت ایک جائز در پورٹ بیش کرتے ہوئے بہت خوشی ہورہ ہی ہے۔

عمومی جائزہ اور COVID-19

سال کے دوران پاکستان کاملک حکومت کی جانب ہے COVID 19 سے حفاظتی نیکوں کی وسیع مہم کے ذریعے و ہائی مر ش ہے بازیب ہوا جس کے نتیج میں لاک ڈاؤن کے قوانین میں ٹری کی گئی۔عالمی معیشتوں کی بھالی کے ساتھ پور کی نیامیں اشیاء کی طلب میں مجموعی طور پر ا ضافہ ہوا جس کے نتیج میں درآ ید شدو خام اور میکیجینگ مواد کی فراہمی میں خلل پڑا۔

كار وباراورا قضادي ماحول

22-2021 کامالی سال اتار چڑھاؤ، غیریشین صورت حال، پیچید گی اور ابہام کا سال تھاجہاں ملک کے بنگامہ خیز سیاسی حالات اور عالمی سطح پر انتہائی مبٹگائی نے ملک میں عمومی کار و باری ماحول کو متاثر کیا۔ تاہم اوٹسوکا پاکستان کمیٹٹر کار و بارکے تشکسل کے حوالے ہے پر عزم رہااور ان برلتی ہوئی کار و باری تبدیلیوں سے نمٹنے کے فیوال اقدامات اٹھائے۔

سال کے دوران، حکومت نے فارماسیو ٹیکل مینو فیکچر راامپورٹر کی طرف ہے ڈسٹر ی ہیٹر احول سکر زاریٹیلیرز کو کی جانے والی فروخت پر ایڈ وائس ٹیکس عائد کیا ہے۔ مزید 15 جنوری، 2022 ہے، حکومت نے دواسازی کی در آمدات ہے سیلز ٹیکس کی چھوٹ واپس کے لیاج کے مقدم مزید اور چھے کہ مل کے ذریجے والی کیاجائے گا۔ مذکورہ ہالا ٹیکس کے اقدامات کے نتیجے میں فروخت میں کی واقع ہوئی اور کی بھی تھی کی عدم دصول کی وجہ ہے جارے کیش فلوپر منفی اثر پڑا۔

ند کورہ ہالا چیلنجوں کے باوجود، عمینی نے مناسب کاروباری کار کردگی پیش کی ہے۔ تاہم، پاکتانی روپے کی قدر میں کی، عالی سطیر تیل کی قیمتوں میں اضافے اور خام ہال کی در آمد کی قیمتوں کی وجہ سے ممپنی کے منافع کامار جن کم ہواہے۔

سمپنی کے مالیاتی نتائج

آپ کی ممپنی کی فروخت نے بہتر مکس پروڈکٹ کی فروخت خاص طور پر کلیننیکل نیز کریشن مصنوعات کی فروخت میں اضافے کی وجہ ہے ×12 کی معقول شرع نمویوسٹ کی تھی۔ کمپنی نے گزشتہ سال کی طرح مجموعی منافع کامار جن ×33 بر قرار رکھاتھا۔

سال کے دوران غیر متحکم ایجین نقصان کی وجہ سے کمپنی کو 77 ملین کا خالص ایجین نقصان ہوا ہے۔ یہ پچھلے سال کی ای مدت کے دوران 77 ملین روپے کے منافع کے ساتھ شبت تھا۔ کمپنی کا آپریٹنگ منافع ×22 سے کم ہوکر 371 ملین روپے ہوگیا ہے جبکہ نی صصص ہوگئی ہے خاص طور پر سابقہ نیکل سیکڑر پر میکس کے نفاذ کے بعد۔

يور ڈاآف ڈائیر بکٹر ز

بور ڈا آف ڈائیر یکٹر ز 33 ویں سالانہ جزل میڈنگ میں منتخب ہونے کے بعد 30 اکتو بر 2022 کولیٹا پہلا سال مکمل کرنے جارہے ہیں۔ پور ڈوسٹی متنوع کپن منظر، مظبوط کار و باری ذبانت اور فارساسیوٹیگل انڈسٹری کے بارے میں گہری تجھ رکھنے والے پیشہ ورافراور پر شتل ہے۔ بور ڈاوراس سے منسلک کمیٹیوں نے اپنے فرائنٹس کو مورئز طریقے سے نجیا یااور کمپنیا پر الگو ہونے والے تمام قانونی اور ضابطے کی ضروریات کو بیٹین اپنا ہوئے۔

بورڈاوراس کے ہر ممبر کی جموعی کارکردگی تمام لازمی اجزاء کے جائزے کی بنیاد پر تسلی بخش تھی، جس کا کمپنی کے مقاصد کے حصول میں بورڈ کے کر دار پر براہراست اثر تھا۔میں کمپنی کے ڈائیریکٹر کے قابل قدر تعاون کی تعریف کر تاہوں۔

او لسوكا كا100 سال كاجشن

سال کے دوران اوٹسو کا گروپ نے دنیا بھر میں بہتر صحت کے لئے نئی مصنوعات بنانے کے لئے اپنے سوسال مکمل کر لئے ہیں۔اس سلیط میں گروپ نے 2050 تک دنیا کی مستقبل کی ضروریات کو پوراکرنے کے لئے پرو گرام "Discover New Health" شروع کیا ہے۔

ماحولیاتی، صحت اور ساجی ذمه داری

کمپنی این اوراس سے جڑے لوگوں کی صحت، حفاظت اور بہود کو تر چڑدیتی ہے اور تندر تق کو بیٹین بنانے کے لئے مظبوط حفاظتی اقد امات کئے گئے تھے۔ کمپنی این سابی، ماحولیاتی اورا خلاتی ترجیحات پر مر کوز ہے اور تمام اسٹیک ہولڈرز 19-COVID کے دوران عملے کی صحت کے بہترین مفاد میں انہیں حاصل کرنے کے خواہش رکھتی ہے۔

منتقتل كانقطة نظر

حکومت نے پہلے بگی فٹانس ایک 23۔2022 میں درآ مدشدہ دواسازی کی اشیاءاور تیار مصنوعات کی فروخت پر ۱۲ مکسل اور حتی سلز ٹیکس کے نفاذ کے ذریعے مصنوعات کی قیمیوں میں اضافہ کر دیا ہے۔ مزید رید کہ ملک نے پہلے بی 30 جون 2022 کو ختم ہوئے والے سال کے بعد پاک روپے کی قدر میں زبردست کی دیمی تھی، اس لیے ہم تو تع کرتے ہیں کہ سیاس بحران اور عالمی افراط زرآ ئندہ 2 سے 3 سہ ماہیوں تک جاری رہے گا۔ مزید بر آل، یہ تو تع کی جاتی ہے کہ حکومت پاک روپے کی افرط زراور گراوٹ کو روپنے کے لئے اپنی مالیاتی پالیمیاں جاری رکھے گی جو کمپنی کی ترقی کو مستقبل میں روک سکتی ہے۔

کمپنی نے مصنوعات کے معیار کو بہتر بنانے کے لئے ایک اسٹریٹنک طریقے سے فکیٹر ک کی تنظیم نو کا منصوبہ بنایاتھا۔ پہلے مرحلے میں تغییر نو کے منصوب کے لئے 200 ملین روپے کی سرمایہ کار کی جا۔

کمپنی ہدلے ہوئے معاثی حالات کو پوراکرنے کے لئے اپنے کار وباری منصوبے پر گامزن ہے اوراہ عکومت سے قیمتوں میں اضافے اور 1⁄2 سکڑ نکیس کے خاتمے کی صورت میں کچے ریلیف ملنے کی امید ہے۔ مزید برآں، کمپنی جرمن ساختہ سے اسٹینٹ "EUCALIMUS" کے آغاز کے ساتھ طبق آلات کے اپنے کاروبار کو بڑھانے کے لئے پرامید ہے۔

آپ کی ممپنی کے بورڈ آف ڈائر کیٹمرز کی جانب سے میں اس موقع پر اپنے ملاز مین، کاروباری شراکت داروں کی مخلصانہ کاوشوں کااعتراف کر ناچاہتا ہوں اور اپنے تھھ یافتطان کے بھر پوراعتاد کے لئیے ان کاشکر گزار ہوں جو ہمیں اپنے سفر میں ثابت قدم رہنے کی ترغیب دیتا ہے۔

مکیوبانگرو مکیوبانگرو پیرنین



DIRECTORS' REPORT

The Directors are pleased to present the Annual Report of Otsuka Pakistan Limited (the Company) for the year ended June 30, 2022.

This Directors' Report has been prepared in accordance with Section 227 of the Companies Act, 2017 and Listed Companies (Code of Corporate Governance) Regulations 2019

Business Review

The current adverse economic conditions particularly inconsistent monetary / fiscal policies, depreciation of Pak Rupee, increase in oil prices, cost of raw materials & utilities has compromised the profitability in the last quarter. However, on an overall basis the Company has managed to continue its profitability.

Our sales during the year were grown by 12%. Sales growth is attributable to increase in sales of Clinical Nutrition and therapeutic drugs. However, the Medical devices business is still under pressure in the post COVID phase. There are no new products introduced during the year, nevertheless few products are in the pipeline and the Company will launch those products after considering the business conditions in the country.

The Company has maintained the gross profit margins of 32% same as last year. This healthy increase was due to better product sales mix and continuation of cost control policies. Selling and distribution expenses have increased by 25% due to increase in promotional activities and transportation cost of the products. Administrative expenses have also increased by 32% due to the double digits inflation rate in the country. Other income of the company has gone down by 42% while the other expenses have gone up by 68% particularly due to the net exchange loss of Rs. 75 million as compared to the net exchange gain of Rs. 56 million during the last year. The finance cost of the Company has gone down by 65% with an effective implementation of the liquidity management policies and timely recoveries from the customers.

Financial Results

	2022	2021
	(PKR in	'000)
Profit for the year before taxation	364,629	469,535
Taxation – net	*(132,832)	(83,204)
Profit for the year after taxation	231,797	386,331
Other comprehensive income/(loss) -net	(1,630)	(2,141)
Total comprehensive income for the year	230,167	384,190
Accumulated profit/(losses) brought forward	379,977	(4,213)
Final dividend for the year ended June 30, 2021	(18,150)	-
Accumulated profits carried forward	591,994	379,977

^{*}This includes Rs. 42 million recorded on account of Super Tax @ 10% applicable on pharmaceutical sector for the tax year 2022.

Appropriations

The Company had earned a profit after tax of Rs. 231.8 million and the board is delighted to propose to transfer a sum of Rs. 150 million in general reserve and also propose a dividend of 15% i.e. Rs. 1.50 per share out of profits available for appropriation for the year ended June 30, 2022, subject to approval of the shareholders at the Annual General Meeting (AGM) to be held on October 27th, 2022.

Earnings Per Share

The earnings per share for the year ended June 30, 2022 works out to be Rs. 19.16 (2021: Rs. 31.93).

Key operating and financial data

Key operating and financial data of last six years is annexed with this annual report.



Value of investments of provident and gratuity funds

The value of investments in bank deposits, government and money market securities based on the latest respective audited accounts are given below:

Provident Fund Rs. 192,372,779 /- Gratuity Fund Rs. 110,879,532 /-

Corporate Governance

As required under Corporate Governance, the Directors are pleased to confirm that:

- a. the financial statements, prepared by the management of the Company, present its state of affairs fairly, the result of its operations, cash flows and changes in equity;
- b. proper books of accounts of the Company have been maintained;
- c. appropriate accounting policies have been consistently applied in the preparation of the financial statements and the accounting estimates are based on reasonable and prudent judgment;
- d. International Financial Reporting Standards, as applicable in Pakistan, have been followed in the preparation of financial statements and any departures therefrom has been adequately disclosed and explained;
- e. the system of internal control is sound in design and has been effectively implemented and monitored;
- f. there are no significant doubts upon the Company's ability to continue as a going concern;
- g. there has been no material departure from the best practices of corporate governance, as detailed in the listing regulations;
- h. In accordance with the criteria specified in Code, one director has a certification under Directors' Training Program. All the Directors on the Board are fully conversant with their duties and responsibilities as Directors of corporate bodies; and
- i. There are no statutory payments on account of taxes, duties, levies and charges outstanding as on June 30, 2022 except for those already disclosed in the financial statements.

Board of Directors

The Board of Directors as required under section 159 of the Companies Act, 2017 had fixed the number of Directors have been elected at seven (7) including two (2) independent directors who will represent the minority shareholders of the Company in accordance with the provisions of the Listed Companies (Code of Corporate Governance) Regulations 2019, for a period of three years commenced from November 01, 2021.

The composition of Board of Directors ("the Board") is as follows:

CATEGORY	NAMES	GENDER
Executive Director	Mr. Hanif Sattar (CEO)	Male
Non-Executive Directors	Mr. Mikio Bando (Chairman)*	
	Mr. Mehtabuddin Feroz	
	Mr. Koichi Okada	
	Mr. Suhari Mukti**	
Independent Directors	Mr. Abid Hussain	
	Mrs. Navin Salim Merchant	Female

^{*} Mr. Taufiq Feroz is the alternate director of Mr. Mikio Bando.

Board Sub-Committees

NAME OF BOARD SUB- COMMITTEE	NAME OF MEMBER		
Audit Committee	Mr. Abid Hussain (Chairman)		
	Mr. Koichi Okada		
	Mr. Mehtabuddin Feroz		
Human Resource	Mrs. Navin Salim Merchant (Chairperson)		
Remuneration & Nomination	Mr. Koichi Okada		
Committee	Mr. Mehtabuddin Feroz		
	Mr. Hanif Sattar		
Risk Management Committee	OPL Senior Executive Management Members		

^{**}Mr. Sajid Ali Khan is the alternate director of Mr. Suhari Mukti.



Directors' Remuneration

The Board has a formal policy and transparent procedures for the remuneration of its Directors in accordance with the Companies Act, 2017 and the Listed Companies (Code of Corporate Governance) Regulations 2017. Currently, the two independent directors and a non-working alternate director are getting fixed fees for attending the board meetings. The aggregate amount of remuneration paid to each director of the Company during the year is given below:

CATEGORY	NAMES	NATURE OF REMUNERATION	AMOUNT (Rs. In '000)
Executive	Mr. Hanif Sattar (CEO)	Salaries and	20,636
Director		benefits*	
Non-	Mr. Mikio Bando (Chairman)	Not applicable	NIL
Executive	Mr. Mehtabuddin Feroz	Consultancy fees	3,500
Directors	Mr. Koichi Okada	Not applicable	NIL
	Mr. Suhari Mukti**	Not applicable	NIL
Independent	Mr. Noor Muhammad***	Meeting fees	80
Directors	Mr. Abid Hussain***	Meeting Fees	80
	Mrs. Navin Salim Merchant	Meeting fees	160

^{*} CEO is entitled to full time working salaries and company benefits as recommended by the board of directors which was duly approved by the shareholders of the Company.

Risk Management

The Risk Management infrastructure of the Company is based upon Enterprise Risk Management framework addressing the major risk categories including Strategic, Operational, Compliance and Financial Reporting Risks. Adequate controls have been designed and communicated to the staff via policies and procedural guidelines. The board has outsourced the internal audit function to evaluate and oversee the design and operating effectiveness of these controls.

The board has made the risk management committee comprising of the following members of the management team.

NAME	DESIGNATION
Mr. Hanif Sattar	Executive Director & Chief Executive Officer
Mr. Sajid Ali Khan	Director Finance
Mr. Syed Tariq Shahid	Director Marketing and Sales
Mr. M. Owais Qazi	Senior Manager Supply Chain
Mr. Attique ur Rehman	Senior Manager Quality Operations
Mr. Sunil Julian	Manager HR & Administration

^{**} Meeting fees of Rs. 60,000 paid to Mr. Taufiq Feroz for attending meeting as an alternate director of Mr. Mikio Bando.

^{***} Mr. Noor Muhammad retired during the year.

^{****} Mr. Abid Hussain was elected during the year.



Meetings of the Board, Audit Committee and Human Resource & Remuneration Committee:

Name of Director	Board Meetings		Audit Com Meetin		Human Res Remunerat Nomination C Meetin	cion & ommittee
	Meetings held during the year	Attendance	Meetings held during the year	Attendance	Meetings held during the year	Attendance
Mr. Hanif Sattar (Diector and CEO)	4	4	4	N/A	2	2
Mr. Mehtabuddin Feroz	4	4	4	4	2	2
Mr. Makio Bando (Chairman)	4	2	4	N/A	2	N/A
Mr. Suhari Mukti	4	1	4	N/A	2	N/A
Mr. Koichi Okada	4	4	4	4	2	2
Mr. Noor Muhammad (Independent Director)	4	2	4	2	2	N/A
Mr. Abid Hussain (Independent Director) (1)	4	2	4	2	2	N/A
Mrs. Navin Salim Merchant (Independent Director)	4	4	4	N/A	2	2
Mr. Muammad Taufiq Feroz (2)	4	2	4	N/A	2	N/A
Mr. Sajid Ali Khan (3)	4	3	4	N/A	2	N/A

⁽¹⁾ Mr. Abid Hussain had been elected as new independent director on 33rd AGM held on 27-Oct-2021 in place of Mr. Noor Muhammad.

Pattern of Shareholding

The Pattern of shareholding of the Company as at June 30, 2022 is annexed with this annual report.

Trading in shares by directors, executives and their spouses and minor children

During the year no trading in shares were reported by directors, executives and their spouses and minor children.

Corporate Social Responsibility

The Company considers social, environmental and ethical matters in the context of the overall business environment and has paid monetary as well as non-monetary donations in the form of medicines to different institutions as part of its corporate social responsibility. The Company is committed to work in the best interest of all the stakeholders, in particular the community in which we live and forms our customer base.

Adequacy of Internal Financial Control

The Company has an adequate internal financial controls system in place and the same was operating effectively during the year ended June 30, 2022. The Company's Directors provide reasonable assurance regarding the achievement of operating, reporting and compliance objectives are the means by which:

- Company's full operations are conducted in accordance with prescribed policies and procedures.
- The Company is in compliance with applicable laws and regulations.
- The Company's assets and information are protected from any improper use.

Holding Company

The Company is an indirect subsidiary of Messrs Otsuka Pharmaceutical Company Limited, which is incorporated in Japan.

Subsequent events

Subsequent to the year end, there was an unexpected depreciation of Pak Rupee by more than 20% due to which we foresee increase in Cost of Sales in future. Further the government has abolished the 17% sales tax on pharmaceutical imports and imposed 1% sales tax on the import and sale of pharmaceutical products. This sales tax shall be full and final discharge of the liability of the Company.

Except for the matters mentioned above, no other material changes or commitments affecting the financial position of the Company have taken place between the end of the financial year and the date of this report.

Description of principal risks & uncertainties

We expect no principal risks & uncertainties as at the closing period of June 30, 2022.

Changes occurring in the nature of business

We expect and plan to launch new products in near future nevertheless our main nature of business will remain unchanged.

⁽²⁾ Alternate Director for Mr. Mikio Bando

⁽³⁾ Alternate Director for Mr. Mikio Bando



Future outlook

There is severe competition in IV Solutions market due to oversupply of products however, your company is continuously readjusting its strategies to enhance its market share on the basis of product's quality and good service.

The Company has already started its investments under good manufacturing process (GMP) for improvement in the quality of the products. We are confident on the performance of new and existing products of the Company and will make necessary efforts to continue its growth.

Main trends/ developments likely to affect future performance

The current political and economic conditions in the country is not favorable for the pharmaceutical industry where the government of Pakistan have imposed 1% full and final sales tax on the pharmaceutical imports and sales by manufacturers/importers. Secondly, imposition of super tax with retrospective implementation on pharmaceutical sector will increase the tax expense of the Company. Moreover, the import restrictions from the central bank of Pakistan may create distortion in the production activities of the Company.

In the forthcoming year, the Company will be facing extraordinary increase in the cost of raw, packing and other ancillary materials. Further the central bank interest rate and the inflation levels will also increase the utilities, labor, transportation, finance cost of the Company. We also foresee the exchange losses due to abnormal depreciation of Pak Rupee in the upcoming year as well. Despite all the odds, the Company is fully committed to achieve its goals and add more products in its product line.

Loans

The Company has obtained State Bank of Pakistan (SBP) Rozgar Scheme Loan under COVID-19 scheme of Rs. 67.40 million at interest rate of 3% in October 2020. This loan has to be repaid in eight equal quarterly installments. The Company has already paid 5 installments as of June 30, 2022. The remaining three installments will be paid by December 31, 2022.

During the year, the Company had deferred the repayment of the loan taken from M/s. Otsuka Pharmaceutical Factory, Inc., Japan (related party) which represents a foreign currency denominated loan. Both the tranches were roll forward for another year. The current loan payable position is given below:

Initial Date of Draw	Loan Amount (JPY)	Loan Payable (PKR)	Latest Repayment
down			date
26-Feb-15	125,000,000	188,075,000	25-Feb-23
27_Apr_15	125,000,000	188,075,000	26_Apr_23
	250,000,000	376,150,000	

The Company intends to repay above-said two tranches after considering the central bank borrowing rates and internal cash flow of the Company.

Auditors

The present auditors, Messrs. Yousuf Adil Chartered Accountants retire at the conclusion of the 34th Annual General Meeting and being eligible, offer themselves for reappointment.

Based on the suggestion of the Audit Committee, the Board of Directors has recommended to the shareholders for the appointment of Messrs. Yousuf Adil Chartered Accountants (Independent Correspondent Firm to Deloitte Touche Tohmatsu Limited) as the external auditors of the Company for the year ending June 30, 2023.

Acknowledgement

The Board wishes to place on record its appreciation for the untiring efforts of all its employees in taking the Company forward.

Mehtabuddin Feroz

Director

Hanif Sattar

On behalf of the Board

Chief Executive Office

Karachi

Dated: September 6, 2022



مستقبل كانقطه نظر

مصنوعات کی زیادہ سپلائی کی وجہ سے انٹر او بنس سلوشنز کی مار کیٹ میں سخت مقابلہ ہے تاہم ، آپ کی کمپنی مصنوعات کے معیار اور اچھی سر وس کی بنیاد پراپنے مار کیٹ شیئر کو بڑھانے کے لیے اپنی تھمت عملیوں میں مسلسل ردوبدل کر رہی ہے۔

کمپنی نے پہلے ہی مصنوعات کے معیار میں بہتری کے لیے اچھی تیار کی کے عمل کے تحت اپنی سرمایہ کاری شروع کر دی ہے۔ ہمیں کمپنی کی نئی اور موجودہ مصنوعات کی کار کر دگ پر یقین ہے اور ہم اس کی ترقی کو جاری رکھنے کے لیے ضروری کوششیں کرتے رہتے ہیں۔

الهم رجانات، پیش رفت مستقبل کی کاردکردگی کومتاثر کرنے کے امکانات:

ملک کے موجودہ سیاسی اور معاثی حالات دواسازی کی صنعت کے لیے سازگار نہیں ہیں جہاں حکومت پاکستان نے دواسازی کی درآ مدات اور مینوفیکچر رز/درآ مدکنندگان کی جانب سے فروخت پر 1% مکمل اور حتی سیلز ٹیکسس عائد کیا ہے۔ دوم، فارماسیوٹیکل سیٹر پر سابقہ نفاذ کے ساتھ سپر ٹیکسس کے نفاذ سے کمپنی کے ٹیکسس اخراجات میں اضافہ ہوگا۔ مزید برآل، پاکستان کے مرکزی بینک سے درآمدی پابندیاں کمپنی کی پیداواری سر گرمیوں میں بگاڑ پیدا کر سکتی ہیں۔

آنے والے سال میں، کمپنی کو خام، پیکنگ اور دیگر متعلقہ سامان کی قیمتوں میں غیر معمولی اضافے کا سامنا کر ناپڑے گا۔ مزید یہ کہ مرکزی بینک کی شرح سود اور افراط زرکی سطح کمپنی کی افادیت، مز دوری، نقل وحمل ، مالیاتی لاگت میں بھی اضافہ کرے گی۔ ہم آئندہ سال میں بھی پاک روپے کی غیر معمولی گراوٹ کی وجہ سے زر مبادلہ کے نقصانات کا اندازہ لگاتے ہیں۔ تمام تر مشکلات کے باوجود، کمپنی اپنے اہداف کو حاصل کرنے اور اپنی مصنوعات کی فہرست میں مزید مصنوعات شامل کرنے کے لیے پوری طرح پرعزم ہے۔

قرضے

کمپنی نے اسٹیٹ بینک آف پاکستان سے روز گار سکیم لون کے تحت 3 فیصد شرح سود پر (67.4 ملین روپے) قرض حاصل کیا ہے۔ یہ قرض آٹھ برا برسہ ماہی اقساط میں اداکر ناہو گا۔ کمپنی پہلے ہی 30 جون 2022 تک 30 (M/s. Otsuka Pharmaceutical Factory, Inc., Japan) تک 5 قسطیں اداکر دی جائیں گی۔ سال کے دوران ، کمپنی نے اپنے متعلقہ فریق (M/s. Otsuka Pharmaceutical Factory, Inc., Japan) سے لیے گئے قرض کی ادائیگی کومو خرکر دیا تھا جو کہ جاپانی کرنسی کے قرض کی نمائندگی کرتا ہے۔ دونوں قسطوں کومزیدا کیٹ سال کے لیے آگے بڑھایا گیا۔ قرض کی موجودہ قابل ادائیگی پوزیشن ذیل میں دی گئے ہے:۔

ادائیگی کی آخری تاریخ	قرضے کی ادائیگی پا کستانی روپے میں	قرضے کی رقم جاپانی کرنسی	وصولی کی ابتدائی تاریخ
25-Feb-23	188,075,000	125,000,000	26-Feb-15
26-Apr-23	188,075,000	125,000,000	27-Apr-15
	376,150,000	250,000,000	

مرکزی بینک کی شرح سوداور کمپنی کے فنڈز کی اندرونی دستیابی پر غور کرنے کے بعد کمپنی مستقبل قریب میں مذکورہ بالادو قسطوں کی ادائیگی کاارادہ رکھتی ہے۔

آ ڈیٹرز:

۔ موجو دہ آڈیٹر'میسر س ڈیلویٹ یوسف عادل' چارٹر ڈا کا وَمُنٹش کمپنی کے 34 ویں سالانہ عام اجلاس پر ریٹائر ڈ ہو گئے ہیں اور اہلیت کی بنیاد پر اپنے آپ کو دوبارہ تقرری کیلئے پیش کررہے ہیں۔

آڈٹ کمیٹی کی تجویز کی بنیاد پر ، بورڈ آف ڈائر کیٹر زنے شیئر ہولڈرز کو 30جون 2023 کو ختم ہونے والے سال کے لیے یوسف عادل چارٹر ڈاکاؤنٹنٹ کو کمپنی کے بیر ونی آڈیٹر ز کے طور پر تقرری کی تجویزدی ہے۔

اعتراف:

بور ڈاکینے ملاز مین کی انتقک محنت پر تہہ دل سے ان کا مشکور ہے اور ان کی کاوشوں کو قدر کی نگاہ سے د کیتا ہے۔

مجمع المسلم المستخطية مهتاب الدّين فيروز

ڈائر یکٹر

کراچی

تاریخ: ستمبر 6 ، 2022ء

بورڈ کی جانب سے اسسسسسسسل حنیف ستار چیف ایکزیکٹوآ فیسر



حصص داروں کا پیٹرن:

سمپنی کی حصص داروں کا پیٹرن برائے اختتا می سال30جون2022اس رپورٹ کے ساتھ منسلک ہے۔

کمپنی ڈائر کیٹران، ایگر کیٹوان کی از دواج اور بچوں کا کمپنی کے حصص میں لین دین:

سال کے دوران ڈائر یکٹر ز،ا گیزیکٹوزاوران کی شریک حیات اور نابالغ بچوں کی جانب سے حصص کی تجارت کی کوئی اطلاع نہیں دی گئی۔

كاربوريث ساجى ذمه دارى:

کمپنی مجموعی کار و باری ماحول کے تناظر میں ساجی، ماحولیاتی اور اخلاقی معاملات پر غور کرتی ہے اور اس نے اپنی کارپوریٹ ساجی ذمہ داری کے جھے کے طور پر مختلف اداروں کواد ویات کی شکل میں مالی اور غیر مالیاتی عطیات ادا کیے ہیں۔ کمپنی تمام اسٹیک ہولڈرز، خاص طور پر اس کمیونٹی کے بہترین مفاد میں کام کرنے کے لیے پر عزم ہے جس میں ہم رہتے ہیں اور اپنا کسٹمر ہیں تشکیل دیتے ہیں۔

اندرونی فنانشل کنٹرول پر دسترس:

کمپنی میں ایک مناسب داخلی مالیاتی کنٹرول سٹم ہے اور اسی طر 307 جون 2022 تک ختم ہونے والے سال کے دوران موثر طریقے سے کام کررہا تھا۔ کمپنی کے ڈائر کیٹران نے آپریٹنگ 'رپورٹنگ کی لٹمیل کے مقاصد کے حصول کے بارے میں مناسب یقین دہانی فراہم کی ہے جومندرجہ ذیل ہیں۔

- 1. سمینی کے مکمل آپریش شفاف طریقه کار کے مطابق کئے جاتے ہیں۔
 - 2. انٹریرائز قابل اطلاق قوانین اور قواعد وضوابط کے مطابق ہے۔
- 3. انٹریرائزز کاروباری اٹاثوں اور اندرونی معلومات کسی بھی غیر مناسب استعال ہے محفوظ ہیں۔

ہولڈ نگ تمپنی:

آپ کی سمپنی میسر س اوٹسو کافار ماسیوٹیکل سمپنی لمیٹٹر کی بلاواسطہ ماتحت سمپنی ہے جسے جاپان میں قائم کیا گیاہے۔

واقعات بعداز نتائج:

سال کے اختتام کے بعد، پاک روپے کی غیر متوقع قدر میں %20سے زیادہ کمی واقع ہوئی جس کی وجہ سے ہم مستقبل میں فروخت کی لاگت میں اضافے کی پیش گوئی کررہے ہیں۔ مزید یہ کہ حکومت نے دواسازی کی در آمدات پر %17 سیز ٹیکسس ختم کر دیاہے اور دواسازی کی مصنوعات کی در آمداور فروخت پر %1 سیز ٹیکسس عائد کر دیاہے۔ بیہ سیز ٹیکسس سمپنی کی ذمہ داری کا مکمل اور حتمی اخراج ہوگا۔

سوائے مذکورہ بالامعاملات کے ،مالی سال کے اختقام اوراس رپورٹ کی تاریخ کے در میان کمپنی کی مالی حالت کومتاثر کرنے والی کوئی دوسری مادی تبدیلیاں یادیگر کار و باری وعدے نہیں کیے گئے ہیں۔

كوئى خدشه ياخطره غيريقيني صورتحال جس كالحميني كومكنه طوريرسامنا هو:

ہم کسی بھی رسک یاغیریقینی صورتحال کورونماہوتے نہیں د کیھ رہے ہیں جبیبا کہ 30 جون 2022 تک تھا۔

كاروباركى نوعيت ميں ہونے والى تبديلياں

کمپنی مستقبل قریب میں مزید نئی مصنوعات متعارف کرانے کاارادہ رکھتی ہے اس کے باوجود ہمارے کاروبار کی بنیادی نوعیت میں کوئی تبدیلی نہیں آئے گ۔



سیای او کل و قتی کام کرنے والی تنخواہوں اور ممپنی کے فوائد کاحقد ارہے جبیبا کہ بورڈ آف ڈائر یکٹر زنے تجویز کیاہے جس کی ممپنی کے شیئر ہولڈرز کی طرف سے منظوری دی گئی ہے۔

- مسٹر میکیو بینڈو کے متبادل ڈائر کیٹر کے طور پر میٹنگ میں شرکت کے لیے مسٹر توفیق فیر وز کومیٹنگ فیس -/60,000روپے اداکیے گئے۔
 - جناب نور محدروان سال کے دوران ریٹائر ہوئے۔
 - جناب عابد حسین رواں سال کے دوران منتخب ہوئے۔

ر سک مینجمنٹ:

کمپنی کارسک مینجمنٹ انفراسٹر کچررسک مینجمنٹ فریم ورک کی بنیاد پرہے جس میں اسٹریٹنجک، آپریشنل، کمپلا ئنس اور مالیاتی رپورٹنگ کے خطرات شامل ہیں۔مضبوط کنڑول اور خطرے کی نشاند ہی کرنے والی پالیسیاں تیار کی گئی ہیں۔ کمپنی نے اپنے عملے کوان تمام پالیسیوں اور طریقہ کار کے رہنماخطوط کے بارے میں اچھی طرح سے آگاہ کیا ہے۔بورڈنے آپریٹنگ کنڑول کے ان تمام طریقہ کار کی جانچ اور تصدیق کے لیے اندرونی آڈٹ فنکشن کو آؤٹ سورس کیا ہے۔

بورڈ نے رسک مینجنٹ سمیٹی بنائی ہے جس میں مینجنٹ ٹیم کے درج ذیل ممبران شامل ہیں۔

رسك مينجنث مميثي (او نسوكا پاكستان لميشر كي انظامي شيم):

مسٹر حنیف ستار (چیئر مین) جناب ساحد علی خان (ممبر)

جناب سيد طارق شاہد (ممبر) جناب محمد اوليں قاضي (ممبر)

جناب عثیق الرحن (ممبر) مسٹر سنیل جولین (ممبر)

بور دُ میٹنگ، آ دُٹ نمیٹی اور ہیومن ریسور س ومعاوضہ کمیٹیوں کی میٹنگز:

یس و معاوضه کمیٹی	ہیو من ریسور	امیٹنگ	آ ڈٹ میٹر		بور ڈ میٹنگ	ڈائر کیٹران کے نام
حاضري	پیریڈ کے دوران ہونے والی میٹنگ	حاضر ی	پیریڈ کے دوران ہونے والی میٹنگ	حاضري	سال کے دوران ہونے والی میٹنگ	
2	2	نا قابل اطلاق	4	4	4	حنیف ستار (ڈائر کیٹر اینڈسیایاو)
2	2	4	4	4	4	مهتاب الدين فيروز
نا قابل اطلاق	2	نا قابل اطلاق	4	2	4	ميكيو بانڈ و چيئر مين
نا قابل اطلاق	2	نا قابل اطلاق	4	1	4	سوہاری مکتی
2	2	4	4	4	4	کو چی او کا ڈا
نا قابل اطلاق	2	2	4	2	4	نور محمد آزاد ڈائز کیٹر
نا قابل اطلاق	2	2	4	2	4	عابد حسین آ زاد ڈائر کیٹر
2	2	نا قابل اطلاق	4	4	4	مسزنوین سلیم مر چنٹ آزاد ڈائر کیٹر
نا قابل اطلاق	2	نا قابل اطلاق	4	2	4	محمد توفیق فیر وز(1)
نا قابل اطلاق	2	نا قابل اطلاق	4	3	4	ساجد على خان(2)

جناب عابد حسين كوجناب نور محمد كي جگه 27 اكتوبر 2021 كومنعقده 33 ويي سالانه جزل ميٺنگ ميں آزاد ڈائر يکٹر منتخب كيا گيا تھا۔

(1) متبادل ڈائر کیٹر برائے جناب میکیو بانڈو

(2) متبادل ڈائر کیٹر برائے جناب سوہاری مکتی



بور دُآ ف دُائر كيٹرز ("بور دُ") كى تشكيل درج ذيل ہے:

جش	نام	درجه بندى
2/	جناب حنیف ستار (سی ای او)	ا یگز کیٹیوڈائر کیٹر
	جناب ميكيو بانڈو(چيئر مين)	نان ا مگز میشو ڈائر میٹر ز
2,0	جناب مهتاب الدين فيروز	
	جناب کو چی او کاڈا	
	جناب سوہاری مکتی	
2,0	جناب عابد حسين	آ زاد ڈائر کیٹر ز
خاتون	مسزنوین سلیم مر چنٹ	

مسٹر توفیق فیر وز مسٹر میکیو بانڈ و کے متبادل ڈائر کیٹر ہیں۔ مسٹر ساجد علی خان مسٹر سوہاری مکتی کے متبادل ڈائر کیٹر ہیں۔

بور ڈ سمیٹی:

ممبر کانام	بورڈ کی ذیلی کیٹیاں
جناب عابد حسين (چيئر مين)	آ ڈٹ ^{کمی} ٹی
جناب کو چی او کاڈا	
جناب مهتاب الدين فيروز	
مسزنوین سلیم مرچنٹ (چیئر پرس)	ہیو من ریسورسس ومعاوضہ
جناب کو چی او کاڈا	اور نامز د گی شمینی
جناب مهتاب الدين فيروز	
جناب حنيف ستار	

ڈائر کیٹرز کامعاوضہ:

کمپنیزا یکٹ مجریہ2017اور لٹڑ کمپنیز (کوڈآف کارپوریٹ گورننس)ریگولیشنز مجریہ2017 کے مطابق بورڈ کاڈائریکٹرز کے معاوضے کیلئے با قاعدہ پالیسی اور شفاف طریقہ کارہے۔ نان ایگزیکٹیوڈائریکٹر زبورڈاوراس کی تمیٹی کے اجلاسوں میں شرکت کیلئے معاوضے کی مدمیں مقررہ فیس وصول کرچکے ہیں۔

پاکستانی روپے 000'	معاوضے کی تفصیلات	نام	عبدے
20,636	** تنخوا ئىن ادرمراعات	حنیف ستار (سی ای او)	ا گیز کیٹوڈائر کیٹر
NIL	قابل اطلاق نهيس	ميكيو بانڈو چيئر مين	نان ا يگز يكڻو ڈائر يكثر
3,500	كنسلشنى فيس	مهتاب الدين فيروز	
NIL	* قابل اطلاق نهیں	کو چی او کا ڈا	
NIL	قابل اطلاق نبيس	سوہاری مکتی	
80	میٹنگفیس	نور مجر	آزاد ڈائز کیٹر
80	میٹنگفیں	جناب عابد حسين	///IJE
160	میئنگ فیں	مسزنوین سلیم مرچنٹ	



کلیدی آیریتنگ اور مالی اعداد و شار:

گزشتہ چے سالوں کے اہم آپریٹنگ اور مالیاتی اعداد و شاراس سالا نہ رپورٹ کے ساتھ منسلک ہیں۔

پروؤیڈنٹ اور گریجویٹی فنڈ زمیں سر مایہ کاری کی قدر:

تازه ترین متعلقه آؤٹ شده کھاتوں پر بنی بینک ڈپازٹس،ٹریژری منی مار کیٹ گور نمنٹ سیکیورٹیز میں سرمایہ کاری کی قدر ذیل میں دی گئی ہے:

پر و وَيْدُ نَتْ فَنْدُ =/ 192,372,779 روپ گر يجو يڻ فندُ =/ 110,879,532 روپ

كاربوريث گورننس:

جیبا کہ کارپوریٹ گورننس کے تحت در کارہے ڈائر کیٹران مسرت کے ساتھ مندرجہ ذیل اقدامات کی تصدیق کرتے ہیں۔

1- سمپنی کے مالیاتی گوشوارے اور معلومات جیسا ہے ویساہی پیش کرتے ہیں جس میں آپریشنز نتائج ، کیش فلوز اور ایکو کٹی میں تبدیلی شامل ہیں۔

2- کمپنی کے کھاتوں کی تیاری میں مناسب دکیھ اور احتیاط روار کھی گئی ہے۔

3-مناسب اور رائج اکاؤنٹنگ پالیسیاں مستقل بنیاد وں پر فنانشل بیانات کی تیاری پر لا گو کی گئی ہیں۔ مزید براں اکاؤنٹنگ کے تخیینے معقول اور عقابت اندیشی سے لئے گئے فیصلوں کی بنیاد برلگائے گئے ہیں۔

4- پا کستان میں لا گوتمام بین الا قوامی فنانشل رپور ٹنگ اسٹینڈر ڈ زمالیاتی گوشواروں کی تیاری میں استعمال ہوئے ہیں اور کسی فتم کی کوئی غفلت نہیں برتی گئی۔

5-اندرونی کنٹرول کاسٹم کاڈیزائن متوازن ہے اور اسے موثرانداز میں لا گو کیا گیااور اس کی نگرانی کی جاتی رہی۔

6-ایسے کوئی خدشات لاحق نہیں جن کی بنیاد پر سمپنی کے آگے کام کرنے کی صلاحیت پرشک کیاجائے۔

7-بیان کردہ ریگولیشنز میں کارپوریٹ گورنش کی بہترین پر سیس میں سے کوئی میٹریل ڈیپارچز نہیں ہوا۔

8-ضابطے میں درج ثق کے معیار کے مطابق دو ڈائر یکٹران کے پاس ڈائر یکٹر ٹریننگ پروگرام کا سڑیفکیٹ ہے۔ بورڈ کے تمام ڈائر یکٹران اپنی ذمہ داریوں سے بخونی آگاہ ہیں۔

9- 30 جون 2022 تک سمپنی ٹیکس' ڈیوٹیز' کیویزاور چار جز کی مدمیں کسی بھی رقم کی ادائیگی کی قانوناً پابند نہیں ماسوائے ان کے جو مالیاتی گوشواروں میں پہلے ہی بیان کئے جاچکے ہیں۔

بور دُا آف دُائر بكرز:

بورڈ آف ڈائر کیٹر زنے ڈائر کیٹر زکی تعداد سات مقرر کی تھی جس میں دو(2) آزاد ڈائر کیٹر زشامل ہیں جو کمپنی کے اقلیتی شیئر ہولڈرز کی نمائندگی کریں گے۔ان سبھی کو گزشتہ سال تین سال کی مدت کے لیے منتخب کیا گیاتھا جس کا آغاز 10 نومبر 2021 سے ہوا۔ یہ لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس)ریگولیشنز 2019 کی دفعات کے مطابق بھی ہے،



ڈائز کیٹرزرپورٹ

ڈائر یکٹر ز 30 جون 2022 کو ختم ہونے والے سال کے لیے اوٹسو کا پاکستان لمیٹٹر (کمپنی) کی سالانہ رپورٹ پیش کرتے ہوئے خوش ہیں۔ ڈائر یکٹر ز کی بیر رپورٹ کمپنیزا یکٹ 2017 کے سیکشن 227اور لسٹڈ کمپنیز (کو ڈآف کارپوریٹ گور ننس) ریگولیشنز 2019 کے مطابق تیار کی گئی ہے۔

كاروبارى جائزه:

، موجودہ منفی معاشی حالات بالخصوص غیر متضادہانیٹری/مالی پالیسیاں، پاکستانی روپے کی قدر میں کمی، تیل کی قیبتوں میں اضافیہ ،خام مال اور بوٹیلٹیز کی قیبتوں نے پیچھلی سہ ماہی میں منافع پر مجھوتہ کیا ہے۔ تاہم، مجموعی طور پر کمپنی اپنے منافع کو جاری رکھنے میں کامیاب رہی ہے۔

سال کے دوران ہماری فروخت میں 12% کااضافہ ہوا۔ فروخت میں اضافہ کلینیکل نیوٹریشن اور علاج سے متعلق ادویات کی فروخت میں اضافے سے منسوب ہے۔ تاہم ، کووڈ کے بعد طبتی آلات کا کاروباراب بھی دباؤمیں ہے۔سال کے دوران کوئی نئی مصنوعات متعارف نہیں کروائی گئی ہیں ،اس کے باوجود کچھ مصنوعات پائپ لائن میں ہیں اور کمپنی ملک میں کاروباری حالات پر غور کرنے کے بعدان مصنوعات کولا کئے کرے گی۔

کمپنی نے گزشتہ سال کی طرح %32 کے مجموعی منافع کے مار جن کو بر قرار رکھا ہے۔ یہ صحت منداضافہ مصنوعات کی فروخت کے بہتر مکس اور لاگت پر قابو پانے کی پالیسیوں کے تسلسل کی وجہ سے ہوا۔ پرومو شنل سر گرمیوں اور مصنوعات کی نقل و حمل کی لاگت میں اضافے کی وجہ سے فروخت اور تقسیم کے اخراجات میں 25 فیصد اضافہ ہوا ہے۔ ملک میں مہنگائی کی شرح دوہر سے ہند سول کی وجہ سے انتظامی اخراجات میں 86%اضافہ ہوا ہے۔ یہ کی خاص طور پر روپے کے جباد کہ گیرا خراجات میں 86%اضافہ ہوا ہے۔ یہ کی خاص طور پر روپے کے خالص زر مبادلہ کے نقصان کی وجہ سے ریکارڈ کی گئی ہے۔ 75 ملین (گزشتہ سال کے دوران 56 ملین روپے کے خالص زر مبادلہ کے نقع کے مقابلے)۔ کمپنی کی مالیاتی لاگت میں کھی واقع ہوئی ہے۔ یہ لیکویڈ پٹی مینجنٹ کی پالیسیوں کے موثر نقاذاور صار فین سے بروقت وصولیوں کی وجہ سے ہے۔

	2022	2021	مالياتی نتائج
	لين ميں)	(روپي	
	364،629	469,535	منافع/نقصان قبل ازئيكس
*(132,832)	(83,204)	^م یکس کی فرا ہمی
	231,797	386,331	منافع/نقصان بعداز ثيكس
	(1,630)	(2,141)	دیگرجامع آمدنی/(نقصانات)
	230,167	384,190	
	379,977	(4,213)	سال کیلئے مجموعی کل آمدنی / نقصان
	(18,150)	-	30 جون 2021 كوختم ہونے والے سال كے ليے حتى منافع
	591,994	379,977	گزشته سال کا جمع کرده کل مر بوط منافع

*اس میں سپر ٹیکسس%10(42ملین روپے) بھی شامل ہے جو ٹیکسس سال 2022 کے لیے فار ماسیوٹیکل سیکٹر پر عائد کیا گیا ہے۔

اختصاصات:

کمپنی نے(211.8 ملین روپے) کا بعداز ٹیکس منافع کمایاتھا۔ بورڈ جزل ریز رومیں (150 ملین روپے) کی رقم منتقل کرنے کی تجویز پیش کرتے ہوئے بھی خوش ہے۔ بورڈ نے 30 جون 2022 کو ختم ہونے والے سال کے لیے دستیاب منافع میں سے %15 یعنی (1.50 روپے فی حصص) کے منافع کی تجویز بھی پیش کی ہے، جو 27 کتو بر 2022 کو ہونے والے 34 ویں سالانہ جزل میٹنگ میں شیئر ہولڈرز کی منظور کی سے مشر وط ہے۔

آمدنی/(خساره)فی خصص:

آ مدنی فی حصص برائے اختیامی سال 30جون 2022 مبلغ 19.16روپے نکالا گیا۔(2021ءمیں آ مدنی فی حصص مبلغ 31.93روپے رہا)۔



STATEMENT OF COMPLIANCE WITH LISTED COMPANIES (CODE OF CORPORATE GOVERNANCE) REGULATIONS, 2019

Name of Company: Otsuka Pakistan Limited

Year ended: June 30, 2022

The Company, has complied with the requirements of the Regulations in the following manner:

1. The total number of directors are 7 (seven) as per the following:

a) Male: 6 (six)b) Female: 1 (one)

2. The composition of the Board of Directors (the Board) is as follows:

Category	Names
Independent directors*	Mr. Abid Hussain**
	Mrs. Navin Salim Merchant
Non-executive directors	Mr. Mikio Bando - Chairman
Non-executive directors	
	Mr. Mehtabuddin Feroz
	Mr. Koichi Okada
	Mr. Suhari Mukti
Executive director	Mr. Hanif Sattar - Chief Executive Office

^{*} The requirement of Independent Directors is at least two or one-third of members of the Board whichever is higher, two independent directors were appointed / elected on the Company's Board and the fraction of 0.33 was not rounded up as one since the Board considers that the two Independent Directors have adequately protected the interests of the minority shareholders.

- 3. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company;
- 4. The Company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the company along with its supporting policies and procedures;
- 5. The Board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that complete record of particulars of significant policies along with their date of approval or updating is maintained by the Company;
- 6. All the powers of the board have been duly exercised and decisions on relevant matters have been taken by Board / shareholders as empowered by the relevant provisions of the Companies Act 2017, and these Regulations;
- 7. The meetings of the board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of Companies Act 2017 and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;
- **8.** The Board has a formal policy and transparent procedures for remuneration of directors in accordance with the Companies Act 2017 and these Regulations;

^{**} Mr. Abid Hussain appointed as a director with effect from November 01, 2021.



- 9. There was no fresh appointment of Chief Financial Officer (CFO), Company Secretary (CS) and Head of Internal Audit (HOIA) during the year ended June 30, 2022. The Board has approved appointment of CFO, CS and HOIA, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
- **10.** The following directors have acquired the prescribed Directors' Training Program (DTP) certification:
 - a. Ms. Navin Salim Merchant

Two directors are exempt from Directors Training Program as they have the requisite education and experience.

- **11.** Chief Financial Officer and Chief Executive Officer had duly endorsed the financial statements before approval of the board.
- **12.** The Board has formed committees comprising of members given below:

a) Audit Committee;

Mr. Abid Hussain Chairman
Mr. Koichi Okada Member
Mr. Mehtabuddin Feroz Member

b) Human Resource Remuneration & Nomination Committee;

Mrs. Navin Salim Merchant Chairperson
Mr. Koichi Okada Member
Mr. Mehtabuddin Feroz Member
Hanif Sattar Secretary

c) Risk Management Committee – Consist of OPL Management Team;

Mr. Hanif Sattar Chairman
Mr. Sajid Ali Khan Member
Mr. Syed Tariq Shahid Member
Mr. Muhammad Owais Qazi Member
Mr. Attique ur Rahman Member
Mr. Sunil Julian Member

- **13.** The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance.
- **14.** The frequency of meetings of the committees were as per following:
 - a) Audit Committee: Quarterly
 - b) Human Resource Remuneration & Nomination Committee: Yearly
 - c) Risk Management Committee: As and when needed
- 15. The Board has outsourced the internal audit function to M/s. Saud Tariq & Co. Chartered Accountants, who considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company.
- 16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the chief executive officer, chief financial officer, head of internal audit, company secretary or director of the company;



- 17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard.
- **18.** We confirm that all requirements of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with; and
- **19.** All the directors of the Company had attended the Annual General Meeting.
- **20.** Explanation for non-compliance with requirements, other than regulations 3, 6, 7, 8, 27, 32, 33 and 36 are below:

S. No.	Non-Mandatory Requirement	Reg.	Explanation
		No.	
1.	Directors' Training	19	
	Program (DTP)		
	It is encouraged that by June 30, 2022 all the directors on their Boards have acquired the prescribed certification under any director training program offered by institutions, local or foreign, that meet the criteria specified by the Commission and approved by it.		Currently one director has attained DTP certification and two directors qualify for exemption. The Company is encouraging and planning to arrange DTP certification for the remaining directors

For and behalf of the board

Hanif Sattar

Chief Executive Officer

Adecar.

Mikio Bando Chairman



Yousuf Adil
Chartered Accountants

Cavish Court, A-35, Block 7 & 8 KCHSU, Shahrah-e-Faisal Karachi-75350 Pakistan

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INDEPENDENT AUDITOR'S REVIEW REPORT TO THE MEMBERS OF OTSUKA PAKISTAN LIMITED

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of **Otsuka Pakistan Limited** (the Company) for the year ended June 30, 2022 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended June 30, 2022.

Chartered Accountants

Place: Karachi

Date: September 12, 2022

UDIN: CR202210091oBNPxXTam



Yousuf Adil Chartered Accountants

Cavish Court, A-35, Block 7 & 8 KCHSU, Shahrah-e-Faisal Karachi-75350 Pakistan

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INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF OTSUKA PAKISTAN LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of Otsuka Pakistan Limited (the Company), which comprise the statement of financial position as at June 30, 2022, and the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2022 and of the profit, other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the Key audit matters.

S. No.	Key audit matter	How the matter was addressed in our audit
1.	Valuation of stock-in-trade	-
	(Refer notes 4.4 and 10 to the Company's financial statements)	Our audit procedures in relation to valuation of stock-in-trade, amongst others, include the following:
	As at June 30, 2022, the Company held stock-in- trade of Rs. 928.45 million, which is 50.55% of total assets and includes a provision for slow moving, obsolete and damaged stock of Rs. 41.74 million.	Obtained an understanding of policies and procedures followed by the Company with respect to valuation of stock-in-trade and evaluated the design and implementation of controls;



We focused on stock-in-trade as it is a significant portion of Company's total assets and it requires management judgement with respect to determination of net realizable value and determination of obsolescence of stock.

- Assessed appropriateness of the Company's accounting policies for valuation of stock-intrade and compliance of those policies with accounting and reporting standards as applicable in Pakistan;
- On a sample basis, verified supporting documents for purchases of stock-in-trade and the production costs.
- Tested on a sample basis, management's assessment of the net realizable value of stock-in-trade by comparing to its subsequent sales prices;
- Tested provision recorded for obsolete stockin-trade to ensure that whether it was as per the policy of the Company; and
- Assessed the adequacy and appropriateness of the related disclosures in the financial statements for compliance with the requirement of the applicable financial reporting framework.

2. Revenue recognition

(Refer notes 4.12 and 24 to the Company's financial statements)

The Company's revenue is primarily generated from sales of pharmaceutical. The Company recognised revenue of Rs. 2,851.733 million from the sale of goods to customers during the year.

Revenue recognition includes determination of sales prices in accordance with the regulated price regime of the Government and transfer of control of products sold to customers.

Further, discounts and claims in respect of revenue recognised are provided to customers.

Taking into account that revenue recognition is a key performance indicator for the Company and higher risk area, we considered this as a key audit matter.

Our audit procedures in relation to revenue recognition, amongst others, include the following:

- Obtained an understanding of determination of sales prices in accordance with polices of Drug Regulatory Authority of Pakistan (DRAP);
- Tested on sample basis selling prices of regulated pharmaceutical products to ensure compliance with DRAP pricing policies;
- Obtained an understanding of and testing the design and effectiveness of controls designed to ensure that revenue is recognised in the appropriate accounting period as per the contract terms with the customers;
- Checked the discounts and claims offered by the Company to its customers on sample basis;
- Inspected contracts on sample basis to obtain an understanding of contract terms particularly relating to timing and the customer's acceptance of the products and assessing the Company's accounting policies for recognition of revenue with reference to the requirements of the prevailing accounting standards; and
- Tested on sample basis, specific revenue transactions recorded before and after the reporting date with underlying documentation, including the customer's acknowledgement of acceptance to assess whether revenue had been recognised in the appropriate period.



Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report of the Company for the year ended June 30, 2022, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on
 the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast
 significant doubt on the Company's ability to continue as a going concern. If we conclude that a material
 uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the
 financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on



the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and
whether the financial statements represent the underlying transactions and events in a manner that achieves fair
presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent auditor's report is Nadeem Yousuf Adil.

Chartered Accountants

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Place: Karachi

Date: September 12, 2022 UDIN: AR202210091PeoBzQ4A1



STATEMENT OF FINANCIAL POSITION **AS AT JUNE 30, 2022**

AS AT JUNE 30, 2022		2022	2024
	Note	2022 Rupees in	2021
ASSETS	Note	Tapecs III	000
Non-current assets			
Property, plant and equipment	5	270,910	297,002
Intangible assets	6	1,876	1,496
Long-term loans	7	8,186	7,583
Long-term deposits		2,335	1,337
Deferred tax asset - net	8	80,700	107,785
		364,007	415,203
Current assets			
Stores and spares	9 Г	40,852	45,943
Stock-in-trade	10	928,446	582,233
Trade debts	11	216,177	291,385
Loans and advances	12	116,152	38,911
Trade deposits, short-term prepayments and other receivables	13	29,232	23,180
Sales tax refundable	14	97,831	-
Advance tax - net		-	44,072
Bank balances	15	53,211	44,504
		1,481,901	1,070,228
Total assets	_	1,845,908	1,485,431
EQUITY AND LIABILITIES		_	
FOURTY			
EQUITY			
Share capital	16	121,000	121,000
Revenue reserves		591,994	379,977
Total equity		712,994	500,977
LIABILITIES			
Non-current liabilities			
Long-term finance	17 Г	- 1	31,903
Deferred government grant		-	307
Lease liability	18	3,092	-
	_	3,092	32,210
Current liabilities			
Short-term loan from a related party	19	376,150	356,550
Trade and other payables	20	619,922	573,517
Current portion of long-term finance	17	24,661	16,542
Current portion of deferred government grant		612	1,794
Current portion of lease liability	18	534	-
Unclaimed dividend		1,589	3,186
Short-term running finance	21	96,062	-
Provision for taxation - net		9,069	-
Mark-up accrued	22	1,223	655
Total equity and liabilities	_	1,129,822 1,845,908	952,244
rotal equity allu liabilities	=	1,040,900	1,485,431
Contingencies and Commitments	23		

The annexed notes from 1 to 47 form an integral part of these financial statements.

Hanif Sattar Chief Executive Officer Mehtabuddin Feroz Director

Sajid Ali Khan Chief Financial Officer



STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED JUNE 30, 2022

	Note	2022 2021 Rupees in '000
Sales - net Cost of sales Gross profit	24 25	2,851,733 2,546,276 (1,925,157) (1,701,192) 845,084
Selling and distribution expenses Administrative and general expenses	26 27	(348,173) (278,185) (141,853) (107,575) 436,550 459,324
Other income	28	60,632 107,351 497,182 566,675
Other expenses Operating profit	29	(125,888) (78,286) 371,294 488,389
Finance cost Profit for the year before taxation	30	(6,665) (18,854) 364,629 469,535
Taxation - net Profit for the year	31	(132,832) (83,204) 231,797 386,331
Earnings per share - basic and diluted	32	Rupees 19.16 31.93

The annexed notes from 1 to 47 form an integral part of these financial statements.

Hanif Sattar Chief Executive Officer Mehtabuddin Feroz Director Sajid Ali Khan Chief Financial Officer



STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED JUNE 30, 2022

	2022	2	021
Note	Rupees	in '000	
	231,797		386,331

230,167

Other comprehensive income for the year

Profit for the year

Items that will not be subsequently reclassified to statement of profit or loss

Components of comprehensive income reflected in equity

Remeasurement loss on defined benefit plan Tax on remeasurement of defined benefit plan

35.1.4 8.2 (2,296) 666 (3,015) 874 (1,630) (2,141)

384,190

Total comprehensive income for the year

The annexed notes from 1 to 47 form an integral part of these financial statements.

Hanif Sattar Chief Executive Officer

Mehtabuddin Feroz Director Sajid Ali Khan Chief Financial Officer



STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2022

	Note	2022 Rupees ir	2021 1 '000
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations Taxes paid - net Interest paid Long-term deposits - net Long-term loans - net Net cash flows generated from operating activities	37	80,788 (51,937) (4,620) (998) (603) 22,630	704,816 (35,710) (31,682) (28) 1,160 638,556
CASH FLOWS FROM INVESTING ACTIVITIES			
Additions to property, plant and equipment Purchase of intangible asset Proceeds from disposal of property, plant and equipment Net cash flows used in investing activities		(61,680) (1,288) 16,183 (46,785)	(65,831) (489) 8,328 (57,992)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividend paid Proceeds from long-term finance Repayment of long-term finance Repayment of short-term loan Payment of lease liabilities Net cash flows used in financing activities		(19,747) - (26,720) - (16,733) (63,200)	(2) 67,395 (18,149) (178,275) - (129,031)
Net (decrease) / increase in cash and cash equivalents during the year Cash and cash equivalents at the beginning of the year Cash and cash equivalents at the end of the year	33	(87,355) 44,504 (42,851)	451,533 (407,029) 44,504

The annexed notes from 1 to 47 form an integral part of these financial statements.

Hanif Sattar Chief Executive Officer Mehtabuddin Feroz Director Sajid Ali Khan Chief Financial Officer



STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2022

	Issued,				
	subscribed and paid-up capital	General reserve	Unappropriated profit / (Accumulated loss)	Sub-total	Total equity
	=		Rupees in '000		
Balance as at July 01, 2020	121,000	341,980	(346,193)	(4,213)	116,787
Profit for the year ended June 30, 2021	-	-	386,331	386,331	386,331
Other comprehensive income for the year					
Remeasurement loss on defined benefit plan Tax on remeasurement of defined	-	-	(3,015)	(3,015)	(3,015)
benefit plan	_	-	874	874	874
	-	-	(2,141)	(2,141)	(2,141)
Total comprehensive income for the year	-	-	384,190	384,190	384,190
Balance as at June 30, 2021	121,000	341,980	37,997	379,977	500,977
Profit for the year ended June 30, 2022	-	-	231,797	231,797	231,797
Other comprehensive income for the year					
Remeasurement loss on defined benefit plan Tax on remeasurement of	-	-	(2,296)	(2,296)	(2,296)
defined benefit plan	_	-	666	666	666
	-	-	(1,630)	(1,630)	(1,630)
Total comprehensive income for the year	-	-	230,167	230,167	230,167
Final dividend for the year ended June 30, 2021@ Rs.1.50 per share	-	-	(18,150)	(18,150)	(18,150)
Balance as at June 30, 2022	121,000	341,980	250,014	591,994	712,994

The annexed notes from 1 to 47 form an integral part of these financial statements.

Hanif Sattar Chief Executive Officer Mehtabuddin Feroz Director Sajid Ali Khan Chief Financial Officer



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2022

1. THE COMPANY AND ITS OPERATIONS

1.1 Otsuka Pakistan Limited (the Company) was incorporated in Pakistan as a public limited company and is listed on the Pakistan Stock Exchange Limited. The registered office of the Company is situated at 30-B, S.M.C.H. Society, Karachi in the province of Sindh, Pakistan. The Company is engaged in the manufacturing, marketing and distribution of intravenous infusions and trading in pharmaceutical products, nutritional foods and medical equipment.

The Company is an indirect subsidiary of Otsuka Pharmaceutical Company Limited, Japan.

2. BASIS OF PREPARATION AND MEASUREMENT

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS Standards) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards, the provisions of and directives issued under the Companies Act, 2017 have been followed.

2.2 Accounting convention

These financial statements have been prepared under the historical cost convention except that obligations in respect of certain staff retirement benefits are carried at present value of defined benefit obligation less fair value of plan assets.

2.3 Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates. These financial statements are presented in Pakistani Rupee, which is the Company's functional and presentation currency.

2.4 NEW ACCOUNTING STANDARDS / AMENDMENTS AND IFRS INTERPRETATIONS

2.4.1 New accounting standards, amendments and IFRS interpretations that are effective for the year ended June 30, 2022

The following amendments are effective for the year ended June 30, 2022. These amendments are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures.

- Interest Rate Benchmark Reform Phase 2 (Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16)
- Amendment to IFRS 16 'Leases' Covid-19 related rent concessions extended beyond June 30, 2021

Certain annual improvements have also been made to a number of IFRSs.

2.4.2 New accounting standards, amendments and IFRS interpretations that are not yet effective

The following amendments are only effective for accounting periods, beginning on or after the date mentioned against each of them. These amendments are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures.



Effective from accounting	
period beginning on or afte	۱

- Amendments to IFRS 3 'Business Combinations' - Reference to the January 01, 2022 conceptual framework

- Amendments to IAS 16 'Property, Plant and Equipment' - Proceeds before January 01, 2022 intended use

Effective from Accounting period beginning on or after

- Amendments to IAS 37 'Provisions, Contingent Liabilities and Contingent January 01, 2022 Assets' - Onerous Contracts — cost of fulfilling a contract

- Amendments to IAS 1 'Presentation of Financial Statements' - Classification of January 01, 2023 liabilities as current or non-current

- Amendments to IAS 1 'Presentation of Financial Statements' - Disclosure of January 01, 2023 accounting policies

- Amendments to IAS 8 'Accounting Policies, Changes in Accounting Estimates January 01, 2023 and Errors' - Definition of accounting estimates

- Amendments to 'IAS 12 Income Taxes' - Amendments regarding deferred tax January 01, 2023 on leases and decommissioning obligations

Certain annual improvements have also been made to a number of IFRSs.

Other than the aforesaid standards, interpretations and amendments, the IASB has also issued the following standards which have not been adopted locally by the Securities and Exchange Commission of Pakistan:

- IFRS 1 First Time Adoption of International Financial Reporting Standards
- IFRS 17 Insurance Contracts

3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements in conformity with accounting and reporting standards, as applicable in Pakistan, requires management to make judgements, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates underlying the assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. Information about the judgements made by the management in the application of the accounting policies, that have the most significant effect on the amount recognized in these financial statements, assumptions and estimation uncertainties with significant risk of material adjustment to the carrying amount of asset and liabilities in the next year are described in the following notes:

- Impairment of trade debts and other receivables (notes 4.7.1 and 11.1);
- Residual values, useful lives and depreciation rates of operating fixed assets (notes 4.1 and 5.1);
- Provision against slow moving and obsolete stock-in-trade and stores and spares (notes 4.3, 4.4, 9 and 10);
- Estimate of liabilities in respect of staff retirement benefits (notes 4.9(a) and 35);
- Provision for taxation and realisability of deferred tax asset (notes 4.11, 8 and 31);
- Provisions and contingencies (notes 4.8 and 23); and
- Revenue recognition (notes 4.12 and 24).

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been applied consistently to all the years presented unless otherwise disclosed or specified.



4.1 Property, plant and equipment

Operating fixed assets - owned

These are stated at cost less accumulated depreciation and accumulated impairment losses (if any).

Subsequent costs are included in the asset's carrying amounts or recognised as a separate asset, as appropriate, only when it is probable that future benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of profit or loss as and when these are incurred.

Depreciation is charged to statement of profit or loss using straight line method whereby the depreciable amount of an asset is written off over its estimated useful life, in accordance with the rates specified in note 5.1 after taking into account residual values, if significant. Assets' residual values and useful lives are reviewed and adjusted, if appropriate, at each reporting date.

Depreciation on additions is charged from the month in which the assets become available for use, while no depreciation is charged in the month of disposal.

Gains or losses on the disposal or retirement of property, plant and equipment are taken to the statement of profit or loss in the month in which the disposal is made.

Capital work-in-progress

Capital work-in-progress is stated at cost less accumulated impairment losses (if any). All expenditures connected to the specific assets incurred during installation and construction period (i.e. the period till the related asset become available for use) are carried under capital work-in-progress. These are transferred to the relevant category of operating fixed assets as and when the assets are available for use.

Leases - Lease liabilities and right-of-use assets

At inception of a contract, the Company assesses whether a contract is, or contains, a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed. From July 01, 2020, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Company.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the rate implicit in the lease, or if this rate cannot be readily determined, the Company uses its incremental borrowing rate.

Lease payments include fixed payments, variable lease payment that are based on an index or a rate, amounts expected to be payable by the lessee under residual value guarantees, the exercise price of a purchase option if the lessee is reasonably certain to exercise that option, payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option, less any lease incentives receivable. The extension and termination options are incorporated in determination of lease term only when the Company is reasonably certain to exercise these options.

The lease liability is subsequently measured (at amortised cost) by increasing the carrying amount to reflect interest on the lease liability using the effective interest method and by reducing the carrying amount to reflect the lease payments made. It is remeasured when there is a change in future lease payments arising from a change in fixed lease payments or an index or rate, change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option. The corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit and loss if the carrying amount of right-of-use asset has been reduced to zero.

The right-of-use asset is initially measured based on the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentive received. The right-of-use asset is depreciated on a straight line method over the shorter of lease-term or assets economic life as this method most closely reflects the expected pattern of consumption of future economic benefits. The right-of-use asset is reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.



Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line "Administrative and general expenses" in the statement of profit or loss.

4.2 Intangible assets

An intangible asset is recognised if it is probable that the future economic benefits that are attributable to the asset will flow to the Company and that the cost of such an asset can be measured reliably.

Intangible assets mainly comprise computer software which are initially recognised at cost. Cost represents the purchase cost of software (license fee). After initial recognition, these are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Amortisation on assets with finite useful life is charged at the rate specified in note 6.1 using the straight line method over the useful life of the asset. Amortisation begins from the month the asset is available for use and ceases in the month of disposal / retirement. The amortisation period and amortisation method are reviewed at each reporting date and are adjusted, if appropriate, to reflect the current best estimate.

Costs associated with maintaining the computer software programmes are recognised as an expense when incurred.

4.3 Stores and spares

These are valued at lower of cost, determined using weighted average method, and net realisable value, less provision for obsolete items (if any). Items in transit are valued at cost comprising invoice value plus other charges incurred thereon

Provision is made for items which are obsolete and slow moving and is determined based on management estimate regarding their future usability.

4.4 Stock-in-trade

Stock-in-trade comprises of raw and packing materials, work in process and finished goods. These are valued at the lower of cost (determined using weighted average cost method) and the net realisable value (except for those in transit).

Net realisable value signifies the estimated selling price in the ordinary course of business less the estimated cost of completion and the costs necessary to be incurred to make the sale. Provision against obsolete and slow moving stock in trade is determined based on management's best estimate regarding their future usability.

Items in transit are stated at cost comprising invoice value and other charges incurred. Cost in relation to work in process includes material cost and a portion of labour and other overheads incurred. Cost in relation to finished goods includes cost of direct materials, direct labour, an appropriate portion of production overheads and the related duties.

4.5 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost / amortised cost. For the purpose of the cash flow statement, cash and cash equivalents comprise of cash and cheques in hand, balances with banks in current accounts and short-term borrowings under running finance.

4.6 Financial instruments

4.6.1 Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

Financial assets are recognised in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument. Financial assets are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets (other than financial assets at fair value through profit or loss) are added to the fair value of the financial assets on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at fair value through profit or loss are recognised immediately in profit or loss.



All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are measured subsequently at fair value through other comprehensive income (FVTOCI):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are measured subsequently at fair value through profit or loss (FVTPL).

Derecognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

4.6.2 Financial liabilities

Financial liabilities are recognised in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument. Financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the issue of financial liabilities (other than financial liabilities at fair value through profit or loss) are deducted from the fair value of the financial liabilities on initial recognition.

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at FVTPL.

Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are extinguished, discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

4.6.3 Offsetting of financial assets and liabilities

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Assets or liabilities that are not contractual in nature and that are created as a result of statutory requirements imposed by the Government are not the financial instruments of the Company.

4.7 Impairment

4.7.1 Financial assets

The Company recognises a loss allowance for expected credit loss on investments in debt instruments that are measured at amortised cost or at FVTOCI, lease receivables, trade receivables and contract assets, as well as on financial guarantee contracts. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.



The Company recognises lifetime ECL for trade receivables, contract assets and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Company recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

4.7.2 Non - financial assets

The carrying amounts of non-financial assets (except for deferred tax asset and stock-in-trade) are assessed at each reporting date to ascertain whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated to determine the extent of impairment loss, if any. An impairment loss is recognized as an expense in the statement of profit or loss. The recoverable amount is the higher of an asset's fair value less cost of disposal and value-in-use. Value-in-use is ascertained through discounting of the estimated future cash flows using a discount rate that reflects current market assessments of the time value of money and the risk specific to the assets. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

An impairment loss is reversed if there is a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

4.8 Provisions, contingent assets and contingent liabilities

Provisions are recognised when the Company has a present, legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Contingent liabilities are not recognized and are disclosed when:

- there is possible obligation that arises from past events and whose existence will be confirmed only by the
 occurrence or non-occurrence of one or more uncertain future events not wholly within the control on the Company;
 or
- there is a present obligation that arises from past events but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measured with sufficient reliability.

Contingent assets are not recognised unless an inflow of economic benefits is virtually certain.

4.9 Employee benefit schemes

The Company operates:

- a) an approved funded gratuity scheme covering all its permanent management and non-management staff. Employees become eligible upon completing the minimum qualifying period of service. Annual contributions are made to the scheme based on actuarial recommendations. The actuarial valuation is carried out using the Projected Unit Credit Method.
 - Amounts arising as a result of 'Remeasurements', representing the actuarial gains and losses, and the difference between the actual investment returns and the return implied by the net interest cost are recognised in the statement of financial position immediately, with a charge or credit to other comprehensive income in the year in which these occur; and
- b) an approved contributory provident fund for all its permanent employees. Equal monthly contributions are made to



the Fund by the Company and the employees in accordance with the rules of the Fund. Benefits are payable to eligible employees on completion of the prescribed qualifying period of service under the scheme.

4.10 Employees' compensated absences

The Company accounts for its liability in respect of accumulated absences of employees on unavailed balance of leaves in the period in which these leaves are earned.

4.11 Taxation

Income tax expense comprises of current and deferred tax.

Current

Provision for current taxation is based on the taxable income at the current rates of taxation after taking into account tax credits and rebates available, if any, and taxes paid under the final tax regime. The charge for current tax also includes adjustments, where necessary, relating to prior years which arise from assessments framed / finalised during the year.

Deferred

Deferred tax is recognised using the liability method on all temporary differences between the carrying amounts of assets and liabilities used for financial reporting purposes and the amounts used for taxation purposes. The Company also recognises deferred tax asset on unused tax losses, alternate corporate tax and unused tax credits.

Deferred tax liabilities are recognised for all taxable temporary differences. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available to the Company against which the temporary difference can be utilised. Deferred tax asset is reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Deferred tax asset or liability is measured at the tax rate that is expected to apply to the period when the asset is realised or the liability is settled, based on the tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting date.

4.12 Revenue recognition

Revenue is measured based on the consideration to which the Company expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties.

For sales of products, the performance obligation is judged to have been satisfied and revenue is therefore recognized upon delivery of the products because legal title, physical possession, significant risk and rewards of ownership of the product are transferred to customer upon delivery, and the customer obtains control over the products.

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

Other income is recognised on an accrual basis and includes certain reversals, gains and other items. The particular recognition criteria of these items is disclosed in the individual policy statements associated with these items.

4.13 Borrowing costs

Borrowing costs are recognised as an expense in the year in which these are incurred except to the extent of borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets. Such borrowing costs, if any, are capitalised as part of the cost of the relevant assets.

4.14 Government grant

Government grants are not recognized until there is reasonable assurance that the Company will comply with the conditions attaching to them and that the grant will be received. The benefit of a long-term finance at a below-market rate of interest is treated as a government grant, measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates. Government grants related to long-term finances are recognized in profit or loss on a systematic basis over the periods in which the Company recognizes as finance cost related to long-term finances at market rate of interest.



4.15 Earnings / (loss) per share

The Company presents basic and diluted earnings / (loss) per share data for its ordinary shares. Basic earnings / (loss) per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted earnings / (loss) per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

4.16 Proposed dividends and transfers between reserves

Dividends, if any, declared and transfers between reserves made subsequent to the reporting date are considered as non-adjusting events and are recognised in the financial statements in the year in which such dividends are declared and transfers are made.

4.17 Foreign currency translation

Transactions denominated in foreign currencies are accounted for in Pakistan Rupees at the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities in foreign currencies are translated into Pakistani Rupees at the rates of exchange approximating those at the statement of financial position date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates for monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss.

4.18 Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses that relates to transactions with any of the other components of the Company.

The Board of Directors and the Chief Executive Officer of the Company have been identified as the chief operating decision-makers (CODM), who are responsible for allocating resources and assessing the performance of the operating segments. The management has determined that the Company has a single reportable segment as the CODM views the Company's operations as one reportable segment.

4.19 Commitments

Commitments for capital expenditure contracted for but not incurred are disclosed in the financial statements at committed amounts. Commitments for letters of credit and letters of guarantee denominated in foreign currencies are expressed in rupee terms at committed amounts.



		Note	Rupees in '000	
5.	PROPERTY, PLANT AND EQUIPMENT			
	Operating fixed assets	5.1	265,400	275,096
	Capital work-in-progress	5.7	5,510	21,906
			270,910	297,002
5.1	Operating fixed assets			

Following is the statement of o	operating fixed as		Vaar	ded June 30, 2022				
Particulars	Leasehold land (Note 5.8)	Right-of-use- asset (Note 5.9)	Building on leasehold land (Note 5.8)	Plant and machinery (Note 5.5 and 5.8)	Furniture, fixtures and equipment		Fork lifter	Total
A				pees in '000				
As at July 1, 2021 Cost Accumulated depreciation Accumulated impairment	3,953 (1,309)	15,171 (10,431) -	340,639 (274,303) -	969,047 (802,874) (6,738)	59,972 (52,608)	47,224 (19,730) -	17,533 (10,450)	1,453,539 (1,171,705 (6,738
Net book value	2,644	4,740	66,336	159,435	7,364	27,494	7,083	275,096
Year ended June 30, 2022 Opening net book value Additions Transfer from capital work-in- progress (note 5 7 1) Disposals / write-offs / termination of lease	2,644 - -	4,740 20,323 -	66,336 - -	159,435 23,373 21,894	7,364 15,153 1,087	27,494 14,999 -	7,083 1,570 -	275,096 75,418 22,981
Cost (note 5.6) Accumulated depreciation	-	(15,171) 15,171	(2,038) 2,038	(20,243) 20,243	(6,373) 6,360	(13,229) 4,972	(131) 131	(57,185) 48,915
Depreciation charge Impairment charge (note 28)	- (40) -	(7,913)	(23,851)	(53,508)	(13) (5,821)	(8,257)	-	(8,270) (99,825)
Closing net book value	2,604	17,150	42,485	151,194	17,770	27,721	6,476	265,400
As at June 30, 2022 Cost Accumulated depreciation Accumulated impairment Net book value	3,953 (1,349) - 2.604	20,323 (3,173) - 17,150	338,601 (296,116) - 42,485	994,071 (836,139) (6,738) 151,194	69,839 (52,069) - 17,770	48,994 (21,273) - 27,721	18,972 (12,496) - 6,476	1,494,753 (1,229,353 - 265,400
	-	·	•	·	•	•		200,100
Depreciation rate per annum	1.01%	50%	5% - 10%		10% - 33%	20%	20%	
Particulars	Leasehold land (Note 5.8)	Right-of-use- asset (Note 5.9)	Building on leasehold land (Note 5.8)	ded June 30, 2021 Plant and machinery (Note 5.5 and 5.8)	Furniture, fixtures and equipment	Vehicles	Fork lifter	Total
As at July 1, 2020 Cost Accumulated depreciation Net book value	3,953 (1,269) 2,684	15,171 (2,845) 12,326	340,639 (250,318) 90,321	upees in '000 928,881 (760,888) 167,993	58,501 (49,384) 9,117	38,104	15,289 (12,839) 2,450	1,400,538 (1,095,851) 304,687
Year ended June 30, 2021 Opening net book value Additions Transfer from capital work-in- progress	2,684 - -	12,326 - -	90,321 - -	167,993 28,667 22,354	9,117 2,825 -	19,796 14,585 -	2,450 5,850 -	304,687 51,927 22,354
Disposals / write-offs Cost Accumulated depreciation		- -	- -	(10,855) 10,855	(1,354) 1,354	4,372	3,606	(21,280) 20,187
Depreciation charge Impairment charge (note 28)	(40) -	- (7,586) -	(23,985) -	(52,841) (6,738)	(4,578) -	(1,093) (5,794) -		(1,093) (96,041) (6,738)
Closing net book value	2,644	4,740	66,336	159,435	7,364	27,494	7,083	275,096
As at June 30, 2021 Cost Accumulated depreciation Accumulated impairment	3,953 (1,309)	15,171 (10,431)	340,639 (274,303)	969,047 (802,874) (6,738)	59,972 (52,608)	47,224 (19,730)	17,533 (10,450)	1,453,539 (1,171,705) (6,738)
Net book value	2,644	4,740	66,336	159,435	7,364	27,494	7,083	275,096
Depreciation rate per annum	1.01%	50%	5% - 10%	10% - 50%	10% - 33%	20%	20%	



5.2 Particulars of immovable property (i.e. land and building) in the name of the Company are as follows:

Location	Usage of immovable	Covered Area
Location	property	(In sq. meters)

a) Plot no. F/4-9, Hub Industrial Trading Estate, District Lasbela (Balochistan)

Manufacturing facility

26,825

- 5.3 Included in operating fixed assets are fully depreciated assets which are in use having cost of Rs. 569.96 million (2021: Rs. 644.60 million).
- **5.4** The depreciation charge for the year has been allocated as follows:

The depression sharge to the year has been allocated as tellenes.	Note	2022 Rupees i	2021 in ' 000
Cost of sales	25	87,188	84,296
Selling and distribution expenses	26	2,152	2,109
Administrative and general expenses	27	10,485	9,636
		99,825	96,041

- Plant & Machinery includes Orthopedic kits, power tool sets and femoral holders amounting to Rs. 6.196 million, Rs. 0.613 million and Rs. 0.273 million (2021: Rs. 6.196 million, Rs. 0.613 million and Rs 0.273 million) respectively were impaired by Rs. 6.738 million during June 30, 2021 due to the decision by management to liquidate the orthopedic implants business at recoverable prices in the market and to minimize the business closure loss. These assets were acquired with the funds of the Company but are not in the possession of the Company. During the year, these assets were given by the Company to Science and Development medical supplies for resale purpose.
- 5.6 The details of operating fixed assets disposed during the year, whose net book value exceeds five hundred thousand rupees are as follows:

		Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain / (loss)	Mode of disposals / settlement	Particulars of buyers / purchasers
				Rupees '000				
	Vehicles							
	Suzuki Cultus	2,271	_	2,271	2,550	279	Negotiation	Karachi Motors
	Suzuki Cultus	2,271	-	2,271	2,271	-	Negotiation	Bank Al Habib Ltd.
	Suzuki Cultus	2,271	-	2,271	2,271	_	Negotiation	Bank Al Habib Ltd.
	June 30, 2022	6,813	-	6,813	7,092	279	- =	
	June 30, 2021	21,280	20,187	1,093	8,328	7,235	=	
							2022	2021
5.7	Capital work-in-pr	ogress (note 5	.7.1)			Note	Rupee	s in '000
	Stores and spares	held for capital e	expenditure				3,475	3,844
	Others	,	·			5.7.2	2,035	18,062
							5.510	21,906

5.7.1



Movement	2022					
	Opening	Additions during the year	Transfers during the year	Closing		
	Rupees in '000					
Stores and spares held for capital expenditure Others	3,844 18,062	4,283 2,302	(4,652) (18,329)	3,475 2,035		
	21,906	6,585	(22,981)	5,510		
	2021					
	Opening	Additions during the year	Transfers during the year	Closing		
		Rupees	s in '000			
Stores and spares held for capital expenditure	4,769	7,578	(8,503)	3,844		
Others	25,587	6,326	(13,851)	18,062		
	30,356	13,904	(22,354)	21,906		

- 5.7.2 This includes cost of survival project related to Nutraceutical Unit amounting to Rs. Nil million (2021: Rs.17.987 million).
- 5.8 These are kept as collateral with banks under pari-passu charge for obtaining short-term financing. Details are provided in note 20.1.
- 5.9 This includes head office building acquired on lease by the Company for a period of 24 months starting from February 16, 2020 which expired during the year and the Company has renewed lease agreement for another period of 24 months starting from February 16, 2022. The Company has made advance payment of lease rentals for the entire term of the lease. This also includes amount pertaining to right of use asset of leased vehicles.

		Note	2022 Rupees	2021 s in '000
6.	INTANGIBLE ASSETS			
	Computer software	6.1	1,876	1,496
6.1	Following is the statement of intangible assets:			
	Opening net book value Additions (at cost) Amortisation charge Closing net book value	27	1,496 1,288 (908) 1,876	1,781 489 (774) 1,496
	Closing value - gross amount Cost Accumulated amortization Net book value		5,051 (3,175) 1,876	3,763 (2,267) 1,496
	Amortisation rate per annum		20% - 33%	20% - 33%
7.	LONG-TERM LOANS			
	Loans to employees Less: receivable within one year	7.1 12	15,523 (7,337) 8,186	14,866 (7,283) 7,583



7.1 These are interest-free loans given to the employees as per the terms of employment for purchase of cars, motor cycles and other general purposes. The loans are repayable in 10 to 60 monthly installments depending upon the type of loan. These are recovered through monthly deductions from salaries and are secured against the provident fund balances of the employees. As at June 30, 2022, none of these loans were past due or impaired.

			2022	2021
		Note	Rupees i	n '000
8.	DEFERRED TAX ASSET - NET			
	Deductible temporary differences			
	Employees' short-term compensated absences		9,350	6,521
	Impairment of trade debts		8,995	8,987
	Unused tax losses	8.1	=	60,851
	Excess of Alternative Corporate Tax (ACT) over corporate tax		=	10,447
	Minimum tax allowance		17,269	-
	Property, plant and equipment		14,591	710
	Other provisions		30,495	20,269
			80,700	107,785

- 8.1 This represents deferred tax recorded on unabsorbed tax depreciation amounting to Rs. Nil (2021: Rs. 209.831 million).
- 8.2 Deferred tax asset / (liability) comprises deductible / (taxable) temporary differences in respect of the following:

	Deferred tax recognised in				
	Opening balance	Profit and loss	Other comprehensive income	Closing balance	
Movement for the year ended June 30, 2022		Rupe	es in '000		
Deductible / (taxable) temporary difference arising in respect of					
 Tax depreciation Employees' short-term compensated absences Impairment of trade debts Unused tax losses Excess of Alternative Corporate Tax 	710 6,521 8,987 60,851	13,881 2,829 8 (60,851)	: : :	14,591 9,350 8,995	
(ACT) over corporate tax - Minimum tax allowance - Other provisions	10,447 - 20,269	(10,447) 17,269 9,560	- - 666	17,269 30,495	
Cutor provisions	107,785	(27,751)	666	80,700	
	Opening balance	Deferred tax Profit and loss	recognised in Other comprehensive	Closing balance	
Movement for the year ended June 30, 2021		Rupe	income es in '000		
Deductible / (taxable) temporary difference arising in respect of					
 Tax depreciation Employees' short-term compensated absences Impairment of trade debts Unused tax losses Excess of Alternative Corporate Tax (ACT) over corporate tax 	(5,834) 6,381 10,931 101,380 10,447 45,217	6,544 140 (1,944) (40,529)	- - - -	710 6,521 8,987 60,851	
Unrealized exchange lossOther provisions	5,112	14,283	- 874	20,269	
	173,634	(66,723)	874	107,785	



9.	STORES AND SPARES	Note	2022 Rupees in	2021 '000
9.				
	Stores		30,368	25,036
	Spares			
	- in hand - in transit		22,145	20,317 3,194
	- III transit		22,145	23,511
			52,513	48,547
	Less: provision against slow moving and obsolete stores and spares	9.1	(11,661)	(2,604)
			40,852	45,943
9.1	Movement of provision against slow moving and obsolete stores and spare	es is as follows:		
	Opening balance		2,604	3,458
	Charge for the year		9,212	-
	Reversal during the year Charge / (Reversal) during the year	28 & 29	(155) 9,057	(854) (854)
	Closing balance	20 & 29	11,661	2,604
10.	STOCK-IN-TRADE			
	Raw and packing materials		450 400	400 470
	- in hand - in transit		452,409 168,544	183,470 109,049
		25	620,953	292,519
	Work-in-progress	25	13,915	9,491
	Finished goods			
	- in hand - in transit	10.1	301,035 34,283	318,794 2,363
	- III ti diiSit	25	335,318	321,157
			970,186	623,167
	Less: provision against slow moving and obsolete stock-in-trade	10.2	(6,143)	(9,728)
	Less: provision against orthopedic knee implants	10.3	(19,582)	(20,339)
	Less: provision against stents held with hospitals	10.4	(16,015)	(10,867)
			<u>(41,740)</u> 928,446	(40,934) 582,233
			320,440	302,233
10.1	These include items costing Rs. 26.265 million (2021: Rs. 26.088 million) value amounting to Rs. 22.437 million (2021: Rs. 4.186 million)	that have been	valued at their ne	et realisable
10.2	Movement of provision against slow moving and obsolete stock-in-trade is	as follows:	0000	0004
		Note	2022 Rupees in	2021 '000
		11010		
	Opening balance		9,728	3,975
	Charge for the year		2,493	6,949
	Reversal during the year (Reversal) / charge during the year	28 & 29	(6,078) (3,585)	(1,196) 5,753
	Closing balance	20 G 23	6,143	9,728
10.3	Movement of provision against orthopedic knee implants is as follows:			
	Opening balance		20.220	
	Charge for the year		20,339	22,276
				,



Reversal during the year - net		(757)	(1,937)
(Reversal) / charge during the year	28 & 29	(757)	20,339
Closing balance		19,582	20,339

10.4 This represents stents held with various hospitals for sale on consignment, the revenue from which is recorded on the consumption basis. The Company has recorded a full provision against such unsold stents.

		Note	2022 Rupees i	2021 n '000 -
Opening balance			10,867	16,382
Charge for the year			5,148	-
Reversal during the year - net			-	(5,515)
Charge / (Reversal) during the	year	28 & 29	5,148	(5,515)
Closing balance			16,015	10,867
11. TRADE DEBTS				
Due from Hospital Supply Corp	poration - a related party		125,737	203,788
Others		11.3	118,109	121,667
			243,846	325,455
Loss allowance		11.1.1	(27,669)	(34,070)
			216,177	291,385

11.1 Expected lifetime credit losses for trade debts are recognized using the simplified approach. This is based on loss rates calculated from historical and forward-looking data, taking into account the business model, the respective customer and the economic environment of the geographical region.

The Company writes off trade debts when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

The following table shows the movement in provision against trade debts provision:

11.1.1	Movement of loss allowance	Note	Collectively assessed	Individually assessed Rupees '000	Total
11.1.1	Movement of loss anowance				
	Balance as at July 1, 2020		-	38,922	38,922
	Reversal of provision during the year - net	28	-	(4,852)	(4,852)
	Balance as at June 30, 2021		-	34,070	34,070
	Reversal of provision during the year - net Write-off during the year	28	- -	(6,097) (304)	(6,097) (304)
			-	(6,401)	(6,401)
	Balance as at June 30, 2022			27,669	27,669

As at June 30, 2022 trade debts of Rs. Nil million (2021: Rs. Nil million) represents amount which is overdue from a related party. The overdue receivable balance carries mark-up at 3 months KIBOR (MK) + 2.5% (2021: 3MK + 4%) per annum on over due balance. The remaining balances (excluding impaired debts) relate to a number of independent customers for whom there is no recent history of default.

The age analysis of trade debts is as follows:		2022	
	From others	From a	Total
		related party	
		Rupees '000	
Not yet due	19,722	125,737	145,459
Past due 1-30 days	33,870	-	33,870
Past due 31-60 days	10,172	-	10,172
Past due 61-90 days	9,870	-	9,870



Past due more than 90 days	44,475		44,475
	118,109	125,737	243,846
		2021	
	From others	From a	Total
		related party	
		Rupees '000	
Not yet due	35,077	203,788	238,865
Past due 1-30 days	43,128	-	43,128
Past due 31-60 days	5,283	-	5,283
Past due 61-90 days	11,646	-	11,646
Past due more than 90 days	26,533	-	26,533
	121,667	203,788	325,455

11.3 The maximum aggregate amount outstanding at any time during the year calculated by reference to month-end balance was Rs. 376.835 million (2021: Rs. 325.454 million).

		Note	2022 Rupees i	2021 n '000
12.	LOANS AND ADVANCES - CONSIDERED GOOD		·	
	Loans to employees - current portion	7	7,337	7,283
	Advances to:			
	- employees	12.1	1,557	1,302
	- suppliers	12.2	107,258	30,326
			108,815	31,628
			116,152	38,911

- 12.1 These are non-interest bearing advances given to employees to meet business expenses and are settled as and when expenses are incurred.
- 12.2 This includes cash margin of Rs. 75.986 million (June 30, 2021: Rs. 16.907 million) equivalent to import value against import of good.

		Note	2022 Rupees	2021 in '000 -
13.	TRADE DEPOSITS, SHORT-TERM PREPAYMENTS AND OTHER RECEIVABLES			
	Trade deposits	13.1	12,402	17,622
	Short-term prepayments		7,498	5,126
	Sales tax adjustable		7,207	-
	Other receivables		2,125	432
			29,232	23,180

13.1 These represents non-interest bearing earnest monies placed with various parties.

14. SALES TAX REFUNDABLE

Prior to enactment of Finance (Supplementary) Act, 2022 (The Act) issued on January 15, 2022, the pharmaceutical sector was exempt from levy of sales tax. The Act converted the aforesaid exemption regime into a zero-rating regime for import and local supplies for finished items of pharmaceutical sector, however, sales tax was imposed at standard rate of 17% on purchase / import of Active Pharmaceutical Ingredients (API). As a result, the pharmaceutical sector was allowed to claim sales tax refund on all purchases including APIs and provincial sales tax on services. As of June 30, 2022, no refund was processed by the Tax Authorities resulting in sales tax refundable amounting to Rs. 97.831 million.

Through Finance Act, 2022, effective from July 1, 2022, a special tax regime for pharmaceutical sector has now been introduced whereby manufacture or import of substances registered as drugs under the Drugs Act, 1976 shall be subject to 1% sales tax with the condition that such tax shall be final discharge of tax in the supply chain and no input tax shall be allowed to the importer and manufacturer of such goods.

10,000,000

12,100,000

2,100,000



15.	BANK	BAL	ANCES

Balances with banks in current accounts 53,211 44,504

16. **SHARE CAPITAL**

16.2

16.1 A

10,000,000

2,100,000

12,100,000

Authorised sha	are capital			
2022 Number o	2021 of shares		2022 Rupees	2021 in '000
20,000,000	20,000,000	Ordinary shares of Rs. 10 each	200,000	200,000
Issued, subsci	ribed and paid	-up		
2022 Number o	2021 of shares		2022 Rupees	2021 in ' 000 -

16.3 The following shares were held by the holding company, associated companies and other related parties of the Company as at June 30:

Ordinary shares of Rs. 10 each fully paid in cash

Ordinary shares of Rs. 10 issued as bonus shares

	2022		2021	
Name of the Company	Shares held	Percentage	Shares held	Percentage
Otsuka Pharmaceutical Company Limited, Japan P. T. Otsuka Indonesia, Indonesia Otsuka Pharmaceutical Factory, Inc. Directors, their spouses and minor children Executives	5,420,250 [*] 1,204,500 [*] 1,589,940 398,618 121	44.80% 9.95% 13.14% 3.29% 0.00%	5,420,250 [*] 1,204,500 [*] 1,589,940 398,668 121	44.80% 9.95% 13.14% 3.29% 0.00%

^{*} These include shares held by directors nominated by Otsuka Pharmaceutical Co., Ltd., Japan, Otsuka Pharmaceutical Factory, INC., Japan and PT Otsuka Indonesia. The nominated directors hold only minimum number of shares required to become a director.

2022 2021 ---- Rupees in '000 ----

100,000

21,000

121,000

100,000

21,000

121,000

17. **LONG-TERM FINANCE**

From banking companies (Secured) - At amortised cost

Refinance scheme for payment of wages and salaries Less: present value adjustment on refinance scheme at below market rate of	48,448	67,395
interest	-	(4,463)
Add: finance cost	2,930	3,665
Less: principal repaid	(26,717)	(18,149)
	24,661	48,448
Less: current portion shown in current liabilities	(24,661)	(16,542)
	_	31,906

17.1 It represents long-term financing obtained from a conventional bank under the Refinance Scheme for Payment of Wages and Salaries by State Bank of Pakistan. It carries mark-up at the rate of 3% per annum. However, the effective interest rate is calculated at 3 months KIBOR + 1% and the loan has been recognised at the present value. The loan is repayable in 8 equal quarterly installments commencing from January 2021. The differential markup has been recognised as government grant which will be recognised and presented as reduction of related interest expense. The financing is secured against first pari-passu hypothecation charge over land and building.



						2022 Runees	2021 s in ' 000 -
17.2	Reconciliation of long-term	finance				. tapoot	· • • • •
	Opening					48,448	_
	Addition during the year Present value adjustment on Unwinding of finance cost Repayment during the year	refinance scho	eme at below m	arket rate of int	erest	2,930 (26,717)	67,395 (4,463) 3,665 (18,149)
						24,661	48,448
18.	LEASE LIABILITY					2022 Rupees	2021 s in ' 000
	Lease liability Less : Current maturity of leas	se liability				3,626 (534) 3,092	<u>-</u>
18.1	During the year the Company	has entered i	nto lease agree	ment for two ve	ehicles		
18.2	The future payments of lease	liabilities are	as follows:	2()22	20	21
				Future minimum lease payments	Principal repayments	Future minimum lease payments	Principal repayments
	Not leter then 1 year				534		
	Not later than 1 year Later than 1 year and not late	r than 5 years	.	1,071 4,282	3,092		
				5,353	3,626		
18.3	Reconciliation of lease liabi	lity	_	S	4.44	00	
				or the year en Cash	ded June 30, 20 New Lease	Non-Cash	
		01-Jul-21	Cash inflow	outflow	arrangement	adjustment	30-Jun-22
				Rupee	s in '000'		
	Lease liability		-	(16,733)	20,323	36	3,626
				For the year on	ded June 30, 202	04	
		01-Jul-20		Cash outflow	New Lease	Non-Cash	30-Jun-21
		01-301-20			arrangement s in '000'	adjustment	30-Jun-21
				Rupee	S III 000		
	Lease liability		-	-	-	-	
19.	SHORT-TERM LOAN FROM	A RELATED	PARTY - UNSI	ECURED	Note	2022 Rupees	2021 s in '000
	In foreign currency						
	Loan from Otsuka Pharmacet	utical Factory,	Inc.		19.1 & 19.2	376,150	356,550
19.1	This represents foreign curre	ncy denomina	ated loan. The l	oan was obtain	ed in three tranc	thes of JPY 12	5 million each,

This represents foreign currency denominated loan. The loan was obtained in three tranches of JPY 125 million each, drawn down on February 26, 2015, April 27, 2015 and July 27, 2015, repayable on or before February 25, 2016, April 26, 2016 and July 26, 2016 respectively. These were rolled forward annually multiple times. During the financial year ended June 30, 2021, one tranche drawn down on July 27, 2015 was repaid on June 30, 2021. During the year, the other two tranches have been rolled forward and are now repayable on or before February 25, 2023 and April 26, 2023 respectively.



19.2	Movement of the loan is as follows:	Note	2022 Rupees ir	2021 1 '000
	Opening balance		356,550	585,262
	Exchange loss / (gain) Repayment during the year		19,600 - 19,600	(50,437) (178,275) (228,712)
	Closing balance		376,150	356,550
20.	TRADE AND OTHER PAYABLES			
	Creditors		65,021	64,407
	Bills payable	20.1	174,162	146,758
	Accrued liabilities	20.3	224,785	201,683
	Payable to Employees Provident Fund		3,893	3,250
	Payable to Staff Retirement Benefit Fund	35.1.2	3,772	4,096
	Provision for employees short-term compensated absences		28,334	24,721
	Sales tax payable	20.2	26,200	33,963
	Retention money		930	930
	Security deposits		2,189	1,889
	Workers' Welfare Fund		7,072	7,569
	Workers' Profit Participation Fund	20.4	19,483	25,300
	Central Research Fund		2,984	3,819
	Contract liabilities		33,776	29,277
	Other liabilities	20.5	27,321	25,855
			619,922	573,517

- **20.1** These include amounts payable to the related parties as at the end of the year aggregating to Rs. 70.543 million (2021: Rs. 68.199 million).
- This includes provision for sales tax in respect of imported materials of polyethylene (for IV solutions). The Company filed a suit in the Sindh High Court (SHC) on May 17, 2016 against the imposition of sales tax under the Sales Tax Act, 1990 with respect to raw and packing material being imported and purchased locally by the Company for manufacturing pharmaceutical products. The SHC has passed an interim order in favour of the Company maintaining that items fetching customs duty lesser than ten percent ad valorem, may not be subject to the levy of sales tax. Later on, the case was referred by Customs to the Supreme Court of Pakistan (SCP) and final judgement was announced by SCP on June 27, 2018 in favor of the industries.

Until June 30, 2021, the Company had availed sales tax exemption under the said stay order by providing bank guarantees amounting to Rs. 33.298 million on imported packaging material. Further, as a matter of abundant caution, the Company had recorded full provision of Rs. 33.298 million in these financial statements as of June 30, 2021. During prior year, the Company applied for the cancellation of guarantees to the Customs Collectorate and during the year bank guarantees amounting to Rs. 9.93 million were released and cancelled by Customs Collectorate and accordingly, the Company reversed the provision by Rs. 9.93 million and has maintained the balance provision of Rs. 23.368 million, which is equivalent to the amount of guarantee still held by Customs Collectorate.

20.3 The Supreme Court of Pakistan (SCP) through its judgment dated August 13, 2020 ("GIDC Judgment") declared the Gas Infrastructure Development Cess Act, 2015 ("GIDC Act 2015") as valid. The Company filed a review petition on the verdict of Supreme Court of Pakistan over GIDC announced on August 13, 2020, on which no relief was granted. The Company has recorded a full provision in the financial statements. However, the Company is party to the joint legal suit in the Sindh High Court (SHC) on which SHC granted the Company an interim stay. The Company has followed the relevant accounting standards and guidelines issued by the Institute of Chartered Accountants of Pakistan in this regard.



20.4	Workers' Profit Participation Fund	Note	2022 Rupees	2021 '000
	Balance at July 1		25,300	5,707
	Allocation for the year	29	19,456	25,274
			44,756	30,981
	Interest on funds utilised in the Company's business	30	608	176
			45,364	31,157
	Less: amount paid during the year		(25,881)	(5,857)
	Balance at June 30		19,483	25,300

20.5 This includes regulatory duty payable in respect of imported pharmaceutical products as are required for manufacturing purposes. On October 16, 2017, the Federal Board of Revenue imposed regulatory duty on import of specified pharmaceutical products vide SRO 1035 (I)/2017. In this regard, the Company has filed constitutional petitions in the Honorable Sindh High Court on April 13, 2018, April 26, 2018, May 9, 2018 and June 27, 2018 against the levy of aforementioned duty. An interim relief has been granted by the Sindh High Court. As per the interim relief, the Company is required to pay half of the regulatory duty. For the remaining half, the Company was required to give security by way of bank guarantee / pay order, either to the satisfaction of the Collectorate concerned or the Nazir of the Court. The Company has paid half of the regulatory duty and has submitted bank guarantees for the remaining half to the Collectorate concerned. Management, as a matter of abundant caution, has recorded full provision for the amount of regulatory duty given as bank guarantee amounting to Rs. 10.90 million in these financial statements. From January 2020 onwards, the Company is paying full regulatory duty on these imported products

21. SHORT-TERM RUNNING FINANCE - SECURED

2022 2021 ------(Rupees '000)------

From banking companies - Secured

Short-term running finance facilities utilised under mark-up arrangements - secured

21.1 **96,062** -

21.1 Particulars of short-term running finance - secured

Bank	Limit in Rs '000' 2022	Limit in Rs '000' 2021	Mark up rate	Current security	Frequency of mark-up payment	Facility expiry date	2022 Rupees in	2021 '000
Citi Bank	*900,000	765,000	1 month KIBOR + 0.50% p.a.	(a) SECP Registered Joint Pari-passu Charge on Fixed Assets of Plant & Machinery for Rs. 432 million b) SECP Registered Joint Pari-passu Charge on Current Assets for Rs. 778 million	Quarterly	February 28, 2023	96,062	-
Habib Metro Bank	75,000	75,000	3 months KIBOR + 1% p.a.	-Ranking Charge of Rs. 180 million with 25% margin to be registered with SECP over stocks and receivables -'Ranking Charge of Rs. 120 million with 25% margin to be registered with SECP over company's fixed assets i.e, Land, Building and Plant & Machinery	Quarterly	December 31, 2022	96,062	-

^{*} This short term running finance facility is interchangeable with letter of credit and letter of guarantee.

21.2 Details of import letters of credit (sight / usance / acceptance) and letters of guarantee



- 21.2.1 The facilities relating to import letter of credit (sight / usance / acceptance) available from banks as at June 30, 2022 amounted in aggregate to Rs. 358 million (2021: Rs. 340 million). The remaining unutilised amount as at June 30, 2022 was Rs. 200 million (2021: Rs. 258.738 million).
- **21.2.2** In addition, a facility for guarantee available from banks as at June 30, 2022 amounted to Rs. 45 million (2021: Rs. 75 million). The remaining unutilised amount as at June 30, 2022 was Rs. 25 million (2021: Rs. 38.795 million).
- 22. ACCRUED MARK-UP

22.1 This represent mark-up on running finance facility.

23. CONTINGENCIES AND COMMITMENTS 2022 2021 -----Rupees in '000-----

23.1 Commitments in respect of:

 Letters of credit
 207,636
 81,262

 Letters of guarantee
 42,076
 61,205

On March 05, 2014, a notice of demand was served on the Company by the Additional Commissioner Inland Revenue (ACIR) for an amount of Rs. 164.778 million (2021: Rs. 164.778 million) under section 122 (5A) of the Income Tax Ordinance, 2001. The ACIR added back certain items such as exchange loss, claims against provisions and write-offs of inventory, discounts and rebates on sales and trade debts and disallowed finance cost in the income returned for tax year 2012. The Company filed an appeal with the Commissioner Inland Revenue (Appeals) [CIR(A)] who upheld the action of ACIR on certain items against which the Company filed an appeal before the Appellate Tribunal Inland Revenue (ATIR) to review the action of the CIR(A). On January 19, 2017 hearing of ATIR was held and on April 10, 2017 an order was served in which the decision of certain items was given in favour of the Company and certain items were remanded back to the ACIR for further examination.

On December 28, 2017, an appeal effect order was passed by the ACIR under section 124/122(5A) of the Income Tax Ordinance, 2001. Through the said order of ACIR (which is in context of the earlier decision by the ATIR dated April 10, 2017 mentioned above) a demand of Rs. 21.408 million was determined. Furthermore, in respect of the matters decided by the ATIR in favour of the Company, the ACIR has filed an appeal in the High Court of Sindh and consequently appeal effect has not been allowed on matters agitated in the SHC.

The Company filed another appeal against the above order of Rs. 21.408 million before the Commissioner Inland Revenue (Appeals-II) [CIR(A)] along with the stay application. Upon request, the CIR(A) acceded to grant stay against recovery till February 15, 2018. On April 13, 2018 an appeal effect order was passed by the ACIR under section 124/122(5A) of the Income Tax Ordinance, 2001 whereby relief has been allowed in respect of certain matters whereas disallowance has been maintained in respect of certain other matters. As a result a demand of Rs. 12.699 million has been raised by the ACIR which has been settled by the Company in prior year under protest through adjustment of refund relating to the tax year 2015. As a matter of abundant caution, management has recorded a provision of Rs. 12.699 million with corresponding adjustment to refund liability to tax year 2015.

- During the year ended June 30 2020, electricity charges were increased by Rs. 6.8 million through the imposition of Industrial Support Package Adjustment (ISPA) for the off peak hours with retrospective application from July 01, 2019. The case was filed through a joint Constitutional Petition no. 2581 of 2020 before the Hon'ble High Court of Sindh, at Karachi through the association of M/s. Lasbela Chamber of Commerce and Industry (LCCI) located in LIEDA to challenge the above-said charges. During the financial year ended June 30, 2021, the Company has issued undated cheque amounting to Rs. 6.8 million in favour of Nazir of Sindh High Court as per the interim directives issued by the Hon'ble High Court of Sindh, thereafter a judgment has been passed by the Hon'ble High Court of Sindh in favour of the Company which has been challenged by K-Electric in the Hon'ble Supreme Court of Pakistan. Management has assessed favorable outcome of the case, however, as a matter of abundant caution a provision of Rs. 6.8 million has been made in the financial statements.
- During 2019, the return of income for tax year 2018 was selected for audit under section 177 of the Income Tax Ordinance, 2001 by the Deputy Commissioner Inland Revenue (DCIR). Under the notice, certain information was required to be furnished, which was duly submitted by the Company.
- During 2020, the return of income for tax year 2019 was selected for audit under section 177 of the Income Tax Ordinance, 2001 by the Deputy Commissioner Inland Revenue (DCIR). Under the notice, certain information was required to be furnished, which was duly submitted by the Company.



24.	SALES - NET	Note	2022 Rupees ir	2021 1 '000
	Sales [net of returns of Rs. 6.6 million (2021: Rs. 0.38 million)] Less: sales tax		3,164,081 (6,246)	2,838,793 (12,521)
	Less: discounts		3,157,835 (306,102) 2,851,733	2,826,272 (279,996) 2,546,276
25.	COST OF SALES			
	Raw and packing material consumed:			
	Opening stock Purchases Closing stock	10	292,519 1,179,180 (620,953) 850,746	304,958 745,557 (292,519) 757,996
	Stores and spares consumed Salaries, wages and benefits Rent, rates and taxes	25.1	73,087 379,636 16,472	66,685 313,910 15,051
	Insurance Fuel and power Repairs and maintenance Travelling and vehicle running expenses		3,632 196,056 4,782 39,853	3,294 165,882 6,307 32,790
	Communication and stationery Depreciation Other expenses	5.4	512 87,188 8,408	579 84,296 7,849
	Work-in-progress		809,626 1,660,372	696,643 1,454,639
	Opening stock Closing stock	10	9,491 (13,915)	8,356 (9,491)
	Cost of goods manufactured Opening stock of finished goods Finished goods purchased		1,655,948 321,157 301,076	1,453,504 387,961 191,613
	Cost of samples shown under selling and distribution expenses Closing stock of finished goods	10	(17,706) (335,318) (353,024) 1,925,157	(10,729) (321,157) (331,886) 1,701,192

25.1 Salaries, wages and benefits include Rs. 14.217 million (2021: Rs. 11.997 million) in respect of staff retirement benefits.

26.	SELLING AND DISTRIBUTION EXPENSES		2022 2021 Rupees in '000	
	Salaries, wages and benefits	26.1	130,460	114,733
	Rent, rates and taxes		1,124	833
	Insurance		4,920	5,603
	Repairs and maintenance		111	114
	Travelling and vehicle running expenses		8,981	4,867
	Communication and stationery		2,134	1,821
	Advertising samples and promotional expenses		120,490	83,111
	Outward freight and handling		77,801	64,994
	Depreciation	5.4	2,152	2,109
		_	348,173	278,185



26.1 Salaries, wages and benefits include Rs. 6.718 million (2021: Rs. 6.587 million) in respect of staff retirement benefits.

27.	ADMINISTRATIVE AND GENERAL EXPENSES	Note	2022 Rupees in	2021 '000
	Salaries, wages and benefits	27.1	84,659	71,470
	Rent, rates and taxes		682	565
	Insurance		1,329	1,180
	Fuel and power		2,062	1,714
	Repairs and maintenance		440	598
	Travelling and vehicle running expenses		5,020	3,355
	Communication and stationery		1,131	1,109
	Subscription		2,639	2,147
	Legal and professional charges		18,472	9,357
	Depreciation	5.4	10,485	9,636
	Amortisation	6.1	908	774
	General expenses	_	14,026	5,670
		_	141,853	107,575

27.1 Salaries, wages and benefits include Rs 3.148 million (2021: Rs. 2.997 million) in respect of staff retirement benefits.

		Note	2022 Rupees	2021 in '000
28.	OTHER INCOME			
	Liabilities no longer payable-written back		10	1,397
	Reversal of provision against doubtful trade debts	11.1.1	6,097	4,852
	Exchange gain - net	9.1	=	56,841 854
	Reversal of provision against obsolete stores and spares Late payment charges from Hospital Supply Corporation - a related party		4,618	2,569
	Gain on disposal of operating fixed assets - net		7,913	7,235
	Scrap sales		22,058	17,102
	Reversal of provision against slow moving and obsolete stock-in-trade	10.2	3,585	1,196
	Reversal of provision against orthopedic knee implants	10.3	757	1,937
	Reversal of provision against stents held with hospitals Reimbursement of pharmacovigilance cost	10.4	- 11,739	5,515 6,957
	Others		3,855	896
	Chloro	-	60,632	107,351
		=		
			2022	2021
29.	OTHER EXPENSES	Note	Rupees	ın '000
29.	OTHER EXPENSES			
	Exchange loss - net		75,116	-
	Auditor's remuneration and other professional services	29.1	2,524	2,400
	Donations	29.2 & 29.3	550	1,281
	Workers' Welfare Fund	20.4	5,027	6,844 25,274
	Workers' Profit Participation Fund Central Research Fund	20.4	19,456 2,984	25,274 3,819
	Provision against slow moving and obsolete stock-in-trade	10.2	2,904	6,949
	Provision against orthopedic knee implants	10.3	=	22,276
	Provision against stents held with hospitals	10.4	5,148	, <u> </u>
	Provision against obsolete stores and spares	9.1	9,057	-
	Bank charges and commission		592	1,104
	Impairment on plant and machinery		-	6,738
	Others	_	5,434	1,601
		=	125,888	78,286



2021

2022

29.1 Auditor's remuneration

Statutory audit fee	1,089	990
Fee for the review of condensed interim financial information	484	440
Fee for tax advisory services	475	475
Fee for special certifications	285	325
Out-of-pocket expenses	191	170
	2,524	2,400

- 29.2 Recipients of donations do not include any donee in whom Chief Executive Officer, directors or their spouse had any interest.
- **29.3** Following are the name of donee(s) to whom the donation amount exceeds 10% of the Company's total amount of donation:

			Note	Rupees in '000	
	S.No.	Name of donee			
	1	Zafar and Atia Foundation Charitable Trust		500	-
	2	Tabba Heart Institute		-	957
	3	Koohi Goth Foundation		-	200
30.	FINANC	CE COST			
	Interest	on long term financing	Γ	2,930	3,665
	Amortis	ation on deferred Government grant		(1,489)	(2,365)
	Net fina	nce cost on loan from banking companies		1,441	1,300
	Short-te	erm loan from a related party		2,513	3,831
	Short-te	erm running finance		2,067	13,547
	On utilis	sing Worker's Profit Participation Fund	20.4	608	176
	Unwind	ing of finance cost on lease liability	18.3	36	-
			_	6,665	18,854



		Note	2022 Rupees in	2021 '000
31.	TAXATION - NET			
	Current			
	- for the year	31.1	62,663	5,614
	- for prior years		-	10,867
	- Super tax	31.2	42,418	-
			105,081	16,481
	Deferred	8.2	27,751	66,723
		=	132,832	83,204
	Relationship between income tax expense and accounting profit			
	Profit before taxation	=	364,629	469,535
	Tax charge @ 29% (2021: 29%)		105,742	136,165
	- Prior year tax adjustments		-	10,867
	- Impact of FTR		298	836
	- Impact of tax credit		(104)	(376)
	- Impact of Super Tax		42,418	-
	- Impact of change in rate		(14,867)	-
	- Impact of minimum tax		-	4,778
	- Effect of utilization of tax credits previously not recognised		(4,793)	(95,227)
	- Effect of permanent differences		-	21,862
	 Effect of deferred tax unrecognised in prior years on certain provisions Others 		- 4 120	4 200
	- Others		4,138	4,299
		-	132,832	83,204

- 31.1 Return for the tax year 2021 has been filed by the Company and is deemed to be assessed under section 120 of the Income Tax Ordinance, 2001. Contingencies in respect of taxation are detailed in notes 23.2 and 31.3.
- 31.2 During the period, the Government of Pakistan through Finance Act, 2022 has introduced section 4C in the Income Tax Ordinance, 2001 through which super tax has been levied on high earnings persons (including the Company). The tax has been imposed at the rate of 10% retrospectively from the tax year 2022 onwards. The tax has been imposed at the rate of 10% for certain specified sectors including pharmaceutical sector in which our Company operates. Accordingly, the current period tax charge includes Rs. 42.418 million for tax year 2022.
- Through the Finance Act, 2017, Section 5A of the Income Tax Ordinance, 2001 was amended. Through the revised provision a tax equal to 7.5 percent of accounting profit for the year will be levied on every public company, other than a scheduled bank and modaraba, if distribution of cash dividend or bonus shares of at least 40 percent of the accounting profit after tax for the year is not made. In this connection, the Company has filed a constitutional petition before the Honorable Sindh High Court on August 27, 2017 seeking a declaration and injunction therefrom against the Federation of Pakistan and others to suspend the aforementioned imposition of tax on undistributed profit of the Company and has been granted a stay order by the Honorable Sindh High Court in respect of levy of the above tax. SHC has announced its judgement on April 30, 2021 which states that "insertion of section 5A in the Income Tax Ordinance 2001, including amendments thereto from time to time, does not fall within the parameters delineated per Article 73 of the Constitution of Pakistan, 1973, hence, the provision impugned is found to be ultra vires of the Constitution, and is hereby struck down. As a consequence, any show cause / demand notices or constituents thereof, seeking enforcement of section 5A of the Income Tax Ordinance 2001 are hereby set aside

On July 1, 2022 the Company is in receipt of a legal notice from the Commissioner Inland Revenue, (Legal) and informed that they are filing in a civil appeal in Sindh High Court (SHC) against this judgement. The management as a matter of abundant prudence has recorded a provision amounting to Rs. 14.713 million under prior year taxation for the year ended June 30, 2022 in respect of the additional tax liability.



		Note	2022 Rupees	2021
32.	EARNINGS PER SHARE	Note	Nupees	111 000
32.1	Basic			
	Profit for the year after taxation		231,797	386,331
	Weighted account account on a sudia and a large		Numbers	of shares
	Weighted average number of ordinary shares outstanding during the year	16.2	12,100,000	12,100,000
			Rup	ees
	Earnings per share - basic and diluted		19.16	31.93

32.2 Diluted

The impact of dilution on earnings per share has not been presented as the Company did not have any convertible instruments in issue as at June 30, 2022 and June 30, 2021 which would have had any effect on the earnings per share if the option to convert had been exercised.

32.3 Super tax

Had there been no charge of Super Tax on the Company during the year, the basic earnings per share would have been Rs. 22.66.

33. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the statement of cash flows comprise the following items included in the statement of financial position:

		2022	2021	
	Note	Rupees in '000		
- Bank balances	15	53,211	44,504	
- Short-term running finance	21	(96,062)		
		(42,851)	44,504	

34. REMUNERATION OF THE CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

The aggregate amount charged in the financial statements for remuneration, including benefits, to the Chief Executive Officer, Directors and Executives of the Company are as follows:

	Chief Execut	ive Officer	Direct	ors	Executives	
Particulars	2022	2021	2022	2021	2022	2021
			Rupees ii	า '000		
Managerial remuneration	15,529	12,540	-	_	68,682	56,787
Bonus	1,000	-	-	_	12,266	2,219
Medical expenses	817	660	-	_	5,164	4,374
Leave fare assistance / encashment	1,705	1,443	-	_	9,064	5,356
Meeting fee	-	-	380	440	-	_
Technical advisory fee / Contract fee	-	_	3,500	3,200	7,890	5,670
Retirement benefits	1,294	1,045	-	_	6,944	1,005
Long service award	-	1,100	-	_	-	-
Others	291	246	-	_	2,451	5,402
	20,636	17,034	3,880	3,640	112,461	80,812
Number of person(s)	1	1	4	4	20	17



34.1 The Chief Executive Officer and certain executives are provided free use of the Company maintained cars and are entitled to certain reimbursable business expenses such as communication charges and fuel expenses as per the terms of employment.

35. EMPLOYEE BENEFIT SCHEMES

35.1 Defined benefit plan - staff retirement gratuity scheme

As mentioned in note 4.9(a), the Company operates an approved funded gratuity scheme for all its management and non-management staff. The latest actuarial valuation of the fund was carried out at June 30, 2022. The Projected Unit Credit Method with the following significant assumptions was used for the valuation of the scheme:

35.1.1	Principal actuarial assumptions		2022	2021
	a) Discount rate		13.25%	10.00%
	b) Expected rate of return on plan assets		13.25%	10.00%
	c) Expected rate of increase in salary - for the next one year - management staff - non-management staff		12% 12%	12% 12%
	d) Mortality rates		Adjusted SLIC 2001-2005	Adjusted SLIC 2001-2005
	e) Withdrawal rates		Moderate	Moderate
		Note	2022 Rupees	2021 s in '000
35.1.2	Amount recognised in the statement of financial position		·	
	Present value of defined benefit obligation Less: fair value of plan assets		126,617 (122,845)	117,117 (113,021)
		20	3,772	4,096
	The movement in net defined benefit liability during the year is as follows:	ws:		
			ear ended June 3 2022	
		Present value of defined benefit obligation	Fair value of plan assets	Net defined benefit liability
			- Rupees in '000	
	As at July 1, 2021 Current service cost Interest expense / (income)	117,117 9,590 11,025	(113,021) - (11,285)	4,096 9,590 (260)
	Remeasurements: - loss from the changes in financial assumptions - experience adjustments	1,219 (63) 1,156	- 1,140 1,140	1,219 1,077 2,296
	Contributions made	-	(11,950)	(11,950)
	Benefits paid As at lune 30, 2022	(12,271)	12,271	2 772
	As at June 30, 2022	126,617	(122,845)	3,772



2,296

3,015

		Year ended June 30 2021			
	Present value of defined benefit obligation	Fair value of plan assets	Net defined benefit liability		
		- Rupees in '000 -			
As at July 1, 2020	104,795	(110,407)	(5,612)		
Current service cost	8,880	-	8,880		
Interest expense / (income)	8,662	(9,244)	(582)		
Remeasurements:		,	,		
- loss from the changes in financial assumptions	4,070	1,277	5,347		
- experience adjustments	(4,366)	2,034	(2,332)		
	(296)	3,311	3,015		
Contributions made	-	(1,605)	(1,605)		
Benefits paid	(4,924)	4,924	-		
As at June 30, 2021	117,117	(113,021)	4,096		
		2022 Rupees	2021 in ' 000 -		
3 Amount recognised in the statement of profit or loss		•			
Current service cost		9,590	8,880		
Interest cost		11,025	8,662		
Expected return on plan assets		(11,285)	(9,244)		
Expense for the year	- -	9,330	8,298		
	=				

35.1.5 Composition of plan assets

35.1.3

		Unaudited					
	As at June	30, 2022	As at June	30, 2021			
	Rupees in '000	Rupees in '000 Percentage R		Percentage			
Treasury Bills	106,904	87.02%	38,414	33.99%			
Defence Saving Certificates	6,632	5.40%	7,469	6.61%			
Pakistan Investment Bonds	7,624	6.21%	59,272	52.44%			
Cash and cash equivalents	1,685	1.37%	7,866	6.96%			
	122,845	100.00%	113,021	100.00%			

35.1.6 The gratuity scheme exposes the Company to the following risks:

35.1.4 Amount recognised in the statement of comprehensive income

a) Longevity risks

The risk arises when the actual lifetime of retirees is longer than expectation. This risk is measured at the plan level over the entire retiree population.

b) Investment risk

The risk arises when the actual performance of the investments is lower than expectation and thus creating a shortfall in the funding objectives.



c) Salary increase risk

The most common type of retirement benefit is one where the benefit is linked with final salary. The risk arises when the actual increases are higher than expectation and impacts the liability accordingly.

d) Withdrawal risk

The risk of actual withdrawals varying with the actuarial assumptions can impose a risk to the benefit obligation. The movement of the liability can go either way.

35.1.7 The sensitivities of the defined benefit obligation to changes in the principal actuarial assumptions are as under:

As at June 30, 2022 As at June 30, 2021									
		Increase / (de	crease) in present		Increase / (decrease) in present				
Particulars	Change in	value of d	efined benefit	Change in	value of c	lefined benefit			
Particulars	assumption	obl	ligation	assumption	ob	ligation			
		(%)	Rupees in '000		(%)	Rupees in '000			
Discount rate	+1%	(5.49)	(6,946)	+1%	(5.79)	(6,720)			
	-1%	6.13	7,766	-1%	6.50	7,541			
Salary increase rate	+1%	6.19	7,832	+1%	6.53	7,576			
•	-1%	(5.62)	(7,118)	-1%	(5.92)	(6,864)			
Withdrawal rate	+10%	0.14	177	+10%	0.15	175			
	-10%	(0.14)	(184)	-10%	(0.16)	(182)			

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the liability against gratuity recognised in the statement of financial position.

The weighted average duration of the defined benefit obligation is approximately 5.83 years (2021: 6.15 years).

35.2 Defined contribution plan - staff provident fund

Investments out of provident fund have been made in Defence Savings Certificate and Bank Balances and are in accordance with the provisions of section 218 of the Companies Act, 2017 and the Rules formulated for this purpose.

36. TRANSACTIONS WITH RELATED PARTIES

Related parties include Otsuka Pharmaceutical Company Limited the holding company, associated companies / undertakings (namely Otsuka Pharmaceutical Factory Incorporation, Japan, Thai Otsuka Pharmaceutical Company Limited, Thailand, P.T. Otsuka Indonesia, Otsuka Pharmaceutical Company, Shanghai Micro port Medical (Group) Company Limited, etc.), entities under common directorship [namely Hospital Supply Corporation, Danish Enterprises, Qubittech, Husein & Husein], staff retirement funds and the key management personnel. Details of the transactions with the related parties and the balances with them as at period end other than those which have been disclosed else where are as follows:

Name of related party	Relationship with the Company	Nature of transaction	June 30, 2022 Rupees	June 30, 2021 in '000
Otsuka Pharmaceutical Factory Inc.	Ultimate Parent	Purchases Mark up on loan Repayment of short term loan Dividend	1,152 2,513 - 2,385	3,831 228,712 -
Otsuka Pharmaceutical Co, Ltd.	Parent Company	Purchases Reimbursement of pharmacovigilance cost Dividend	93,695 16,290 8,131	96,741 6,957



Name of related party	Relationship with the Company	Nature of transaction	June 30, 2022 Rupees i	June 30, 2021 n '000
Hospital Supply Corporation	Common Directorship	Late payment surcharge on Sales return Sales - gross Sales discounts / claims	4,618 1,233 1,458,652 213,633	2,569 29 1,388,782 197,109
Microport Medical (Shanghai) Co., Ltd.	Associated undertaking	Purchases	38,622	33,571
Thai Otsuka Pharmaceutical Co. Ltd.	Associated undertaking	Purchases	66,066	27,551
PT. Otsuka Indonesia	Associated undertaking	Purchases Dividend	10,416 1,806	17,430 -
Shanghai Microport EPMED Tech Co. Limited	Associated undertaking	Purchases	20,998	11,691
Danish Enterprises	Others	Purchases	5,636	3,132
Qubitech	Others	Purchases	466	-
Husein and Husein	Others	Consultancy services	255	-
Director	Independent Director & Non	Meeting fees	380	440
Otsuka staff	Provident fund	Contribution during the year to	14,624	13,188
Otsuka staff gratuity fund	Gratuity fund	Contribution during the year to the fund	11,950	1,605
Key Management Personnel	Key Management Personnel	Remuneration paid	81,519	66,003
		Advance receive for car contribution	794	-
Director	Director	Consultancy charges Dividend	3,500 597	3,200 -

The Company enters into transactions with related parties for the sale of its products, purchase of raw materials, finished goods and spare parts for rendering of certain services. In addition, the Company has also entered into financing arrangement with the group company. Sales to related parties represent sales made to Hospital Supply Corporation which is the sole distributor of the Company's products in the southern region. The Company allows discount to the distributor on trade price based on the agreed terms. Purchases from related parties primarily represent purchase of raw materials and finished goods from Otsuka group companies.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. The Company considers all members of their management team, including the Chief Executive Officer and working directors to be its key management personnel.



Name of related party	with	the		June 30, 2022 Rupees	June 30, 2021 in '000	
Otsuka Pharmaceutical Factory Inc.	Ultim	nate Parent	Shor	t term loan payable	376,150	356,550
Otsuka Pharmaceutical Co, Ltd.	Pare	ent company	-	ble against purchases ance against reimbursement of	31,853	29,635
				macovigilance cost	975	1,140
Name of related party		Relationshi with the Company	р	Nature of balance	June 30, 2022 Rupees	June 30, 2021 s in '000
Hospital Supply Corporation		Common Directorship		Receivable against sale of goods	125,737	203,788
Thai Otsuka Pharmaceutical Ltd.	Co.	Associated Undertaking		Payable against purchases	30,737	12,289
Shanghai Microport Medical (Group) Co., Ltd.		Associated Undertaking		Payable against purchases	123	19,302
Shanghai Microport EPMed ¹ Co., Limited	Tech	Associated Undertaking		Payable against purchases	7,831	6,973
Shareholders		Shareholder	s	Payable to shareholders	363	363
Otsuka staff provident fund		Provident fu	nd	Payable to Employees Provident	3,893	3,250
Otsuka staff gratuity fund		Gratuity fund	t	Payable to Staff Retirement Benefit Fund	3,772	4,096
Key Management Personnel		Key Manage Personnel	ement	Advance from key	1,306	512

36.1 Following are the details of related parties:

S. No.	Name of Related Party	Basis of association	Aggregate % of shareholding
1	Hospital Supply Corporation, Pakistan	Common directorship	N/A
2	Danish Enterprises	Other associated undertaking	N/A
3	Uniferoz (Private) Limited, Pakistan	Other associated undertaking	N/A
4	Otsuka Pharmaceutical Company Limited, Japan	Parent / Holding Company	44.80%
5	P. T. Otsuka Indonesia, Indonesia	Other associated undertaking	9.95%
6	Thai Otsuka Pharmaceutical Company Limited, Thailand	Other associated undertaking	N/A
7	Shanghai Microport Medical (Group) Company Limited, China	Other associated undertaking	N/A
8	Shanghai Microport EPMed Tech Co., Limited, China	Other associated undertaking	N/A
9	Otsuka Pharmaceutical Factory, Inc., Japan	Other associated undertaking	13.14%
10	Mr. Mehtabuddin Feroz	Director	3.29%
11	Mrs. Mehtabuddin Feroz	Spouse of Director	0.00%
12	Mr. Muhammad Hanif Sattar	Key Management Personnel	0.00%
13	Mrs. Muhammad Hanif Sattar	Spouse of Director	0.00%
14	Mr. Makio Bando	Director	0.00%
15	Mrs. Makio Bando	Spouse of Director	0.00%
16	Mr. Koichi Okada	Director	0.00%
17	Mrs. Koichi Okada	Spouse of Director	0.00%
18	Mr. Suhari Mukti	Director	0.00%
19	Mrs. Suhari Mukti	Spouse of Director	0.00%
20	Mr. Abid Hussain	Director	0.00%
21	Mrs. Abid Hussain	Spouse of Director	0.00%
22	Mrs. Navin Salim Merchant	Director	0.00%
23	Mr. Salim Hussain Merchant	Spouse of Director	0.00%
24	Qubitech	Other associated undertaking	0.00%
25	Soneri Bank Limited	Common directorship	0.00%
26	Exide Pakistan limited	Common directorship	0.00%



36.2 Following are the details of associated undertakings incorporated outside Pakistan:

S. No.	Name of undertaking	Registered address	Country of incorporation	Basis of association	Aggregate % of shareholding, including shareholding through other companies or entities
1	Otsuka Pharmaceutical Company Limited, Japan	Osaka Headquarters 3-2-27, Otedori, Chuo-ku, Osaka 540-0021	Japan	Parent / Holding Company	44.80%
2	P. T. Otsuka Indonesia, Indonesia	Pertkantoran Hijau 0rkadia, Tower A, Lt.3, Jl. Letjen. TB. Simatupang Kav.88, Jakarta	Indonesia	Other associated undertaking	9.95%
3	Thai Otsuka Pharmaceutical Company Limited, Thailand	15th. Floor, Unit No. 1501-1502, United Center Building, 323 Silom Road, Bangkok	Thailand	Other associated undertaking	N/A
4	Shanghai Microport Medical (Group) Company Limited, China	501 Newton Road, Zhangjiang Hi-Tech Park, Shanghai 201203	China	Other associated undertaking	N/A
5	Shanghai Microport EPMed Tech Co., Limited, China	Building #28, Lane 588, Tianxiong Road, Pudong New District, Shanghai, P. R.	China	Other associated undertaking	N/A
6	Otsuka Pharmaceutical Factory, Inc., Japan	115 Kuguhara, Tateiwa, Muya- cho, Naruto, Tokushima 772-8601	Japan	Other associated undertaking	13.14%

37.	CASH GENERATED FROM OPERATIONS	Note	2022 Rupees	2021 in ' 000 -
	Profit for the year before taxation		364,629	469,535
	Adjustment for non-cash charges and other items:			
	Depreciation	5.4	99,825	96,041
	Impairment on plant and machinery	29	=	6,738
	Amortisation	6.1	908	774
	Liabilities no longer payable-write back	28	(10)	(1,397)
	Provision for retirement benefits	35.1.3	9,330	8,298
	Provision for employees short-term compensated absenc	es	5,457	3,267
	Unrealised exchange loss / gain		22,133	(47,745)
	Workers' Welfare Fund	29	5,027	6,844
	Workers' Profit Participant Fund	29	19,456	25,274
	Central Research Fund	29	2,984	3,819
	Gain on disposal of operating fixed assets - net	28	(7,913)	(7,235)
	Provision / (reversal of provision) against slow moving an	d		
	obsolete stock-in-trade - net	10.2	(3,585)	5,753
	(Reversal of provision) / Provision against stents held w	10.4	5,148	(5,515)
	Provision against orthopedic knee implants - net	10.3	(757)	20,339
	Provision / (Reversal of provision) against obsolete		• •	
	stores and spares - net	29	9,057	(854)
	Reversal of provision against doubtful trade debts - net	11.1.1	(6,097)	(4,852)
	Finance cost	30	6,665	18,854
	Working capital changes	37.1	(451,469)	106,878
	- · · · · ·		80,788	704,816



		2022 Rupees in	2021 '000
37.1	Working capital changes		
	(Increase) / decrease in current assets Stores and spares Stock-in-trade Trade debts Loans and advances Sales tax refundable Trade deposits, short-term prepayments and other receivables	(3,966) (347,019) 81,305 (77,241) (97,831) (6,052) (450,804)	2,733 78,108 (2,826) 22,621 - 14,944 115,580
	Increase / (decrease) in current liabilities Trade and other payables Gratuity paid Payment of compensated absences	13,129 (11,950) (1,844) (451,469)	(6,704) (731) (1,267) 106,878
38.	STAFF STRENGTH	2022 Number of em	2021 ployees
	Number of employees at June 30 Average number of employees during the year	373 374	375 384
39.	OPERATING SEGMENTS		
39.1	These financial statements have been prepared on the basis of a single reportable segme	ent.	
39.2	Sales from Intravenous Solutions represent 85.19 percent while sales from others represent and 15.89 percent) respectively of the total revenue of the Company.	epresent 14.81 percer	nt (2021: 84.11
39.3	Sales percentage by geographic region is as follows:	2022 In perce	2021 nt
	Pakistan Afghanistan	98.48 1.52	97.01 2.99
39.4	All non-current assets of the Company as at June 30, 2022 are located in Pakistan.		
39.5	Sales to Hospital Supply Corporation (a related party of the Company) which is the sol around 43.32 percent during the financial year ended June 30, 2022 (2021: 46.67 percent		uthern region is
		2022 Rupees in	2021 '000
40.	FINANCIAL INSTRUMENTS BY CATEGORY	-	
	Financial assets at amortized cost Long-term loans Long-term deposits Trade debts Trade deposits and other receivables Bank balances	15,523 2,335 216,177 14,527 53,211	14,866 1,337 291,385 18,054 44,504
	Financial liabilities at amortized cost Short-term loan from a related party - unsecured Trade and other payables Long-term finance Deferred government grant Unclaimed dividend Short-term running finance - secured Mark-up accrued	301,773 376,150 530,407 24,661 612 1,589 96,062 1,223	370,146 356,550 473,586 48,448 2,101 3,186 - 655
	Lease liability	3,626 1,034,330	884,526



41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk.

The Company, currently finances its operations through equity, borrowing and management of working capital with a view to maintain an appropriate mix between various sources of finance to minimise risk and provide maximum return to shareholders. The Company's risk management policies and objectives are as follows:

41.1 Market risk

Market risk is the risk that the fair value or the future cash flows of a financial instrument may fluctuate as a result of changes in market prices. Market risk comprises three types of risks: currency risk, yield / interest rate risk and other price risk.

41.1.1 Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign currency risk arises mainly where receivables and payables exist in foreign currencies. As at June 30, 2022, financial liabilities of Rs. 550.312 million (2021: Rs. 503.308 million) are payable in foreign currencies which have exposed the Company to foreign currency risk. The currency wise details of these liabilities have been provided below:

Short town loop from a valeted party, upocaused	Note	2022 Rupees ir	2021 1 '000
Short-term loan from a related party - unsecured Yen	19 =	376,150	356,550
Bills payable			
US Dollar		163,784	140,066
Euro		4,707	-
Yen		5,671	1,519
Yuan	_	-	5,173
	20	174,162	146,758

The Company manages currency risk by adjusting its timings of settlement of foreign currency denominated liabilities so as to ensure that transactions are settled on terms that are favourable to the Company.

As at June 30, 2022, if the Pakistani Rupee had weakened / strengthened by 10% against foreign currencies with all other variables held constant, profit before tax for the year would have been lower / higher by approximately Rs. 55.03 million (2021: Rs. 50.33 million), mainly as a result of foreign exchange losses / gains on translation of foreign currency denominated financial liabilities.

41.1.2 Yield / interest rate risk

Yield / interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Sensitivity analysis for fixed rate instruments

Presently, the Company has financing from its related party based on the LIBOR at the time of financing. LIBOR is fixed at the time of financing. Since these financial liabilities are not kept at fair value, it does not expose the Company to any fair value / interest rate risk.

Sensitivity analysis for variable rate instruments

Presently, the Company has KIBOR based rupee financing representing short-term running finance arrangements obtained from a bank that expose the Company to cash flow interest rate risk. In case of increase / decrease in KIBOR by 100 basis points on the last repricing date with all other variables held constant, the profit before tax for the year ended June 30, 2022 would have been lower / higher by Rs. 0.96 million (2021: Rs. Nil million).



The movement in the liabilities under short-term finances utilised under mark-up arrangements and KIBOR is expected to change over time. Therefore, the sensitivity analysis prepared as at June 30, 2022 is not necessarily indicative of the effect on the Company's profits / losses due to future movement in interest rates.

Yield / interest rate sensitivity position for on-balance sheet financial instruments is based on the earlier of the contractual repricing or maturity date and for the off-balance sheet instruments is based on the settlement date.

41.1.3 Price risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk) whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Currently, the Company does not hold any instruments which expose it to price risk.

41.2 Credit risk

Credit risk represents the risk of loss if the counter party fails to discharge its obligation and cause the other party to incur a financial loss. The Company attempts to control credit risk by monitoring credit exposures, limiting transactions with specific counterparties and continually assessing the credit worthiness of its counterparties.

The Company's policy is to enter into financial contracts in accordance with the policies and guidelines approved by the management. Credit risk arises from bank balances, trade debts, loans and advances, deposits and other receivables. The maximum exposure to credit risk is equal to the carrying amount of the total financial assets i.e. Rs. 301.77 million (2021: Rs. 370.146 million) of which trade debts amounting to Rs. 216.177 million (2021: Rs. 291.385 million) constitute a significant portion. Of these trade debts, Rs. 125.737 million (2021: Rs. 203.8 million) is receivable from a related party from which the Company does not expect a default. The remaining trade debts (excluding impaired debts) relate to a number of independent customers for whom there is no recent history of default. Loans and advances to employees are secured against their respective balances maintained under employee benefit schemes. The Company is also exposed to counterparty credit risk on balances with banks which is limited as the counterparties are banks having reasonably high credit ratings. The credit quality of the bank balances maintained by the Company is as follows:

	As at Jun	ne 30, 2022	As at June	e 30, 2021	Rating
BANK	Short-term	Long-term	Short-term	Long-term	agency
Allied Bank Limited	AAA	A1+	AAA	A1+	PACRA
Bank Alfalah Limited	AA+	A1+	AA+	A1+	PACRA
Habib Bank Limited	AAA	A1+	AAA	A1+	JCR - VIS
MCB Bank Limited	AAA	A1+	AAA	A1+	PACRA
National Bank of Pakistan	AAA	A1+	AAA	A1+	PACRA
The Bank of Punjab	AA+	A1+	AA+	A1+	PACRA
Habib Metro Bank	A1+	AA+	A1+	AA+	PACRA
Citi Bank	A+	A-1	A+	A-1	Standard & Poor's
Bank Al Habib Limited	AAA	A1+	N/A	N/A	PACRA

Concentration of credit risk

Concentration of credit risk exists when changes in economic or industry factors similarly affect groups of counterparties whose aggregate credit exposure is significant in relation to the Company's total credit exposure. The Company's total sales are concentrated into one of the distributors which has exposed it to significant risk due to concentration of credit. However, payment pattern exhibits that the risk is maintained at the minimum level.

41.3 Liquidity risk

Liquidity risk is the risk that the Company may not be able to settle its financial obligations in full as they fall due or can do so on terms that are materially disadvantageous.

Prudent liquidity risk management implies maintaining sufficient cash and bank balances and availability of funding through an adequate amount of committed credit facilities. The Company aims to maintain flexibility in funding by keeping committed credit lines open.



The table below analyses the Company's financial liabilities into relevant maturity groupings based on the remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows:

		2022			2021	
	Maturity up to one year	Maturity after one year	Total	Maturity up to one year	Maturity after one year	Total
	=	(Rupees '000))	(R	upees '000)	
Short-term loan from a related						
party - unsecured	376,150	-	376,150	356,550	-	356,550
Trade and other payables	530,407	-	530,407	473,586	-	473,586
Long-term finance	24,661	-	24,661	48,448	-	48,448
Deferred government grant	612	-	612	2,101	-	2,101
Unclaimed dividend	1,589	-	1,589	3,186	-	3,186
Short-term running finance - secured	96,062	-	96,062	-	-	-
Mark-up accrued	1,223	-	1,223	655	-	655
Lease liability	1,071	4,282	5,353		-	-
	1,031,775	4,282	1,036,057	884,526	-	884,526

42. FAIR VALUE MEASUREMENT

IFRS 13 'Fair value Measurement' defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Underlying the definition of fair value is the presumption that the Company is a going concern without any intention or requirement to curtail materially the scale of its operations or to undertake a transaction on adverse terms.

As at June 30, 2022 the Company does not have any assets which are tradable in an open market. The estimated fair values of all assets and liabilities are considered not to be significantly different from carrying values as the items are either short-term in nature or are periodically repriced.

Fair value hierarchy

International Financial Reporting Standard 13, 'Fair Value Measurement' requires the Company to classify assets using a fair value hierarchy that reflects the significance of inputs used in making the measurements. The fair value hierarchy has the following levels:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- input other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (level 2); and
- inputs for the asset or liability that are not based on observable market data (i.e. unobservable inputs) (level 3).

As at June 30, 2022 and June 30, 2021, the Company did not have any assets or liabilities which were measured at fair values using any of the aforementioned valuation techniques.

43. CAPITAL RISK MANAGEMENT

43.1 The Company's prime objective when managing capital is to safeguard its ability to continue as a going concern in order to provide adequate returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debts.

43.2 Consistent with others in the industry, the Company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less bank balances. Total capital is calculated as equity as shown in the balance sheet plus net debt.



	2022	2021
	Rupees in	'000
Total borrowings	496,873	404,995
Less: bank balances	(53,211)	(44,504)
Net debt	443,662	360,491
Total equity	712,994	500,977
Total capital	1,156,656	861,468
Gearing ratio	38.36%	41.85%

As at June 30, 2022, the Company's gearing ratio has decreased primarily due to the profit earned in the current year. The Company's foreign loan liability increased due to devaluation of currency. As a part of the Company's future strategy, the management has prepared a business plan which is sensitive to certain key assumptions. The management believes that the successful implementation of the business plan would help to improve the financial position of the Company.

44. PLANT CAPACITY AND PRODUCTION

	20)22	20	21	
Particulars	Capacity	Actual production	Capacity	Actual production	
	million bottles				
I.V. solutions	31.4	22.0	31.4	20.3	
Plastic ampoules	21.0	9.9	21.0	14.6	

The Company's under-utilised capacity was due to lower than the planned production on account of over supply situation in the market.

45. SUBSEQUENT EVENT

The Board of Directors in its meeting held on September 6, 2022 proposed a final cash dividend of Rs. 1.50 per share (2021: Rs. 1.5 per share) amounting to Rs. (2021: Rs. 18.15 million) subject to the approval of the members in the forthcoming annual general meeting of the Company.

46. DATE OF AUTHORISATION FOR ISSUE

These financial statements were authorised for issue on September 6, 2022 by the Board of Directors of the Company.

47. GENERAL

- 47.1 Figures have been rounded off to the nearest thousand Rupees unless otherwise stated.
- 47.2 Corresponding figures have been rearranged and reclassified, wherever necessary, for the purpose of comparison, the effects of which are not material.



OTSUKA PAKISTAN LIMITED Pattern of Shareholding Report As of June 30, 2022

hareholders	Shares Held	Percentage
4	4	0.00
_	_	0.00
_	_	0.00
_	_	0.00
_		0.00
_		0.00
_	•	3.29
1	500	0.00
4	8,214,808	67.89
-	-	-
3	8,621	0.07
2	111,802	0.92
1	120	0.00
782	2,085,987	17.24
4	12,845	0.11
-	-	-
21	1,267,199	10.47
824	12,100,000	100.00
	Shares Held	Percentage
	E 420 249	44.80
	5,420,248 1,589,940	44.80 13.14
	1 1 1 1 1 1 4 - 3 2 1	1 1 1 1 1 1 1 1 1 1 1 121 1 509 1 397,485 1 500 4 8,214,808 3 8,621 2 111,802 1 120 782 2,085,987 4 12,845 21 1,267,199 824 12,100,000



OTSUKA PAKISTAN LIMITED Pattern of Shareholding As of June 30, 2022

# Of Shareholders	Shar	eholding	s'Slab	Total Shares Held
357	1	to	100	4,613
264	101	to	500	51,607
78	501	to	1000	54,988
80	1001	to	5000	163,380
16	5001	to	10000	109,074
9	10001	to	15000	104,213
1	20001	to	25000	24,090
1	25001	to	30000	30,000
1	30001	to	35000	30,112
1	45001	to	50000	46,294
1	50001	to	55000	51,474
1	110001	to	115000	111,562
1	125001	to	130000	129,600
1	130001	to	135000	134,000
1	145001	to	150000	146,510
1	180001	to	185000	184,613
1	250001	to	255000	251,558
1	265001	to	270000	268,386
5	395001	to	400000	1,989,240
1	1200001	to	1205000	1,204,499
1	1585001	to	1590000	1,589,940
1	5420001	to	5425000	5,420,247
824				12,100,000



COMPARISON OF LAST 6 YEARS RESULTS

Particulars	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Share Capital (Rs. In '000)	110,000	121,000	121,000	121,000	121,000	121,000
Unappropriated Profit / (Loss) (Rs. In '000)	(339,636)	(274,688)	(439,525)	(346,193)	37,997	250,014
General Reserve (Rs. In '000)	367,500	356,500	341,980	341,980	341,980	341,980
Capital Employed (Rs. In '000)	137,864	202,812	23,455	116,787	532,880	716,086
Long Term Loans/Lease (Rs. In '000)	1	1	1	1	31,903	3,092
Sales (Rs. In '000)	1,829,624	1,869,013	1,884,753	2,226,989	2,546,276	2,851,733
Profit /(Loss) Before Tax (Rs. In '000)	196,174	138,008	(193,711)	107,557	469,535	364,629
Taxation - net (Rs. In '000)	(86,423)	(72,702)	18,363	(16,491)	(83,204)	(132,832)
Profit /(Loss) After Taxation (Rs. In '000)	109,751	902'39	(175,348)	91,066	386,331	231,797
% of Sales	%9	3%	%6-	4%	15%	%8
% of Total Assets	%8	4%	-11%	2%	%97	13%
% of Capital Employed	%08	32%	-748%	78%	42%	32%
Dividend Amount (Rs. In '000)	ı	14,520	1	ı	18,150	18,150
% of Dividend	ı	12%	1	1	15%	15%
Bonus Shares Dividend (Rs. In '000)	1	11,000		1	ı	1
% of Bonus Issue	ı	10%	1	1	-	1
Earnings / (Loss) Per Share	86.6	5.40	(14.49)	7.53	31.93	19.16
Earnings / (Loss) Per Share (Restated) *	20.6	A/N	N/A	N/A	V/N	A/N
Fixed Assets less Depreciation (Rs. In '000)	458,398	413,124	350,998	304,687	275,096	265,400
Total Assets (Rs. In '000)	1,455,442	1,583,800	1,530,644	1,680,281	1,485,431	1,845,908
Average Number of Employees	394	392	392	391	384	374

*Earnings / (Loss) per share for prior years has been restated consequent to a readjustment in the weighted average number of ordinary shares outstanding during prior years upon interim issue of bonus shares during year 2017-18 of 10% respectively.



PROXY FORM 34th Annual General Meeting

The Secretary

Otsuka Pakistan Limited, 30-B S.M.C.H. Society, Off Shahrah-e-Faisal, Karachi - 74400.		F	Please quote Folio	No.
I/We				
of				
of Otsuka Pakistan Limited here by appoint				
ofor failing him / herorf				
as my/our proxy in my/our absence to attend and vote Thirty-first Annual General Meeting of the Company to and at any adjournent thereof.			•	
As witness my hand thisSigned by the said	day of	•••••	2	022
in the presence of			Signature on Revenue stamp of appropriate value	
Witness		the S	ture should agree SPECIMEN signatured with the Comp	ire

Notes:

- 1. A member entitled to attend and vote at a General Meeting is entitled to appoint a proxy to attend and vote instead of him/her.
- 2. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his/her attorney duly authorized in writing. A proxy need not be a Member of the Company.
- 3. The instrument appointing a proxy, together with the Power of Attorney, if any under which it is signed or a notarially certified copy thereof, should be deposited at the Registered Office not less than 48 hours before the time of the meeting.
- 4. In case of Proxy for any individual beneficial owner of CDC, entitled to attend and vote at this meeting, it is necessary to deposit the attested copies of beneficial owner's national identity card, Account and Participant's ID numbers. The Proxy shall produce his original national identity card at the time of the meeting. Representative of corporate members should bring the usual documents for such purpose.



AFFIX CORRECT POSTAGE

The Company Secretary Otsuka Pakistan Limited 30-B, Sindhi Muslim Co-operative Housing Society, Karachi - 74400







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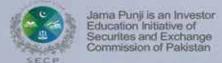
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